

# FINANCIAL TIMES

## Pension funds

Threats from tax and demography

Barry Riley, Page 17



## Wallenberg

An old salesman in Shanghai

Page 21

## Collapsed states

Chaos from Albania to Zaire

Edward Mortimer, Page 14

## Today's surveys

Russia; Danish Banking and Finance

Separate sections

World Business Newspaper <http://www.FT.com>

WEDNESDAY APRIL 9 1997



## West Bank clashes leave three dead and 100 injured

A Palestinian man was shot dead by a Jewish settler and two more died after being hit by rubber bullets fired by Israeli soldiers in violence which yesterday swept the West Bank city of Hebron (above) leaving at least 100 hurt. Earlier, Israeli prime minister Benjamin Netanyahu said after inconclusive talks in Washington with President Bill Clinton that he would not stop construction of a Jewish settlement at Har Homa in east Jerusalem.

**Ralph Lauren in \$600m public offerings** US fashion designer Ralph Lauren announced a \$600m initial public offering of shares in his company, the New York based Polo Ralph Lauren. Page 17

**Prodi fails to find unity in Italy** Italian prime minister Romano Prodi appealed in vain for funding political parties to show a united front and support an Italian-led humanitarian mission to Albania. Page 16

**China woos France over arms sales** Beijing renewed efforts to break down an international embargo on arms sales and singled out France as the potential key supplier, military attaches in Beijing said. Page 16

**Commerzbank warns on bankruptcies** Commerzbank chairman Martin Kohlhausen warned about Germany's high level of corporate bankruptcies and said politicians had been slow to push through economic reforms. Page 17

**EU reaches steel deal with Moscow** The European Union will open its market fully to Russian steel imports provided Russia introduces EU-style rules on competition policy, state aid and environmental protection in its steel sector. Page 8

**Rolls-Royce in Russian ventures** UK aero engine maker Rolls-Royce signed an agreement for a joint venture in Russia to turn military jet engines into industrial gas turbines. Page 8

**Dow Jones presses on with revamp** Information provider and publishing group Dow Jones of the US pushed ahead with controversial plans to revamp its online information business in spite of calls from some shareholders for a rethink of the \$600m overhaul. Page 17

**US to succeed Japan as top donor** Japan is likely to lose to the US its position as the world's top aid donor following a 35 per cent fall in its official development assistance in 1996 to \$9.55bn. Page 4

**Zairean rebels to raise diamond output** Zaire's rebel movement signalled its intention to restore diamond production in the regional capital of Mbudi-Mayi to pre-invasion levels. Page 6

**US clash over weapons treaty** Three former US defense secretaries urged the Senate not to ratify the Chemical Weapons Convention as the issue turned into a test of wills between the administration and Congress. Page 10

**Malaysia shares rise** Share prices rose in Malaysia after the central bank eased lending curbs. The Manila market fell to a six-month low on fears that the banking and property sectors were heading for a downturn. Page 4

**Indian truck drivers' strike costs \$1bn** An eight-day strike by Indian truck drivers has cost \$1bn so far in lost export earnings, Ramu Deora, president of the Federation of Indian Export Organisations, said. Page 4

**Nissan to export to Taiwan** Nissan is to become the first Japanese carmaker to export luxury cars to Taiwan after Taipei lifted a 23-year ban on Japanese car imports. Page 8

**Double hole-in-one** Two women golfers playing against each other in a four-ball competition both scored holes-in-one at the same hole at Trentnam, central England. Page 10

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**STOCK MARKET INDICES**

	US	UK
New York Stock Exchange	1,067.04	(+1.13)
NASDAQ Composite	1,228.05	(+1.21)
Bank and Far East		
CA50	257.00	(+6.69)
DAY	322.76	(+18.85)
FTSE 100	428.13	(-2.4)
Nikkei	10,211.70	(+30.03)

**US LUNCHEONTE RATES**

	US	UK
Federal Funds	5.1%	6.2%
3-month T-bills Yd A220	5.72	6.72
Long Bond	9.4%	
Yield	7.10%	

**OTHER RATES**

	US	UK
UK 5-year gvt	6.1%	6.2%
UK 10 yr gvt	6.9%	6.9%
France 10 yr OAT	6.82	6.72
Germany 10 yr Bund	10.083	(10.671)
Japan 10 yr JGB	10.6167	(10.4948)

**NORTH SEA OIL (Argus)**

	US	UK
Crude Oil	\$17.02	(17.05)



## Boycott forces Hoechst to drop abortion pill

Drugs company 'unable to take risk' after campaign

By Andrew Jack in Paris, Bruce Clark in Washington and Daniel Green in London

Hoechst, the German pharmaceuticals company, has been forced to end its involvement with RU 486, the controversial abortion pill, after US anti-abortion activists announced a boycott of its products.

Roussel Uclaf, Hoechst's French subsidiary, said it "could not take the risk" of continuing to produce the

drug, which is currently sold in Britain, France and Sweden and allows women to abort an embryo in the first two months of pregnancy. It said it would abandon the search for commercial partners to make it under licence.

Industry analysts said it

was the first time a leading pharmaceuticals company had

given up the rights to a drug which was judged by regulators to be safe and effective.

Anti-abortion activists last week took full-page newspaper advertisements to urge US consumers not to use Allegro, a recently launched Hoechst anti-hay fever treatment whose annual sales are expected to exceed \$300m within

the next three years. The campaign is backed by the Christian Coalition, one of the most powerful lobby groups on the religious right.

The French company said it was transferring worldwide rights to make and sell RU 486 outside the US to Dr Edward Salk, a scientist and former chairman of the Roussel-Uclaf

supervisory board who helped create the drug. The company gave up US rights to RU 486 in 1994.

The rights to manufacture

and market RU 486 in the US were transferred in 1994 to the Population Council, a New York-based non-profit organisation which still hopes to

make it available to US

women by the end of this year.

The Population Council said yesterday's decision would make no difference to its own plans. It had already found a manufacturer, whose identity was being kept secret, and it was confident of getting final approval from the US Food and Drug Administration in the next few months. Hoechst has had reservations about the group's involvement with

Continued on Page 16

## Shareholders seeking \$1.6bn over alleged mismanagement

## Sumitomo directors to be sued over losses

By Gillian Tett in Tokyo

Shareholders in Sumitomo Corporation, the Japanese company which lost \$2.6bn in a copper trading scandal last year, have taken the unprecedented step in Japan of directly suing directors for alleged mismanagement.

A shareholders' group has lodged a suit for Y200.4bn (\$1.6bn) worth of damages from Mr Tomiochi Akiyama, Sumitomo's previous president, and four other senior managers for their personal responsibility in the losses.

The case could prove a corporate and cultural landmark in a country renowned for shareholder passivity.

Lawyers said yesterday the move was the first time Japanese company directors had been specifically sued for failing to impose proper management controls and systems of risk management.

In particular, he alleges that the company could have avoided the copper losses after 1991 if it had heeded warnings from the London metal exchange.

Lawyers were uncertain about the likely outcome of the case. However some said that Mr Matsumura, a respected lawyer, must feel confident of his arguments to have taken the risk of bringing the case to court. Japanese courts have powers to penalise shareholders if they are believed to have brought cases for reasons of "malice" or "gain".

In Tokyo, Mr Peter Haus



Spring clean: A worker steam cleans the statue of former American president Abraham Lincoln inside Washington's Lincoln Memorial yesterday. The monument has to be scrubbed every year because of the effects of pollution and birds

Picture: Reuter

## Sharp fall in Germany's jobless

By Peter Norman in Bonn

Unemployment in Germany fell steeply last month but was still the highest recorded for March since the second world war and 335,900 above the same month last year.

Construction workers laid off amid January's harsh winter were re-hired because of the unusually mild spring.

The federal labour office in Nuremberg reported a 194,700 fall in the politically sensitive "headline" unemployment total to 4.48m last month.

Unemployment, adjusted for seasonal variations, declined by 15,000 from February to 4.3m, compared with the 30,000 drop forecast by economists.

The fall in seasonally adjusted unemployment was the result of a 16,000 drop in eastern Germany, reflecting the importance of the building industry in the economy.

In Bonn, Mr Peter Haus

mann, the government spokesman, reaffirmed that the goal of Chancellor Helmut Kohl's administration was "to combat Germany's unacceptably high unemployment with total determination".

The government, trade unions and business leaders had agreed last year to halve the number of registered unemployed by 2000.

"This goal is ambitious. But it can be achieved provided all three partners assume responsibility and act," Mr Hausmann said.

Mr Bernhard Jagoda, labour office president, said seasonally adjusted unemployment among women and white-collar staff increased "markedly" last month with sharp rises among technical and health service employees.

The latest figures mean that 11.7 per cent of the labour force was out of work last month compared with 12.2 per cent in February and 10.8 per cent in March last year. On a seasonally adjusted basis, the unemployment rate was 11.2 per cent last month, with a continuing divergence between western Germany's 9.8 per cent average and eastern Germany's 17.2 per cent jobless rate.

Mr Jagoda took a cautious view of labour market trends, but some economists predicted a modest improvement. Mr

Continued on Page 16

## Congress urged to act over reform of financial system

By Gerard Baker

in Washington

Insurers indicated they could now support reform. "A consensus is developing in favour of the integration of the financial services industry," Mr Leach, chairman of the House of Representatives' Banking Committee, said yesterday.

Mr Leach, whose committee is considering radical proposals to deregulate financial services, said the need for reform had been given greater urgency by the announcement on Monday of the proposed merger between Bankers Trust, a New York investment bank, and the securities company, Alex Brown.

The prospects for change this year now seem better than ever, following the decision by several groups to drop their opposition. Earlier this year, for example, the main US

activity in the financial sector.

The impetus for reform has been complicated by the desire of some senators and congressmen to go much further. Led by Republican senator Mr Alfonso D'Amato, the chairman of the Senate Banking Committee, with bipartisan support in the congress, they favour a more radical proposal that would eliminate barriers between financial and non-financial corporations. The idea is to permit the creation of bank-centred conglomerates along the lines of the universal banking model in Germany, or the keiretsu industrial grouping system in Japan.

Mr Leach and other banking specialists oppose such a move, which they argue would give big companies unfair

Continued on Page 16

CONTENTS	
News	Lei
European News	23
International News	15
America News	10
World Trade News	8
UK News	11,12
Arts	13
Books	13
Weather	13
Arts Guide	13
Crossword	26
Postbox	26
Leader Page	15



## NEWS: EUROPE

## Pasqua looks to trim Emu's wings

France's ex-interior minister talks to David Buchan in Paris

**A**n attempt to revive opposition in France to European monetary union will be made later this month at a convention of *Demain La France* (Tomorrow France), the movement led by Mr Charles Pasqua, the rightwing former interior minister.

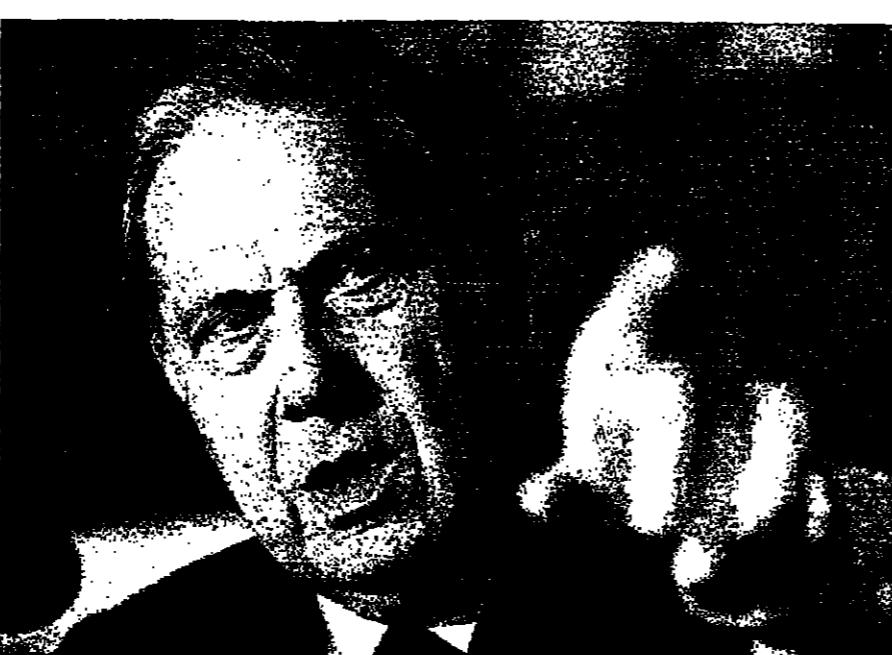
So far, it is not a political party, more a refuge for some 3,000 conservative dissenters from the course towards Emu set by President Jacques Chirac and his prime minister, Mr Alain Juppé. But it could swing into action like a political party when France comes to ratify whatever emerges from the inter-governmental conference (IGC) on European Union reform.

In theory, this ratification will have nothing to do with Emu, which governments consider was settled five years ago at Maastricht. But Mr Pasqua claims that the "stability pact", agreed at December's Dublin summit, on financial disciplines in Emu tamps substantially with the Maastricht treaty, and must therefore be submitted to the people.

"This stability pact does not figure in Maastricht, and yet it puts countries into a straitjacket and removes their margin of manoeuvre in budgetary or social policy," said Mr Pasqua in a recent interview. "Therefore one must return to the people to consult them."

He would like a referendum. "It was by referendum that people were consulted on Maastricht and in the same way they should be consulted on the stability pact." But, at the very least, he wants the French parliament to pronounce on the stability pact as part of its

Another Euro-stick with which Mr Pasqua beats the



Pasqua: "We must return to the people to consult them"

ratification of the treaty revisions.

So far, the issue of the stability pact has been kept outside the IGC, but Mr Pasqua wants President Chirac to bring Emu back into the negotiation by presenting a formal demand for a "stability council" as a political balance to the European central bank, so that politicians rather than central bankers run the currency zone.

There seems little chance of Mr Chirac doing this. France has conceded to Germany that the stability council should be informal. Nor can the president be forced to hold a referendum.

Politically, too, Mr Pasqua has, at least temporarily, lost his key ally in the 1992 anti-Maastricht referendum, Mr Philippe Steglin. The Gaullist president of the National Assembly is privately no keener on the euro than he was formerly, but he is keeping quiet to preserve his chances of succeeding Mr Juppé as prime minister.

But Mr Pasqua, whose rows with Mr Juppé have not prevented him retaining a reasonable relationship with the president, still believes Mr Chirac might respond to a groundswell of pro-referendum opinion.

Certainly, any issue concerning the single currency – even a complicated one such as the stability pact – is more likely to engage the French public or parliament than probable IGC tinkering with Brussels institutions.

Though *Demain La France* is basically a conservative club, Mr Pasqua has carefully cultivated contacts with other anti-Emu parties on left and right.

Another Euro-stick with which Mr Pasqua beats the

government is its switch to the idea of deciding EU internal security and justice policy by majority vote and other "Community mechanisms". When he was interior minister, Mr Pasqua complained loudly that France's EU partners failed to co-operate in the fight against terrorism. But he thinks it "optimistic, even idealistic" to think this is going to change.

He remains a staunch advocate of EU governments keeping security and justice in their hands and out of those of Brussels. He voices "shock and surprise" at the government's switch, and believes it is part of a backroom deal to give Germany something in return for its agreement to an "informal stability council".

The other theme on which Mr Pasqua is seeking to relaunch himself is his version of "republican values", with a heavy stress on law and order. Many believe him one of the right's best weapons against the National Front. He is as good a populist as Mr Jean-Marie Le Pen, and his tough line on illegal immigration and insecurity

and his opposition to Emu seem well calculated to cut the ground from under the Front's leader.

"I have long said I share many values with Front voters – family, country and so on. We Gaullists used to incarnate these values, but we have increasingly let the Front appropriate them."

Of the 15 per cent support that the Front commands on average in the country, he claims "only 3 per cent or so actually support neo-fascist theses – the rest are just discontented", and most of them come from the left.

## Stakes raised in Czech IT dispute

By Vincent Boland in Prague

The US technology group Unisys and Cesta Sporitelna, the Czech Republic's second biggest bank, have raised the stakes in a dispute over a computer contract by suing each other in a US court for more than \$100m.

Sporitelna's suit, stemming from a 1992 contract for new technology, is the biggest ever by a Czech company abroad. Lawyers and information technology (IT) executives in Prague said it was an example of pitfalls awaiting buyers and sellers in a region spending heavily on imported technology.

The deal was for the provision of a Unisys computer system to modernise Sporitelna's handling of savings accounts, in which it has a near-monopoly. Worth at least \$90m, it broke down in 1993 and the bank withdrew, claiming that problems and delays in installing the system were hurting its position in the retail banking market.

It has emerged that both sides are seeking damages exceeding \$100m over termination of the deal. Unisys is

also seeking punitive damages.

Sporitelna is suing Unisys in a federal court in Philadelphia, alleging that the US company "misrepresented" the system, inducing the bank to select "an unproven, unfinished and largely unworkable" product, then inducing it "not to terminate its relationship with Unisys when the insoluble problems with that system began to manifest themselves".

Unisys is countering for "fraud, negligent misrepresentation, intentional interference with prospective business relations and breach of contract" by Sporitelna. In a statement it said it expected "no material impact on its financial position from this action".

According to documents relating to the case made available by Gadsby & Hanahan, the Boston law firm advising Sporitelna, bank executives told Unisys in late 1993 that the system was not working properly. The following January Unisys offered a written guarantee the problems would be solved, and a new contract was signed for com-

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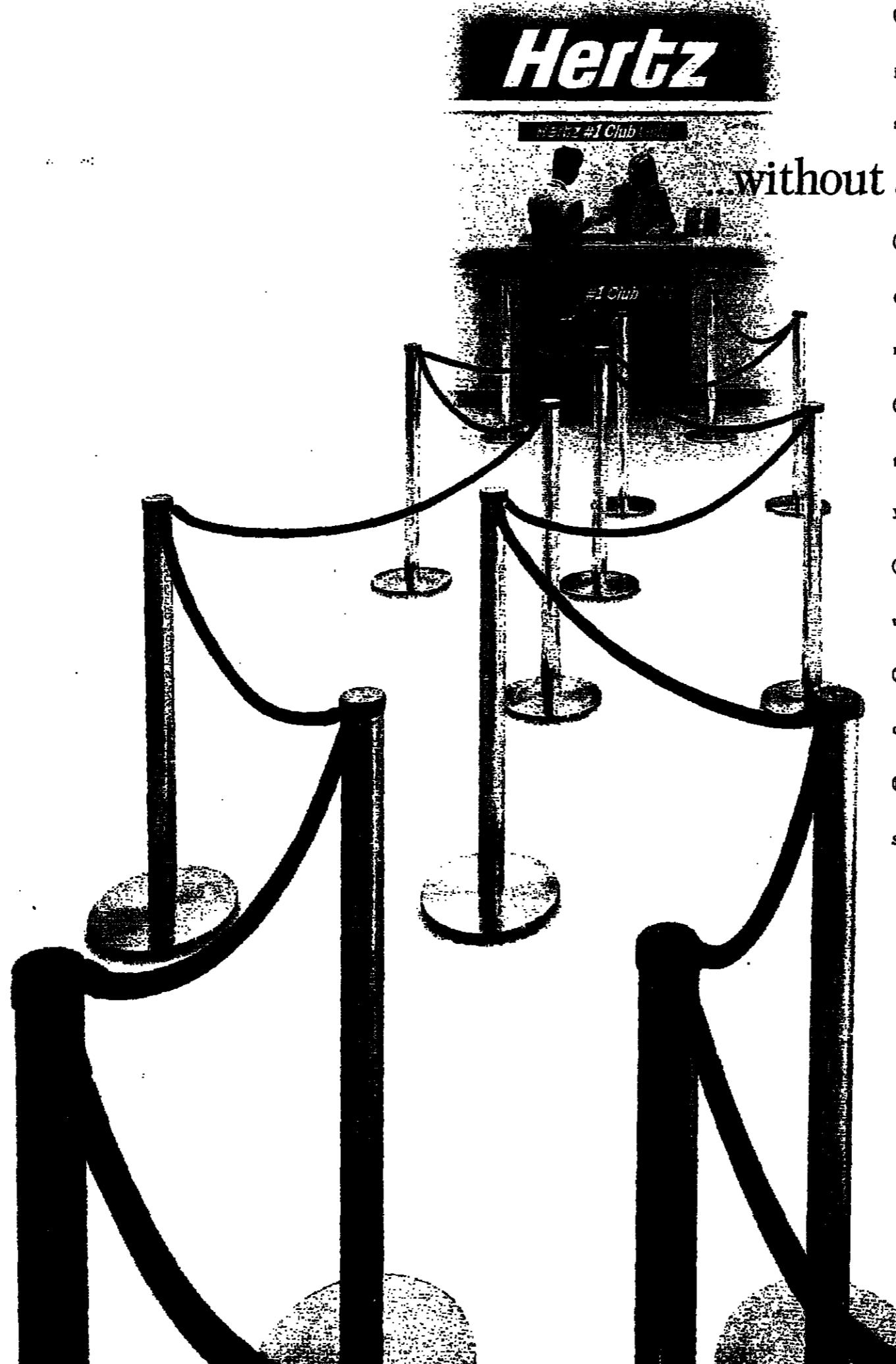
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We are now in a cycle of realistic growth. We have broken with wage indexation fuelled by high inflation and this allows the structure of the deficit to change." Mr Montoro said yesterday. New hiring and firing guidelines, negotiated by employers and unions and due to be made public this month, would "ensure salary moderation and employment growth".

The government's optimism is fuelled by forecasts of near 3 per cent growth in GDP midway through this year, and a further fall in inflation to 2.4 per cent year-on-year in March, from 2.5 per cent in February. The March consumer price index is announced on Friday.

Under the convergence plan, GDP is set to grow by an average 3.2 per cent annually to the year 2000, year-on-year inflation to rise by an average 2.8 per cent and employment to increase by an average 2.1 per cent. Editorial comment, Page 15

Mr Prouteau, interrogated last Friday by the Paris judge heading the inquiry, has pleaded national security reasons in attempting to block the investigation, as has Mr Gilles Ménage, former head of Mr Mitterrand's private office.

Mr Juppé's refusal to waive their defence came in spite of calls to do so from Mr Lionel Jospin, the Socialist leader, and other politicians, some of them from the centre-right majority.

Mr Valérie Giscard d'Estaing, another former president, described the affair as "repugnant" and claimed nothing like that had happened when he was in charge in the 1970s.

However, Mr Michel Charasse, a former Socialist minister, sided with Mr Charles Pasqua, the rightwing ex-interior minister, in defending Mr Juppé. Tapping had been far more widespread at the time of General Charles de Gaulle, he said.

## NEWS: ASIA-PACIFIC

# Congress hint at talks over rift with UF

# Malaysia shares up as curbs ease

By Mark Nicholson  
in New Delhi

A newly conciliatory tone from Congress party leaders towards the United Front government yesterday raised the possibility of last-ditch talks between the two sides to head off a confidence motion set for Friday.

The prospect of talks came amid hints of a deal to keep the 13-party UF coalition in power with "redefined" Congress backing. It follows 10 tense days of public brinkmanship and private negotiations following the decision by Mr Sitaram Kersi, Congress president, to withdraw political support from the minority coalition.

The brinkmanship continued late yesterday, with the UF asserting that talks would begin today, but Congress leaders saying they would first await a "proposal" from the UF.

The UF coalition was expected to comply, with its leaders welcoming a "substantial adjustment" in Congress's position yesterday. They said Congress's apparent softening appeared to have resulted from strong pressure on Mr Kersi from his party's MPs.

Mr Kersi's move surprised and appalled some senior Congress leaders, some of whom have privately called the party president a "fool" for risking a snap election which most indicators suggest would inflict further losses on what was once India's predominant party.

A fresh poll would also offer the prospect of victory for the Hindu nationalist Bharatiya Janata party

(BJP), branded as "communal" by both Congress and the UF.

Mr Kersi originally withdrew support claiming UF rule had led to "economic drift" while arguing that Mr H.D. Deve Gowda's government had allowed the "memory of communalism" to thrive.

However, numerous commentaries said Mr Kersi felt under personal attack by Mr Gowda and feared the prime minister intended to embroil him in criminal and corruption cases, of the type which have ensnared several Congress leaders since last year's elections.

Separately yesterday, a Delhi court dropped money laundering charges against a senior Congress politician, Mr V.C. Shukla, and Mr L.K. Advani, leader of the BJP, citing lack of evidence. The charges were laid last January in India's biggest ever political bribe affair.

Mr Pranab Mukherjee, a senior Congress leader, put chances of securing a compromise before Friday's vote at "fifty-fifty" last night. But he said in an interview: "We are not rigid, we do not want elections at this juncture if it can be avoided. We also don't want the BJP to take advantage of the situation and form a government."

Indeed, Congress backed away from insistence the UF replace Mr Gowda as UF leader. Mr Kersi, who at the weekend launched a personal attack on Mr Gowda, calling him "worthless" and "communal", effectively retracted the insult, adding Congress was "hungry for respect, not for power".

## Strike by truckers costs \$1bn exports

A week-old strike by hundreds of thousands of Indian truckers has cost \$1bn in lost export earnings and created a cargo backlog at ports that could take three weeks to clear, Mr Ramu Deora, president of the Federation of Indian Export Organisations, said yesterday. Mark Nicholson reports from New Delhi.

Some loading and unloading continued at most ports yesterday, the strike's eighth day, but the dispute had "effectively brought trade to a standstill", said Mr Deora, whose organisation represents 80 per cent of India's exporters.

The All-India Motor Transport Congress, representing 3m owners and owner-drivers of trucks and commercial vehicles, called the strike to protest at a 5 per cent government target.

By James Kyng  
in Kuala Lumpur

Share prices rose sharply in Malaysia yesterday after the central bank eased curbs on lending which it recently introduced to puncture an emerging "bubble economy".

The Kuala Lumpur leading index climbed 25.02 points to close at 1,163.25, recouping some of the 6.6 per cent lost since Bank Negara announced late last month it would cap financial institutions' lending for property and share purchases.

The central bank acted amid concern that Malaysian banks and finance houses, burdened by heavy exposure to the over-supplied property sector, may follow their counterparts in Thailand, where the authorities have unveiled rescue packages to bail out finance houses hit by the property price slump.

Under the measures announced on March 28, Bank Negara limited lending to the property sector to 20 per cent of banks' total outstanding loans, except when those loans were for homes costing M\$150,000 (\$60,325) or

less, key infrastructure projects or industrial facilities. It also imposed new curbs on lending by financial institutions for share purchases.

That provoked much confusion in the markets, mostly centred on the curbs on lending to the property sector. "I think people have over-reacted," said Mr Fong Weng Phak, Bank Negara's deputy governor, referring to the subsequent share market sell-off. Yesterday, Mr Fong listed exemptions to the curbs, which took effect on April 1, prompting the stock market rise.

"We know there will always be grey areas and loopholes, but we think it timely to implement these pre-emptive measures before the asset inflation bubble bursts," he declared.

Financial institutions with over 20 per cent of their loan portfolio already devoted to property need not call in any lines of credit, Mr Fong said. Such banks would be exempted only to "work toward" meeting the curb later. Companies would also be exempt from the curbs on lending for share purchases and lending to initial public offerings for manufacturing

and infrastructure. Institutions have until April 15 to propose how they will conform to the guidelines. World Stocks, Page 32

## Mahathir warms to opposition territory

**T**he north-eastern state of Kelantan has for years had a reputation as Malaysia's "sleepy hollow". While the national capital, Kuala Lumpur, now boasts the tallest buildings in the world, Kelantan's state capital of Mohamad, the prime minister, made a trip to Kota Bharu, the state capital of Kelantan.

For the first time in his 16 years as the nation's leader he held a public meeting with Mr Nik Aziz Nik Mat, Kelantan's chief minister and leader of PAS. Dr Mahathir emerged from the dialogue suggesting that a new era of co-operation was at hand with the only Malaysian state that remains under opposition control.

"We may have political differences but we can do business together," Dr Mahathir said.

To emphasise the point, he presided over a ceremony to launch what would be Kelantan's single largest industrial project - a US\$800m petrochemical complex to be built by 2003 near Kota Bharu. The partners in the project are Keloil, Kelantan's own oil company, which currently has few operations, and KUB Malaysia, a large company controlled by Dr Mahathir's United Malays National Organisation (Umno), the dominant party in the ruling coalition.

These conflicting assertions have given rise to much bickering since 1990, when PAS won power in an election.

Now, however, the wind is changing and the result could be a faster pace of development for a state with undeniable potential.

Last week Dr Mahathir



should the new co-operative spirit turn sour. But for now, Mr Hassan Harun, the chairman of KUB and a native Kelantanese, was upbeat.

The oil and gas industry could be the catalyst for the development of Kelantan. There's no other industry capable of pulling Kelantan

out of its doldrums," Mr Hassan said. Details are sketchy, but for now, Mr Hassan Harun, the chairman of KUB and a native Kelantanese, was upbeat.

The oil and gas industry

could be the catalyst for the development of Kelantan.

There's no other industry

capable of pulling Kelantan

Umno from Kelantan. He brought with him to his meeting with Mr Nik Aziz about 30 of Malaysia's corporate leaders. Some of them were Kelantanese who head companies in Kuala Lumpur. "The prime minister told them that they could now start investing here as long as they made clear to everyone that they are allied to Umno and not to PAS," said an aide to a central government minister, who also attended.

But a day later, in an interview, Mr Nik Aziz was less impressed with Dr Mahathir's overture. "He really cares about the people of Kelantan, why didn't he come here like this six years ago?" he said.

In addition, there is a question about how much PAS really wants foreign investment. The chief minister, an Islamic scholar who is known locally as "Sir Guru", said he set aside over the "social ills" such as drug abuse, alcoholism and corruption that have accompanied Kuala Lumpur's rapid development.

"We look at Umno not only as our enemy but also as our patient. We need to give them a cure," he said.

James Kyng

## Manila shares fall 2.7% amid fears of financial downturn

By Justin Marozzi in Manila

The Manila stock market plunged to a six-month low yesterday amid fears that the banking and property sectors were heading for a Thailand-style downturn.

Continuing a six-day losing streak, the main index fell 2.7 per cent on the day, crashing through the 3,000 point support level before recovering to close at 2,903.30, down 81.66 points, in the morning's trading since October 29.

A recent report by the central bank said that banks' exposure to the booming property sector amounted to about 10 per cent of total outstanding loans and was not a cause for alarm. However, some analysts have questioned the accuracy of banks' reporting and suggested the true figure

might be closer to 21 per cent. Deutsche Morgan Grenfell believes the figure is at least 15 per cent.

The International Monetary Fund and the World Bank have both recently highlighted the widening current account deficit as a

potential cause for concern, prompting some analysts to draw parallels with Thailand's financial crisis.

However, Mr Gabriel Sangson, governor of the Philippines' central bank, argues that the Philippines' rising trade deficit is consistent with its current level of development. Import growth, he says, has been capital-led and not consumer-led, and he dismisses fears of a Thailand-style crisis.

"Although the symptoms of the crisis that hit Thailand are starting to flourish in the Philippines, we think that with the cautious stance banks are taking, we might avoid such a scenario," said Mr Mike Oyen, senior investment analyst at Deutsche Morgan Grenfell in Manila. "We think the slowdown on the banking sector is overdone, but we will be

looking closely now at banks' provisioning levels, real estate exposure and dollar loan exposure.

With the recent interest rate rise in the US, slower than expected export growth for January and February and the recent initial public offering of Equitable Bank, analysts say there has been a strain on liquidity.

Metrobank, one of the Philippines' top banks, led yesterday's slide, falling more than 6 per cent in heavier trading than usual. The banking sector ended down 2.4 per cent.

The property sector also continued its recent correction, falling more than 5 per cent. Aya Land, the property arm of Aya corporation and the country's flagship real estate group, fell by 7 per cent.

World Stocks, Page 38

## ASIA-PACIFIC NEWS DIGEST

### HK airport defends charges

Hong Kong's Airport Authority yesterday defended proposed charges for the territory's new airport, dismissing airlines' claims that the level of costs would undermine Hong Kong's competitiveness as a regional aviation hub. Mr Clinton Leeks, corporate development director, said the airlines' criticisms were highly selective. "Even by their own figures, which we do not accept, we would only be marginally more expensive than a broad group of international airports, many of which will not be able to offer the same level of facilities," he said.

Speaking before discussions with airline representatives later this month, and amid growing complaints over the level of costs, Mr Leeks said that proposed charges were still open to discussion. But he played down the prospect of any significant change, arguing that the authority was bound by its ordinance to deliver a satisfactory rate of return to the taxpayer and that its responsibility was to the public, not the airlines.

The Airport Authority said its intended user charges for a Boeing 747-400 at the new Chek Lap Kok airport were HK\$36.877 (\$8,630) compared with HK\$31,426 for Kai Tak, the existing airport.

John Riddiford, Hong Kong

### Pakistan targets black market

The Pakistani government is drafting a law to punish black marketing of flour in the wake of acute shortages, a senior official said in Islamabad yesterday. People hoarding large quantities of flour to force up market prices would be jailed or be heavily fined under the law, to be submitted to parliament this month.

The initiative follows ugly scenes in the northern city of Peshawar this week where schools and colleges were shut down after a rampage as people struggled to find supplies of flour.

Farhan Bokhari, Karachi

### Australian bank merger move

Mr Peter Costello, Australia's federal treasurer, is to release the Wallis report into the country's financial services industry later today, heralding fresh speculation that anti-merger constraints in the sector will be eased.

The impending release of the report, originally expected before Easter, gave bank shares an immediate fillip yesterday. The banking index closed 2.4 points higher at 4,062.2, with National Australia Bank and Commonwealth Bank among the strongest gainers.

Nikki Tait, Sydney

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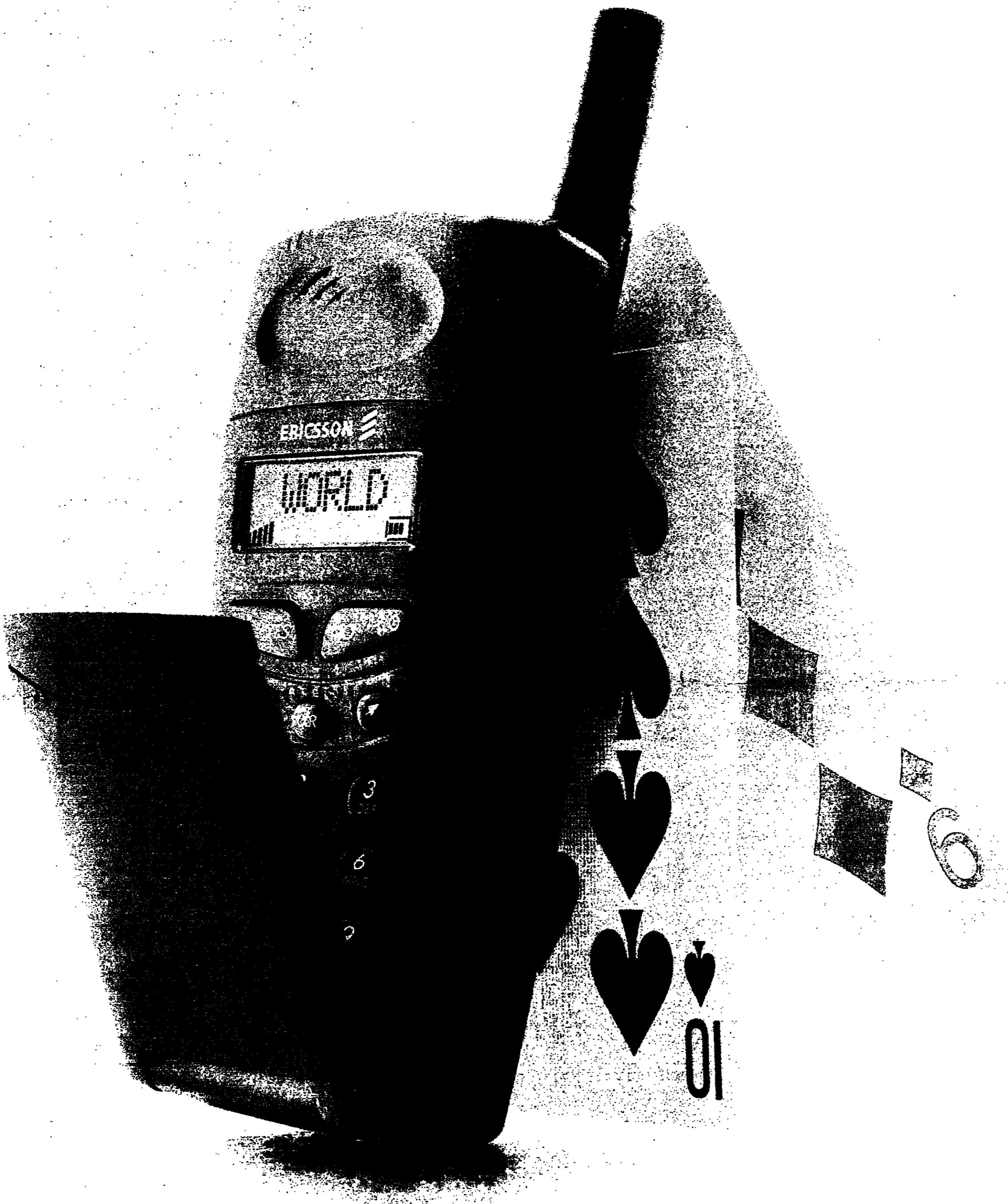
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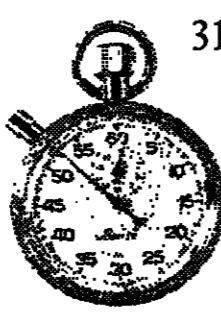
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## NEWS: THE AMERICAS

# US clash over weapons treaty

By Bruce Clark  
In Washington

Three former US defence secretaries yesterday urged the Senate not to ratify the Chemical Weapons Convention, as the issue turned into a test of wills between the administration and Congress.

President Bill Clinton, meanwhile, reaffirmed his determination to secure the necessary 67 votes in the Senate, where his Republican opponents have a 55-45 majority.

Mr Clinton said he was working hard with Senator Trent Lott, the majority

leader, to overcome Republican objections to a treaty whose rejection would carry a heavy price for US diplomatic and commercial interests.

"It's obvious that it's the right thing to do for the world, and critical for America's leadership that we do it," the president said. The US will be excluded from the treaty's enforcement mechanism unless it ratifies by April 29.

The three former Pentagon chiefs - Mr Caspar Weinberger, Mr James Schlesinger and Mr Donald Rumsfeld - said the US would have a freer hand in preventing the

spread of poison gas if it stayed out. They said joining the treaty, which obliges participants to trade freely in chemical technologies and ostracise non-participants, would constrain US policy in dealing with states such as Cuba and Iran, which are both signatories.

The three were encouraged to testify by Senator Jesse Helms, the chairman of the Senate foreign relations committee, who has made plain he will try to extract a heavy price for softening his objections to the accord.

Among the trade-offs demanded by Republicans

are an assurance the administration will spend more on anti-chemical defences, and an assurance from US intelligence experts that violations of the treaty would be detectable.

Republicans have also linked the chemical weapons accord to their broader aims, which include the streamlining of the State Department and other foreign policy institutions, and a more ambitious anti-ballistic missile defence programme.

Senator Tom Daschle, who leads the Democratic minority, has threatened to hold up all Senate business, including bills the Republi-

cans badly want, unless Republicans co-operate.

The Clinton administration, backed by US chemical companies, has emphasised the isolation which US government and industry would suffer if it backed out of a treaty which a Republican government negotiated.

The Chemical Manufacturers' Association, a powerful lobby whose members account for at least \$60bn of US exports a year, has estimated at \$60bn the value of business it would lose annually if the US kept out of the treaty and was subjected to restrictions aimed at rogue states.

## Wholesale figures remain buoyant

By Gerard Baker  
In Washington

US wholesalers reported sharply higher sales and a fall in stock levels in February, a further indication the pace of economic growth is likely to remain strong moving into the second quarter.

The Commerce Department said merchant wholesalers' sales grew 2.1 per cent in February from a month earlier, the biggest gain since August 1994. The increase followed a solid 0.8 per cent rise in January.

The surge in sales left wholesalers' stock levels unchanged in February. As a result, the stocks-to-sales ratio fell to 1.24, its lowest level in seven years.

The ratio is significant because it indicates the extent to which wholesalers will be able to meet future demand by running down their supplies in the warehouse. With such relatively low stock levels in February, it is almost certain wholesalers will increase their demand for goods from manufacturers in the next few months, which will lead to increased production.

That suggests the current strong pace of growth in overall demand is likely to continue at least until the summer and perhaps beyond.

Wholesalers reported strong sales almost across the board. Durable goods sales rose 2.7 per cent, led by brisk growth in demand for professional equipment, machinery, metals and lumber. Non-durable goods sales rose 1.4 per cent.

Increases in sales of food, paper, clothing and drugs offset small declines in chemicals and petroleum.

The figures indicate that the next two months' trade figures will therefore be crucial. If the government decides the trade deficit might seriously threaten medium-term economic stability, it will be under pressure to move before the end of the second quarter.

Geoff Dyer

## AMERICAN NEWS DIGEST

## Human rights row in Brazil

Brazil's human rights record came under renewed criticism yesterday after television pictures were broadcast on Monday night apparently showing military police officers beating up civilians.

The television pictures coincided with publication of a report by Human Rights Watch/America which claimed that summary executions, torture and extrajudicial violence were common. It called on the government to take tougher steps to reduce police violence.

In response to the furor over the apparent beatings, the government launched a human rights commission and President Fernando Henrique Cardoso agreed to a bill making torture illegal. Mr José Grevatti, head of the new commission, said its first task would be to examine the structure of the military police.

The new outrage was prompted by an amateur video broadcast on the Globo television channel which appeared to show police officers in Rio de Janeiro hitting civilians lined up against a wall with pieces of wood and bats. The pictures follow a similar video broadcast by Globo last week showing São Paulo police apparently beating the drivers of several cars stopped at a roadblock and allegedly murdering a passenger. Geoff Dyer, São Paulo

## Chrétien call on free trade

Canadian Prime Minister Jean Chrétien yesterday urged US President Bill Clinton to move swiftly on trade liberalisation. Mr Chrétien said he hoped Congress would act soon to give the president authority to negotiate free trade in the Americas. Two-way trade had soared and trade friction had been considerably reduced by the US-Canada and North America free trade pacts, he said.

The usual bickering over lumber, wheat, fish and other commodities was missing from the agenda, and the dispute over US sanctions on Cuba - which has led to a ban on US travel for several Cuban businessmen - was kept low-key. Mr Clinton praised Canada's "solid" approach on human rights" and said differences between the two would be "managed".

On Monday night the US and Canada signed an agreement for "the virtual elimination of persistent toxic substances" in the Great Lakes. Environmentalists cautiously praised the deal, noting that the plan was voluntary and there were no guarantees the reductions pledged would be achieved. Nancy Danner, Washington ■ About 80 per cent of Canadians and almost 50 per cent of Americans oppose the US's Helms-Burton law, which punishes companies doing business with Cuba, according to a poll released yesterday. Geoff Dyer

## Investigation into Nazi gold

Brazil has set up a commission to investigate whether gold stolen from victims of the Holocaust was brought into the country by escaping Nazis after the second world war.

The commission will examine the records of Banco do Brasil, which after the war performed the role of a central bank, to see if it can trace stolen gold or cash. It will also investigate whether Brazilian officials received payments to let Nazis into the country.

Up to 1,500 Nazis are believed to have escaped to Brazil after the war, including Josef Menga, the doctor notorious for genetic experiments on children. Geoff Dyer

# Brazil demands fair play on deficit

The Brazilian government believes it is the victim of discrimination. When a south-east Asian country runs a current account deficit, it is congratulated for using foreign goods to retool domestic industry, Brazilian officials say. Yet when a Latin American nation lets its current account go into the red, warning flags are raised.

Although memories of the 1994 Mexican financial crisis remain strong, Brazil's current account deficit, forecast to be 4.45 per cent of gross domestic product this year, is well short of Mexico's pre-crisis 8 per cent.

However, the surge in Brazilian imports is an increasing source of concern. The government - faced with limited options and elections next year - will have to decide soon if it needs to take action to stem the import flow.

Projections for this year certainly look dramatic. After running a trade surplus for many years, the effects of trade liberalisation and a consumer boom pushed Brazil into the red in 1995. Last year it registered a \$5.5bn deficit, while most estimates for this year suggest a shortfall of \$8bn-\$12bn, with some forecasts indicating this could be as high as \$15bn.

But just how significant are these figures? For Mr Gustavo Franco, director of international affairs at the central bank, the trade deficit is a natural side-effect of Brazil's economic restructuring.

"It does not make much sense for an emerging economy to be running a current account surplus, which implies that the country is a net



lender [of savings]," he says. "The level of development we are at would recommend we have a trade deficit."

Economists argue, though, that the trade deficit is not as benign as the government makes out as it is accompanied by a big budget deficit - 6 per cent in 1996. "The loose fiscal stance favours public consumption over private investment," says Mr Marcelo Carvalho, economist at J.P. Morgan in São Paulo.

Mr Franco believes it is wrong to draw broad conclusions from the headline level of the current account

deficit. Economists should also look at the quality of the capital account, and in particular the amount of direct foreign investment. "Two years ago only 10 per cent of the current account was financed by direct investment. Now that figure is 40 per cent."

However, foreign investments made now mean higher profit remittances in the future, according to Mr Carvalho, and a sharp increase in global interest rates would make investors less willing to finance Brazil's current account deficit. "Trade concerns have real substance," he says.

Political analysts say the decision two weeks ago to impose restrictions on the short-term financing of imports suggests the government is becoming worried about the trade deficit. However, its room for manoeuvre is limited.

The government has already actively promoted exports. It has reduced taxes on many exports and is planning to introduce export insurance and the National Development Bank (BNDES) has expanded the credits available to exporters. Meanwhile, senior ministers have travelled to the US and Europe, complaining about the trade barriers Brazilian goods face. Short of more aggressive financing of exports, which the BNDES recently signalled, there is little else the government can do on this front.

Some economists fear the new regulations on import financing will herald greater government attention on import rules. However, Brazil, which is already in hot water over its tariff policies for cars and toys, would face intense international pressure if it chose to raise tariffs further.

The next two months' trade figures will therefore be crucial. If the government decides the trade deficit might seriously threaten medium-term economic stability, it will be under pressure to move before the end of the second quarter.

Geoff Dyer

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## NEWS: UK

# More US law firms rent space in City

By Robert Rice,  
Legal Correspondent

The extent of the US law firm invasion of the London market was underlined yesterday by a survey from Chesterton, the international property consultants.

Chesterton found that US law firms have taken, or are looking for, a net additional 137,000 sq ft (12,700 sq m) of new office space in the City.

The consultants say this is the

equivalent of more than one hectare of floor space.

US law firms occupied just 180,000 square feet (16,723 sq m) at the start of the year, so the new figure represents a surge in demand of more than 75 per cent in the first quarter of the year.

US law firms which have taken space in the City recently include:

Jones Day Reavis and Pogue, which has moved out of West End offices and acquired 15,000 sq ft;

Brobeck Hale & Dorr, 8,000 sq ft;

Dewey Ballantine, 11,000 sq ft; and Brown & Wood, 12,500 sq ft. The Chesterton survey also reveals that seven firms are looking for substantial amounts of space totalling 101,000 sq ft.

These include Debevoise & Plimpton, Weil Gotshal & Manges, Arnold & Porter and Maples & Calder.

Skadden Arps Slate Meagher & Flom, which has recently moved out of 15,000 sq ft in the City, taking 25,000 sq ft at the Canary

Wharf office development in London's Docklands, is not included in these figures.

The average size of US law firm offices also seems to be increasing dramatically.

At the start of the year there were 30 US law firms with offices in the City, each occupying an average of slightly more than 6,000 sq ft.

The seven firms currently seeking space are looking for an average of 14,500 sq ft, a rise of 141 per

cent. Chesterton's Mr Mark Bourne said the rule of thumb was that US law required 300-400 sq ft per lawyer.

That implied that the US law firms would be taking on another 370 lawyers to fill the 130,000 sq ft they have taken or are looking for.

He said that UK lawyers could not rest on their laurels and added: "Chesterton's research proves that the threat to their business from across the Atlantic is both real and growing."

## Food safety regime criticised

Financial Times Reporters in  
Edinburgh and London

## 'Neglect' of rail freight deplored

By George Parker,  
Political Correspondent

The government was yesterday criticised by a House of Commons committee for its apparently half-hearted approach to shifting freight from roads to railways.

The criticism was made in a report by Professor Hugh Pennington. It calls for a tightening of food safety and hygiene regulations from the farm to the butcher's shop to the eating. The government said it accepted all the 32 recommendations and would implement some of them soon.

It accepted that raw meat and cooked meat products should be kept separate at all stages of production and storage, with the two types of food handled if possible by different staff.

The report said that regulations had been enforced with a "light touch" partly because they were new and were often confusing. It noted that the government had a preference for deregulation and a presumption against prescription. But it said the need to promote safety in food production "has to be accepted as a special case where the balance requires a greater degree of prescription".

Mr Michael Forsyth, chief minister for Scotland, who commissioned the report, said there was too much regulation, and confusion about how regulations were to be applied.

Labour said the report vindicated its charge that the government had focused too heavily on the interests of the industry to the detriment of consumers. "The government have put the dogma of deregulation before the safety of consumers,"

But the committee said the department had failed to revalue truck mile rates "for many years", and had not revalued them to take account of inflation, as ministers promised in 1991.

Freight transferred to rail as the result of grants has fallen from 16m tonnes a year in 1985 to about 10m tonnes a year in 1996.

# Government awards Atlantic oil and gas rights

By Stefan Wagstyl,  
Industrial Editor

The government has awarded oil and gas exploration licences for 114 offshore blocks, mostly in the undeveloped frontier zones of the Atlantic.

The biggest number went to a consortium of Statoil of Norway, the UK's Enterprise Oil and Mobil of the US, which secured eight of the 11 tranches for which it applied.

The awards are aimed at encouraging oil companies to explore the sea to the west of the Shetland Islands - off the north-east coast of Scotland - as the established North Sea fields decline. Mr Richard Page, the junior energy minister, said it was "in the national interest that

## Three-company consortium wins eight tranches

our natural resources should be developed".

The awards have been made in time for the successful bidders to start seismic surveys during the summer.

The awards, the 17th round of licensing for UK offshore exploration rights, were given in 26 tranches to 14 companies.

Fourteen of the tranches awarded, covering 76 blocks, are for an area off the Hebrides - on Scotland's west coast - called the Rockall Trough. A further seven tranches, covering 28 blocks, lie north of Shetland. Just

four tranches, covering 10 blocks, are in the North Sea. Of the 127 blocks on offer, 13 were left in the government's hands.

Enterprise Oil said the bidding reflected the importance of the Atlantic areas to oil companies. Another successful bidder said: "These are huge areas attracting a lot of interest."

The government rejected an application from Greenpeace, the environmental lobby group, which applied for rights to manage all the blocks included in the 17th round as a way of blocking further exploration. Greenpeace intended to use its licences to carry out wildlife surveys.

Mr Page said its application had been rejected on the grounds that licences

awarded under the Petroleum Production Act (1994) required applicants to intend to carry out oil and gas exploration.

Greenpeace said: "Developing more oil is not in the national or the global interest. It is appalling that the minister has sneaked this through while parliament isn't sitting."

The lobby group pledged to continue with a campaign to persuade the European Commission to act over the government's failure to implement a directive requiring oil companies to carry out environmental impact assessments before exploring for oil. The government has said that it ran out of parliamentary time to pass the necessary legislation.

Price Waterhouse prepares strategy to allay fears of firms facing difficulties

# Insurer aims to ease impact of 'run-off' pressures

By Christopher Adams,  
Insurance Correspondent

Proposals which would allow insurance companies threatened with future financial difficulties to make early settlement of claims are being prepared by Price Waterhouse, the accountancy firm.

The plan was commissioned by an insurance company concerned that it might have problems meeting future claims, and is designed to ease financial pressures on the company and protect policyholders who otherwise might have to wait years for payments if it failed. The company declined to be identified.

The plan builds on approaches already adopted for returning cash to creditors of insolvent insurers and, if successful, could have repercussions across the insurance industry, affecting the management of companies in "run-off" - where they pay claims but do not take on new business.

Since 1989, about 100 insurers in London's commercial insurance market have gone into run-off because they felt they might fail to meet claims years from now, according to the government's Department of Trade and Industry.

Like Lloyd's of London, some faced large and unquantifiable liabilities from pollution and asbestos risks in the US.

Insolvency professionals charged with liquidating those that could not meet claims have been learning the lessons of a costly and cumbersome process. Several have introduced schemes for insolvent insurers which pay a percentage of all the claims earlier than might normally be expected and at less expense.

Price Waterhouse may shortly set a precedent which could change the approach to run-off management. It is preparing a plan which will require the policyholders of a still solvent insurance

company, assuming they agree, to provide estimates for present and future claims against it.

The scheme devised by Price Waterhouse would use the existing assets of the insurer to make a single, final payment, called a commutation, to policyholders and head off the difficulties which could result in insolvency.

"What you provide is an exit route for the company involved from the market. You can also protect any equity value there may be or at least prevent it from eroding," said Mr Paul Evans, a Price Waterhouse corporate recovery partner and insurance specialist.

"By and large insurance companies have lots of money. The problem is estimating what they will have to pay years in the future," he said. "We're trying to change people's feelings about insurers in run-off. It's early days yet, but we're looking to prepare a draft document by the end of this year."

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## NEWS: UK

Financial advisers' group backs proposals for single retail body to replace two-tier system

## Labour stance on regulation wins support

By Jean Eagleham in London

The leading trade body for independent financial advisers yesterday backed many of the Labour party's proposals for reforming the regulation of retail financial services.

The IFA Association, which represents more than 2,300 firms, said the current regulatory system was "ill defined, poorly targeted and misunderstood by the public". Mr Garry Heath, association chief executive, stressed that the intention was "to suggest a solution rather than back a political party". But many of the proposals echo Labour's manifesto commitments.

In particular, the association is calling for a single retail regulator to replace the current two-level system, in which a lead regulator, the Securities and Investments Board, oversees a handful of self-regulating bodies. This ties in with Labour's commitment to combine institutional and retail financial regulators into a "super-SIB". The association also proposes a switch in regulatory emphasis from detailed rules to broad principles supported by detailed guidance. This is broadly in line with the proposals of both Labour and consumer groups. "We want to simplify the nature of the regulatory system, as well as its structure," said Mr Alistair Darling, shadow chief Treasury secretary.

But there are still differences between what the industry and the Labour party want. While Labour has stressed it intends the new single regulator to have much tougher powers, the association paper bemoans the "increasing [legal] burden on advisers and salesmen".

• The Labour party's pension plans were attacked yesterday by the head of the trade union bank Unity Trust, Robert Taylor writes.

Sir Dennis Landau, chairman, described them as "completely inadequate" and "not going far enough to address the problems of an ageing population".

He said the elderly would be living in acute poverty into the next century in a pensions crisis that will peak in 2030.

The bank, which reported a record 1996 pre-tax profit of £1.26m (£2.63m) yesterday, provides a wide range of services to most trade unions, its main institutional shareholders. Although the criticisms were not formally agreed by the bank's board of directors, many were aware of the comments and did not express their disapproval.

Most senior trade union leaders are on the board.

Under Labour's current proposals the existing basic state pension entitlement would remain unchanged, linked to rises in the retail price index, although the party would raise the level above the inflation rate "when resources allow". The party is also committed to retaining the state earnings-related pensions scheme as an

Labour has also proposed the creation of a second-tier "stakeholder" pension plan specifically aimed at the "many people who do not have access to an employer's occupational scheme".

## UK NEWS DIGEST

## IRA admits bomb threats

The Irish Republican Army yesterday admitted responsibility for the weekend bomb alerts which forced postponement of the 150th Grand National steeplechase at Aintree race course in north-west England. The IRA said in a call to a Dublin broadcasting station that if Mr John Major, the British prime minister, had devoted "as much importance to the negotiating of an end to the conflict in Ireland over the past few years as he attaches to the disruption of a single sporting event, a lasting peace settlement would have been closer."

Sir Patrick Mayhew, chief minister for Northern Ireland in the British government, retorted that bomb threats on the British mainland "must affect the timescales of the process by which people will need to consider any declared ceasefire" by the IRA. "We can't expect people to sit down when across the table there are people who are threatening to supplement their democratic vote with Semtex and bullets and mortars," he said.

Sir Patrick also said he had been moved by the reaction of Irish jockeys, who had "spoken of the shame on all who come from this island [of Ireland]". Sir Patrick yesterday joined church leaders and politicians in condemning the recent spate of arson attacks on Roman Catholic churches. The acts were "obscene", he said.

• A 26-year-old man was in hospital yesterday with multiple fractures after a paramilitary gang attacked him with sledgehammers. Five masked men forced their way into a house in the Northern Ireland town of Downpatrick and dragged him outside. The gang carried out a so-called "punishment beating".

John Murray Brown, Dublin

## 'Socialist' platform for Wales Conservatives plan business levy reform

By Roland Adburgham in Cardiff

Plaid Cymru, the Welsh nationalist party, launched its election manifesto yesterday with an agenda which it described as "socialist".

The manifesto proposes higher taxes to pay for improved public services, a scheme to create up to 100,000 jobs, and calls for Wales to have its own "powerhouse parliament". Plaid Cymru means "Wales party".

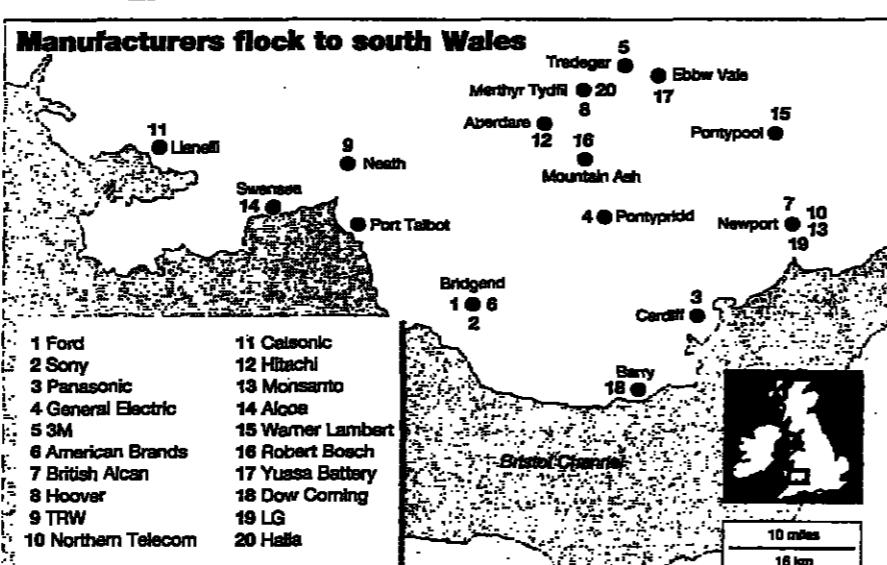
Mr Dafydd Wigley, party president, said the manifesto set out "a radical agenda for Wales, and a democratic parliament to ensure its delivery". The party hoped that, after a five-year transitional period and a referendum, the country would move to full self-government within the European Union.

"These policies reflect the mainstream of Welsh political values," he said. "They are socially progressive and egalitarian."

The manifesto launch took place in the ornate city hall in Cardiff, the Welsh capital, and the most likely home of the Labour party's proposed Welsh assembly.

Under Labour's plans that body would lack the powers of a Scottish parliament. Mr Wigley called for a law-making and tax-raising parliament with "real power", and demanded that Labour's planned referendum on devolution should include multi-optimal choices.

"The Tories still treat Wales as a colonial territory and govern Wales by dictat from London," he said. "But neither are we prepared to



Nationalists believe their independence plans are realistic partly because of the viability of south Wales, one of the most successful regions in the UK at attracting inward investment

### Nationalists propose higher taxes and demand a local parliament

see Wales treated as a second-class nation by the Labour party."

Plaid Cymru is contesting all 40 seats in Wales. The party won four seats in the last general election, held in 1992, with 9 per cent of the vote. It gained 17 per cent – more than the Conservatives – in the European elections three years' ago.

Its manifesto proposes higher spending on health and education and a scheme to pay unemployed people a weekly wage of £160 to undertake "much needed" political opponents were

community work. To fund its £340m (£540m) programme, Plaid Cymru advocates a 25 pence standard rate of income tax, a 50 per cent top-rate tax, and "polluter pays" environmental taxes.

Mr Wigley said yesterday: "We want to be rid of this Tory government as soon as possible. It has been an appalling government, and their attitude and performance in Wales has been totally unacceptable."

But, increasingly, we see New Labour as a party that has betrayed the pensioner, the young job seeker, sick and disabled people, and has betrayed Wales. It has ditched all the principles it stood for and cannot, or will not, deliver the policies that Wales needs."

Political opponents were

quick to condemn the manifesto. The Conservatives described Plaid Cymru as living in a fantasy world and Labour protested that the last thing Wales needed was more taxes.

The government says a Welsh parliament would jeopardise the continuing revival of the economy by raising costs and deterring investment.

Inward investment has given Wales a modern industrial base, with a bigger manufacturing sector proportionately than the UK as a whole. Welsh industries include in consumer electronics, automotive components, aerospace engineering and healthcare products.

Despite big job losses in coal mining and steel, overall unemployment has fallen to about the national average.

The Conservatives yesterday opened a new front in their long-running battle with Labour, the largest opposition party, over policy towards small businesses, unveiling plans to reduce the Uniform Business Rate for 770,000 companies.

After attempts by Labour to rob the Conservatives of their mantle as the party of business," Mr John Major, the prime minister, said a re-elected Conservative government would cut the business rates of small businesses by £800m (£1.27bn) a year.

Mr Major told a press conference in Birmingham that the reforms, which would be introduced in the first year of a new Conservative government, would transfer some of the burden on small companies to larger ones.

Businesses would pay nothing on the first £1,000 of the rateable value of their premises. Some 140,000 businesses with rateable values below £1,000 could save £460 per year.

A further 260,000 companies with rateable values below £5,000 could expect reductions in bills of about 20 per cent. A total of 770,000 companies could expect to make savings.

To make the scheme self-financing, business rates for companies with a rateable value of more than £13,000 would rise from 45.3 pence in the pound to 48.3 pence.

Mr Ian Lang, chief industry minister, said the impact of the changes on large companies would be "negligible". He said large companies were in a better position to pay UBR than smaller ones.

Mr Lang said business rate payments for companies with turnover of £50,000 would be equivalent to about 8 per cent of revenue. Payments could be as low as 1.5 per cent for larger companies.

Mr Lang contrasted the government's policy with Labour's plan to consult

British companies have a worse payment record than many European counterparts, with over half of all payments delayed on purpose, an NOP study commissioned by the UK arm of Intrum Justitia, Europe's largest debt collector, said yesterday. It said many UK companies wanted the introduction of a statutory right to interest on overdue bills, Katherine Campbell writes.

Mr John Langhorn, Intrum Justitia's UK managing director, identified a clear correlation between the quality of legislation on collecting debts and the level of late payment.

Mr Langhorn said: "After years of restraint under the Conservatives, Labour would let councils go on a spending spree at the expense of local business" he said.

Mr Ian McCartney, Labour's employment spokesman, branded the Conservative initiative "the most desperate performance yet from a Government that is out of ideas and is now running out of time".

Mr McCartney accused the Conservatives of "covering up their betrayal of Britain's businesses by telling lies about Labour". "We have made it clear that reserve capping powers will stay and that no council will be able to impose disproportionate rate bills on businesses," he added.

Editorial comment, Page 15

More news of the election campaign can be found at [Financial Times website](http://www.ft.com) <http://www.ft.com>

## ■ FISHING DISPUTE

### French trawlers 'invade' island

French fishermen carried out a "friendly" invasion of Guernsey yesterday, marching through the streets of the island's capital to present a petition over disputed fishing rights. Guernsey is the second largest of the Channel Islands between England and France.

The Norman and Breton fishermen moored their 13 boats and went to the Royal Court, pausing for an impromptu along the way. They met Mr Anthony Richings, secretary to the bailiff, Sir Graham Dorey. "I had to tell them that I couldn't enter into discussions which have to be done through the UK and French governments," said Mr Richings.

Philip Jones, Jersey

## ■ ARRESTS IN LONDON

### Detectives swoop on burglars

Detectives found £500,000 (£795,000) in cash hidden under a bed during a London-wide swoop against burglars yesterday. The money was found in a house near Heathrow airport and a man was arrested in connection with the illegal import of alcohol. The raid was part of "Operation Bumblebee", the 10th one-day crackdown on suspected burglars. More than 2,000 officers of the Metropolitan Police targeted hundreds of addresses in the capital. Property recovered included three handguns, forged currency, stolen credit cards, jewellery and drugs including cocaine, Ecstasy and cannabis. More than 300 people were arrested.

## ■ CAR MARKET

### Ford, GM and Rover slide

	UK new car registrations March 1997	Mar '97	Volume	Change	Share	Market
UK Produced	22,434	11.1				
Imports	24,885	1.2				
General Motors (Vauxhall)	26,222	1.0				
Vauxhall	24,201	7.6				
Opel	2,025	3.2				
General Motors (GM)	22,041	1.0				
Pontiac	13,003	-5.3				
Rover	6,703	-1.5				
BMW	1,344	-2.2				
Honda	1,300	-1.5				
Mercedes-Benz	1,200	-1.7				
Volvo	1,100	-1.8				
Renault	1,000	-1.0				
Toyota	900	-2.2				
BMW	800	-1.0				
Peugeot	700	-1.0				
Renault	600	-1.0				
Volvo	500	-1.0				
Honda	400	-1.0				
Mercedes-Benz	300	-1.0				
Renault	200	-1.0				
BMW	100	-1.0				
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Volvo	100	-1.0				</td



## COMMENT &amp; ANALYSIS

Edward Mortimer



## Descent into chaos

Post-modern states must learn to deal with countries such as Albania that have collapsed into anarchy

Albania is the latest example, and the one closest to home for those of us in relatively comfortable western Europe: a state that has collapsed, disappeared and lost the monopoly of force. It can no longer perform even the minimum "night watchman" role grudgingly conceded to the state by libertarians.

Before Albania came Afghanistan in Asia; Somalia, Liberia and Sierra Leone in Africa; Georgia and Tajikistan in the former Soviet Union. Should we include Cambodia, northern Iraq, Yugoslavia, Rwanda, Zaire? Each case is different, and I could easily devote the whole column to arguing which belong in the category of "failed states". For the time being, let's just agree there are more of them in the 1990s than there were earlier in the century.

So is state collapse a "post-modern" phenomenon, an apt nemesis at last punishing the hubris of modernity, the vice of which has been to worship the state, to turn to it for the solution of every problem, to intrude it into every aspect of people's lives?

Or is state collapse, on the contrary, a pre-modern phenomenon? Chaos and anarchy are hardly new in human history, after all. Has part of the world simply reverted to the typical dilemma of ancient and medieval times, before the rise of the modern state system: the choice between empire and chaos?

The latter view is that of Mr Robert Cooper, a British diplomat who last year published one of those rare pamphlets\* that help you understand the way the world is changing. For him, the true post-modern world consists only of Europe – mainly western Europe so far – Canada, Japan and "up to a point" the US.

In these places, "the state system of the modern world is also collapsing; but

unlike the pre-modern [world] it is collapsing into greater order rather than into disorder". Post-modern states are transparent and mutually vulnerable. They reject force as a means of settling disputes, relying instead on elaborately codified rules of behaviour.

Mr Cooper sees the EU as a typically post-modern institution, "a highly developed system for mutual interference in each other's domestic affairs". The US, by contrast, is only partly post-modern because it still feels invulnerable, except to nuclear weapons, and is therefore less willing to resign itself to mutual surveillance and interference.

Modern concepts like sovereignty and the balance of power are increasingly irrelevant to post-modern states. So indeed are territorial borders, easily crossed by so many people, technologies and institutions.

Their political leaders have a difficult time, however. They can no longer use the state to control the economy, but they have to respond to complex competing pressures, including those of the media and popular emotion, in a highly diverse and uncertain

world. Power is diffused both domestically and internationally. Indeed the distinction between domestic and foreign affairs has largely vanished.

But in between the post-modern and pre-modern worlds, warns Mr Cooper, plenty of states remain relatively modern: brooking no external interference in their domestic affairs, relying on force for their security, and ready to use force to change borders if they get the chance. Most states outside Europe and North America come into this category, though many are candidates for collapse into pre-modernity if things go wrong. Individuals within many of them are attracted by post-modernism. Russia "embodies all three possibilities" – as did the former Yugoslavia, though its successor states are mainly of the modern type.

Even if collapsed states

have many pre-modern features they are also part of the post-modern world, as Mr Cooper implicitly admits. "Previously, such areas, precisely because of their chaos, were isolated from the rest of the world. Not so today when a country without much law and

order can still have an international airport."

So what should post-modern states do about pre-modern chaos? "On the basis of a rational calculation of interest the answer should be: as little as possible," says Mr Cooper. But that, as he recognises, is a modern, not a post-modern, way of thinking. "Such 'realistic' doctrines, for all their intellectual coherence, are not [in fact] realistic... We no longer live in a world of pure national interest. Human rights and humanitarian problems inevitably play an important part in our policy-making."

Mr Cooper is almost certainly right in thinking that western interventions in the pre-modern world are doomed to incoherence, ambiguity and frustration.

Because post-modern states,

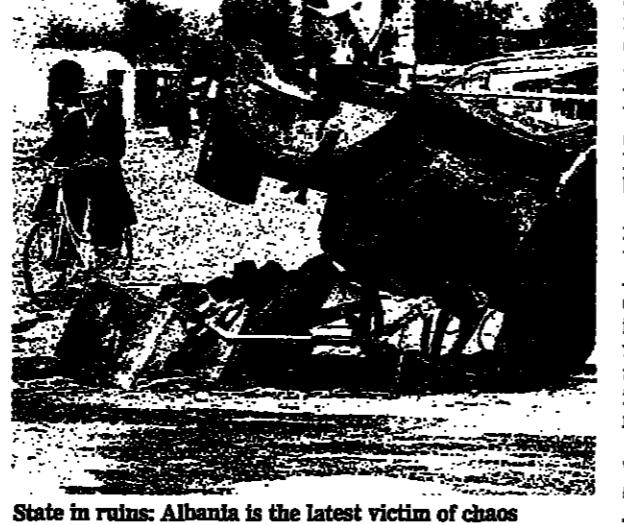
unlike their modern predecessors, shrink from "the most logical way to deal with chaos" – namely colonisation. But he is surely wrong to imply that the developed world only involves itself in collapsed states for idealistic motives, and that one could otherwise easily "bar one's door" against the by-products of chaos, such as drugs, disease and refugees.

On the contrary, a conspicuous feature of post-modernity seems to be the difficulty of barring one's door against almost anything. Not only refugees, but also violence and banditry spill over from collapsed states into neighbouring countries.

Although fraught with risk, the Italian-led expedition being planned for Albania is hardly an exercise in altruism. Rather, it is a reluctant acknowledgement that leaving Albania to its fate may be even riskier, and in the long run much more expensive.

This in itself is a distinct progression from similar research we carried out in 1995 when most retailers planned to use the Internet primarily for information provision. The latest survey shows Internet shopping steadily building for traditional store-based retailers to 14 per cent of total sales and just over half of home shopping sales within a decade. Can there be any doubt that electronic commerce will soon be a key use for the medium?

The focus is all too often on the threat of Internet-adapt US companies moving into European markets. In fact, there are huge opportunities for European retailers to exploit their geographical proximity and sell products at favourable prices within the single European market. The UK in particular could become an important European distribution hub. Our research confirms that the ability to expand into international markets is



State in ruins: Albania is the latest victim of chaos

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## LETTERS TO THE EDITOR

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## Palestinian position on Jerusalem is misleading over Jewish claims

From Mr J. Stephen Rothbart

Sir: While even Israel's supporters accept that the timing of the building of new homes in east Jerusalem is unfortunate, and Mr Benjamin Netanyahu, the Israeli prime minister, is not picking his moments for his public announcements, the professional reporter should not be blind to the manipulative ways which Mr Yasser Arafat, the Palestinian leader, employs to mislead the world press.

Many claims about the building of homes in "Arab" east Jerusalem are false. For example, Mr Arafat claims that since there were no Jews living in east Jerusalem before 1967, Israel has

no claim to any land there. But the only reason there were no Jews in 1967 was because the Jordanians evicted those who lived there in 1948.

The United Nations had meant for Jerusalem to be an international city after the end of the British mandate because of three holy sites and the diversity of the population. Israel accepted this solution, which included a Palestinian state on the West Bank, but the neighbouring Arab states chose to divide Palestine among themselves by an act of war. During that war, the Jordanians took east Jerusalem, but Israel advanced into the city's western half, and after another act of aggression by

the Arab states in 1967, Jordan (not Palestine) lost the rest.

During the Arab stewardship of the city, Jews were not allowed to visit their most holy sites, including the Wailing Wall. Since Israel conquered all of Jerusalem in 1967, all sites are open to every denomination.

Since 1967, the number of homes in Jerusalem has grown faster than the numbers of Jews or Jewish homes being built there, so surely the solution should be for Jerusalem to become a free city where Arabs and Jews alike can buy or sell their homes in any part of the city. But the Arabs do not want that, because it

will mean their having Jews in "their" part of the city. So they claim all of east Jerusalem to be given to them instead, based upon the dubious argument that Jews never lived there.

Reporting should be about facts, and the facts are that Mr Netanyahu is fulfilling most of the previous government's obligations even though he was opposed to them, while Mr Arafat is waging a very skilful public relations war which he is winning while his "government" does nothing.

J. Stephen Rothbart  
Flat 2,  
Belgrave 8,  
Prague 2,  
Czech Republic

## Public must be heeded over Emu

From Dr Jürgen Draxmella

Sir, in your article "Fact on Emu tells only half the story" (April 7) you quote the opinion of several ministers and a central banker that the question of whether or not Emu will go ahead on schedule and which countries will be the first wave participants will be settled probably as early as this autumn. Markets would have their say and predetermined the politicians' decisions on this issue.

I am not sure this is right. As I see it, Emu is more a political than an economic project. Our German chancellor, Mr Helmut Kohl, in particular, has linked his reputation with the euro.

If neither Germany nor France met the 3 per cent criterion, where would the limit be set? Some say at 2.2 per cent or 3.3 per cent. But what would happen if Germany exceeded this? Politicians might say the euro is so important for Europe and for Germany in particular that it can't be stopped now. If you read what Mr Kohl or Mr Theo Waigel, the finance minister, say you could gain this impression.

If everything runs really badly, we could get to know all the details about Emu not earlier than May next year. And if, for political reasons, a decision were made for a large monetary union start in 1999, volatility in foreign currency and other financial markets would increase very quickly. At the end of the day, the German constitutional court could stop the German Emu participation at the last minute.

To avoid this, politicians should be forced not only by the markets, but also by the public opinion of Europe's citizens to explain the planned details on the Emu as early as possible. Otherwise, you could conclude that the Emu process might get out of control.

Jürgen Draxmella,  
economist,  
Samsalstrasse 19,  
5137 Leverkusen,  
Germany



an important motivator for the big boys to get involved.

Philip Blackwell,  
associate director,  
Cap Gemini,  
130 Shaftesbury Avenue,  
London W1V 8HH, UK

From Mr Adam Hodgkin

Sir: Peter Martin's excellent report from the battlefield reaches a debatable conclusion. His conjecture is that Microsoft is likely to lose some of its battles but is winning the war. This may be Microsoft's problem. Intel's position of dominance has been based on one very powerful and stable collaboration with Intel. But if the Intel dominance is broken, Microsoft may find it impossible to win a dominant monopoly in the chaotic but collaborative systems architecture which follows.

One conclusion I draw from Peter Martin's article: winning battles is not always the basis of making a good peace. Collaboration and alliances based on mutual interest may be of the greatest importance. Microsoft has not yet shown it is good at this.

Adam Hodgkin,  
managing director,  
Cherwell Scientific  
Publishing  
Oxford OX4 4GA, UK

## View of obelisk raiders misses a point

From Mr Claudio Scattia

Sir: Speaking about empires and obelisks, I appreciated Robert Graham's thorough coverage of the Axum obelisk story ("Obelisk points to change of heart", April 7), although he omits to mention that many Italians have the feeling that the obelisk is being returned

to the Ethiopians not in respect of a treaty but in hatred of a (fascist) regime that brought it here. Free of any ideological consideration, I am convinced that the obelisk's real home is now Rome where it is in good company, and where it should continue to stand.

Also, your correspondent

correctly points at the Romans, at the French, and at the Italians as imperial raiders of obelisks, but blandly omits the British. Or did the Cleopatra's Needle walk to London all by itself?

Claudio Scattia,  
Via Gerolamo Bellotti 70,  
00191 Rome, Italy

## Time for EU to stop looking for US support

From Mr Matthew G. Anderson

Sir: Gerard Baker's article "The uncertain states" (March 29/30) is quite a fine piece of hypocrisy. Sure, the US has a large portfolio of social problems and its role in foreign affairs could be clearer and more proactive. But let's take a look at Great Britain and her dysfunctional neighbours in western Europe: as I recall, it was the US that subsidised Nato, the UN, and most multilateral institutions. It's the US that sup-

plies the world with a currency, banking system and capital market that support most financial transactions. No, Mr Baker, it's time for the UK and the countries that make up the fragile EU to grow up, stop looking to the US to intervene on its behalf in foreign affairs problems, and find an "America" within itself.

Matthew G. Anderson,  
Oak Brook,  
Illinois, US

## Slim chance of success

From Dr Gerhard Wallenwein

Sir, Your editorial "Kohl again" (April 4) suggests he put through the same sort of slimming ritual he suffers each year.

Have you seen the result?

Gerhard Wallenwein,  
Antonitergasse 4,  
D-65812 Bad Soden,  
Germany

## Global market challenge for UK and US law firms

From Mr Graham D. Winter

Sir: Robert Rice's article on the struggle for dominance between the large US and UK law firms over-emphasises the role of global equities ("A law unto themselves", April 3).

The project finance market – more the preserve of the commercial banks than the giddy investment banks – is booming, and not just in Asia. According to *Project Finance International*, total project finance lending last year amounted to \$47.6bn, a substantial figure in its own right. The American Lawyer has just published its own

league tables of how that work is divided up between the US and UK firms. The figures show that, in this increasingly important field, the roles are reversed. Of the top five firms in terms of value of financings closed in 1996, four (including the top) are UK: Allen & Overy, Norton Rose, Clifford Chance and Freshfields (in that order, with Milbank Tweed from the US squeezing in at number two).

It must be said, however, that sponsors are increasingly trying to include capital market issues in their project financings. The dol-

lar's role as a world currency and the depth of

## COMMENT &amp; ANALYSIS

## FINANCIAL TIMES

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Wednesday April 9 1997

## Wrong about rights

Whatever happens to Denmark's resolution on China at the UN Commission on Human Rights in Geneva, the episode is an embarrassment for Europe. Together with three other countries France has decided to disassociate itself from a resolution condemning Chinese human rights that the EU has put forward each year since the Tiananmen Square massacre in 1989.

The impression has thus been created of a divided Europe in which some members are prepared to suppress legitimate concerns about human rights in order to further national commercial interests.

France looks particularly craven because it appears to be trying to smooth the way for President Chirac's China visit next month amid hopes of lucrative export contracts. It claims a soft line on human rights is justified by a positive evolution in China's approach. This is almost meaningless. Beijing's record – including denial of free speech, imprisonment of dissidents and repression of minorities – remains egregious and well documented.

Democratic governments are duty-bound to make the concerns of their voters on this point clear. A multilateral forum, such as the UN Commission, is an appropriate place to do so. But that does not mean that the issue need – or should – become bound up in trade. By trying to make the link

## Rate choice

Labour has successfully costed up to big business, but the Conservatives are determined to hold on to their small business patch. Mr John Major said yesterday: "We asked small businesses if there was anything more we could do to help them". The answer, it seems, was yes: cuts in business rates.

It is not difficult to understand why. Business rates average a third of profits of companies with turnover below £100,000, compared with 3 per cent for businesses with turnover above £1m.

The Tories would exempt the first £1,000 of ratable value from tax. Above £1,000, the rate would increase by 2.5 percentage points from the current 45 per cent. This would take 1,400,000 of the smallest properties out of tax. A further 600,000, with a ratable value under £18,000, would see bills reduced by up to £40. The £300m cost would be paid for with higher rates on larger properties.

Smaller companies have a case for lower relative rates bills, but achieving this could pose problems. Companies would have an incentive to split properties into smaller units to gain from lower taxes. The number of companies avoiding VAT by dividing into units below the VAT registration threshold shows how adept companies can be at exploiting this kind of loophole. At the

very least such a reform would raise tax collection costs; it could lose revenue.

Neither is it certain that the benefits would go to smaller companies. Research at the Institute for Fiscal Studies, sponsored by the Department of the Environment, shows that commercial rents tend to reflect changes in the rates burden.

Total property costs, rent plus rates, are relatively stable. So,

in the medium-term, landlords would benefit rather than smaller businesses.

Finally, the government has

already thrown a lot of money at the business rates "problem".

focused on companies whose

bills were set to rise quickly,

particularly smaller ones: £25m in

the last budget, £285m in

1995, and £750m in 1994.

Labour would let councils set

rates: "a spending spree at the expense of local business", according to the Tories yesterday. But there is little risk since local spending is just 0.3 per cent short of the centrally set cap. Even uncapped councils have probably learned the lesson that economic devestation is the price of excess.

Returning business rates to

councils would improve local

accountability and remove some

of the more perverse features of

local taxes. But neither party's

proposal would amount to more

than a small rebalancing of

local taxes.

## Smiling Spain

Spain is emerging as something of a rarity in the race for European monetary union. Like so many of its neighbours, the government is doing everything it can to convince the financial markets that it will make it into the single currency on the first attempt. Unlike most of them, it seems actually to be enjoying the experience.

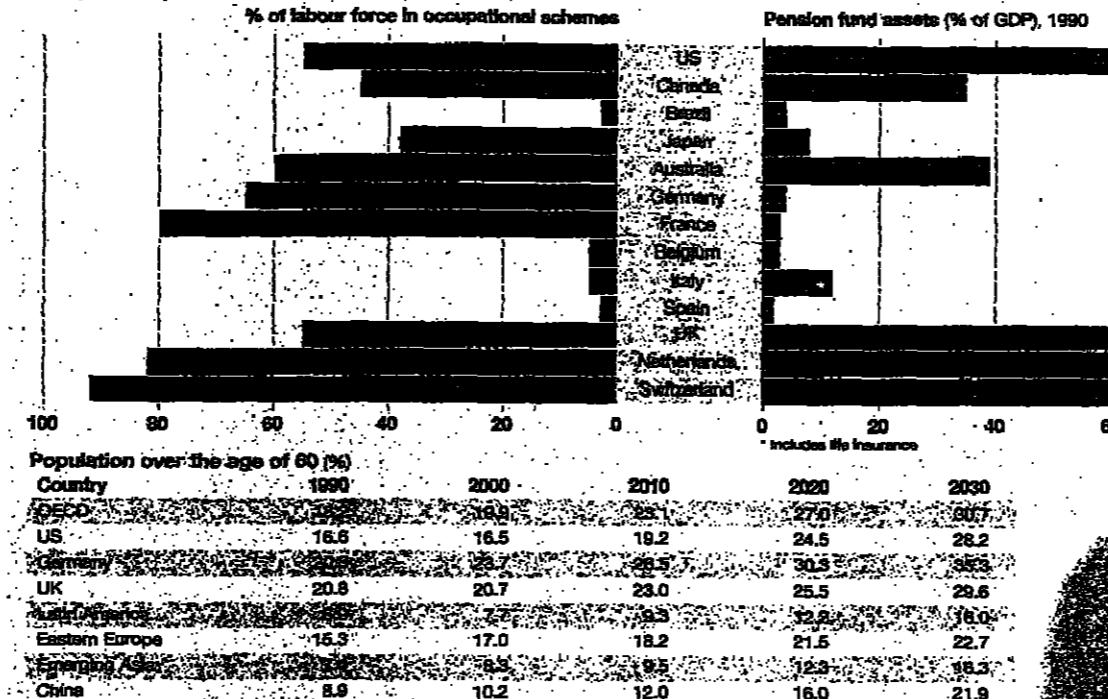
Yesterday's performance by Mr Cristobal Montoro, Spanish secretary of state for the economy, was a case in point. Most of Spain's neighbours are still struggling to persuade voters that the pain of qualifying for Ecu will be worth it in the end. Not Mr Montoro. As far as he is concerned, the good times have already arrived. The convergence criteria are in the bag, and the country can now sit back and enjoy a new golden era of rapid growth, rising employment and stable prices.

All this smacks of hubris. But the Spanish economy – and Spain's chances of qualifying for Ecu – are looking surprisingly healthy. Monday's employment figures for March, showing registered unemployment falling to its lowest level in 15 years, was only the latest in a spate of good news.

Equally encouraging has been the sharp decline in inflation, long expected to be the largest hurdle in Spain's Ecu race. Annual consumer inflation in February was only 2.5 per cent.

### Pension reform: provision for an ageing population

#### Occupational pension schemes



Source: JP Morgan

Population over the age of 60 (%)

Country

1990

2000

2010

2020

2030

2040

2050

2060

2070

2080

2090

2100

2110

2120

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2150

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## FINANCIAL TIMES SURVEY

# Russia

After many centuries of repressive rule, Russians now have the chance of real freedom. But, says Chrystia Freeland, the forces exist that could yet see it squandered

## A people on the edge of a precipice

Encased in a squat granite mausoleum in the middle of Red Square, for more than six decades the embalmed body of Vladimir Lenin has presided over the empire that, in life, the communist revolutionary founded. This year, at last, the mummy's reign seems at an end.

Revived after his own brush with mortality last year, Mr Boris Yeltsin, the Russian president, has made the sacrilegious proposal that Lenin's corpse be entombed next to his family members in a St Petersburg graveyard.

It is an appropriate moment to bury Lenin. The Bolshevik leader's funeral would be the final death rite in the passing of orthodox communism, which was laid to rest by Mr Yeltsin in his election victory last year.

For the hardline communists, increasingly marginalised in Russia's fledgling market economy, the 1996 presidential ballot was the last chance for a comeback. They lost, and if they ever return to power it will be only in the watered down guise of social democracy.

The end of the communist era is a glorious moment for Russia. Yet it is also a difficult one. It has forced the nation to confront the fundamental questions that were set aside in the struggle to dismantle the old system.

Now that communism is well and truly gone, the main issue is what sort of

capitalism Russia will build in its stead. Russians are starting to ask themselves whether their country is on course to become an open, liberal market economy along the American or western-European model, or to follow the bad, inequitable example of capitalist Latin America.

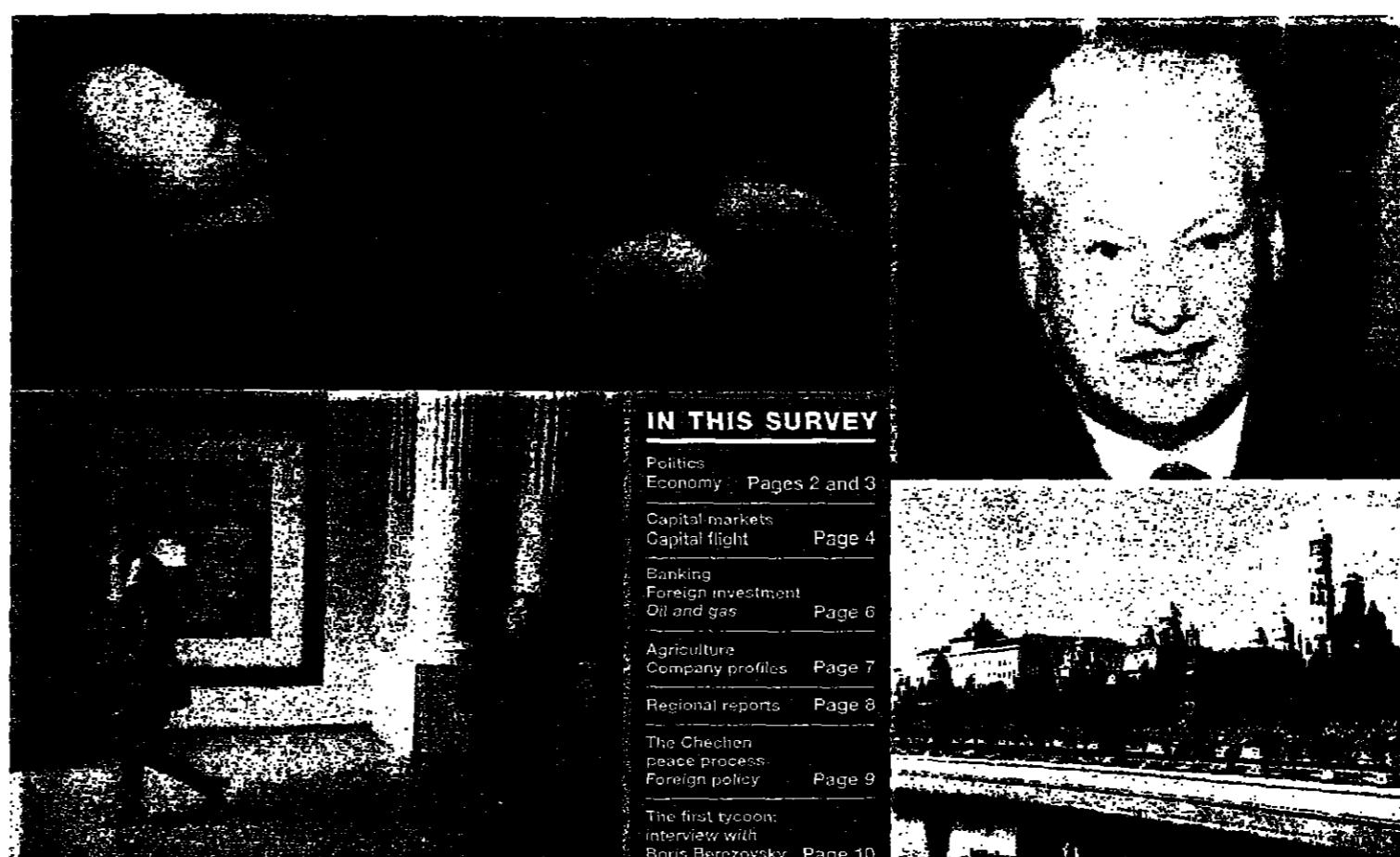
"The choice between a market economy and a state monopoly on economic life has been made," explains Mr Igor Maskaev, a deputy governor of Nizhny Novgorod, a central Russian region that has spearheaded many of the country's most important market reforms.

A thoroughly westernised young Russian, who once worked for the World Bank, Mr Maskaev is part of the generation of 20- and 30-year olds who were the most ardent foot-soldiers in the anti-communist revolution.

But as he gazes out of his office window in Nizhny Novgorod's medieval Kremlin, the city's ancient seat of local government, Mr Maskaev insists that Russia still has an important decision to make about its future political and economic shape.

"We still face a very great choice between corrupt, monopolistic capitalism and open, fair capitalism," he says.

Paradoxically, the threat of what Mr Boris Nemtsov, the governor of Nizhny Novgorod and the newly appointed first deputy prime



## IN THIS SURVEY

Politics	Page 2 and 3
Economy	Pages 2 and 3
Capital markets	
Capital flight	Page 4
Banking	
Foreign investment	
Oil and gas	Page 6
Agriculture	
Company profiles	Page 7
Regional reports	Page 8
The Chechen peace process	
Foreign policy	Page 9
The first tycoon	
Interview with Boris Berezovsky	Page 10

The first tycoon: Interview with Boris Berezovsky Page 10

It is this Faustian bargain that has provoked the fears of provincial leaders such as Mr Maskaev that Russia may be heading towards a "corrupt, monopolistic" form of capitalism. But even the most high-minded members of the Yeltsin team today defend the scheme as a political necessity.

"I do believe that the development of large, significant financial-industrial groups was a significant factor behind Yeltsin's success," argues Mr Maxim Boyko, a deputy head of the presidential administration.

Afraid it had no political allies, the desperate Yeltsin administration decided to create some. The Kremlin's vehicle was the shares-for-loans privatisation scheme, which, over a few months in the autumn of 1995, transferred controlling stakes in some of Russia's most valuable companies to government insiders at a fraction of their potential worth.

The programme provoked instant and outraged protests, both at home and abroad. But it paid dividends at the ballot box on July 3, 1996, when Mr Yeltsin cruised to victory. Aided by the vigorous organisational and material support of the small group of bankers he had made into billionaires.

"It depended directly on

me whether Yeltsin or Zyuganov would be president," he said, referring to the tremendous influence of NTV, which threw itself unreservedly behind Mr Yeltsin's campaign.

"I believed then, as I believe now, that Zyuganov would have been catastrophic. I had to - how shall I put it? - sell my soul to the devil."

Mr Malashenko must fend for himself, but many observers are hopeful that this spring has brought an opportunity for all of Russia to buy its soul back.

After eight months of illness, Mr Yeltsin has stormed back on to the political stage, vowing to subdue the economic Frankensteins his own administration has fashioned. In a state of the nation address last month the president promised to cut the "fat" from his government, to attack corruption and to rein in the mighty natural monopolies.

Mr Yeltsin followed his pledges with a cabinet shake-up. His two new first deputy prime ministers, Mr Anatoly Chubais and Mr Nemtsov, are among Rus-

sia's most respected, and purest, market reformers. Their appointment, and an early raft of measures aimed at cutting the perks the Kremlin gave to its business friends, have convinced many observers that Russia now has a precious opportunity to follow eastern Europe into the western political and economic system.

One optimist is Mr Yegor Gaidar, who, as Mr Yeltsin's first prime minister, was the first reformer to wade into the Augaean stables of the Soviet economy.

Mr Gaidar is no Pollyanna. He is worried that "the oligarchical development is a serious threat for the stabilisation of democracy in Russia". And while the most powerful intellect behind Russia's capitalist evolution is confident that "markets and private property are generally quite clearly established", he is quick to add a caveat - "but, of course, the struggle about the features of this market economy is very, very crucial and it will not be an easy process".

Yet Mr Gaidar believes that Russia today has been granted a chance of redemption: "My feeling is that there is a substantial chance, probably the best since 1993, that the government will be successful. At the end of 1995 and the beginning of 1996, there will be a light at the end of the tunnel - we will be like Poland at the end of 1992."

It could take longer, maybe a generation or more, before the country answers the second big question it faces: what sort of a society will Russia become?

Historically subject to the almost unbroken rule of absolute monarchs or dictatorial Bolsheviks, Russia has never had the chance to develop a society based on the rule of law, enforceable contracts and inviolable individual rights. Today - liberated from the autocrats' whip but with little tradition of civil society - Russia has devolved into an anarchic mêlée where might is right and in which an endemic corruption bureaucracy acts more often as a player than as a referee.

As Volodya outlined his favourite tax dodges, a local government official nodded in agreement, explaining: "the tax system is so terrible, if he paid all of the applicable taxes he would go out of business".

The bureaucrat's concern for local business is laudable. Yet it is this sort of conversation, repeated millions of times by provincial

Continued on back page

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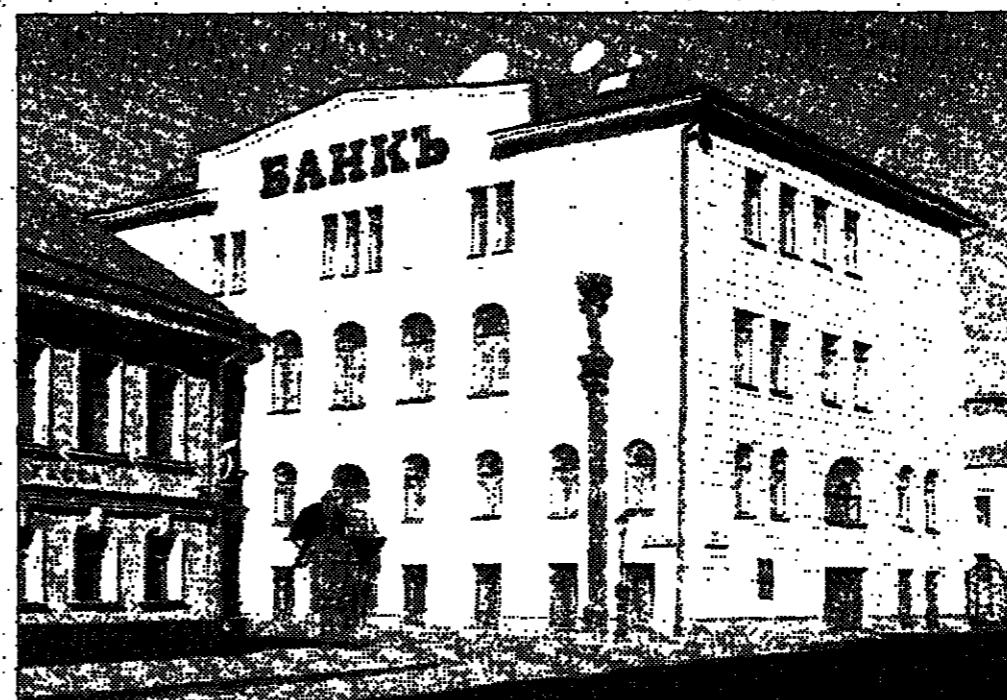
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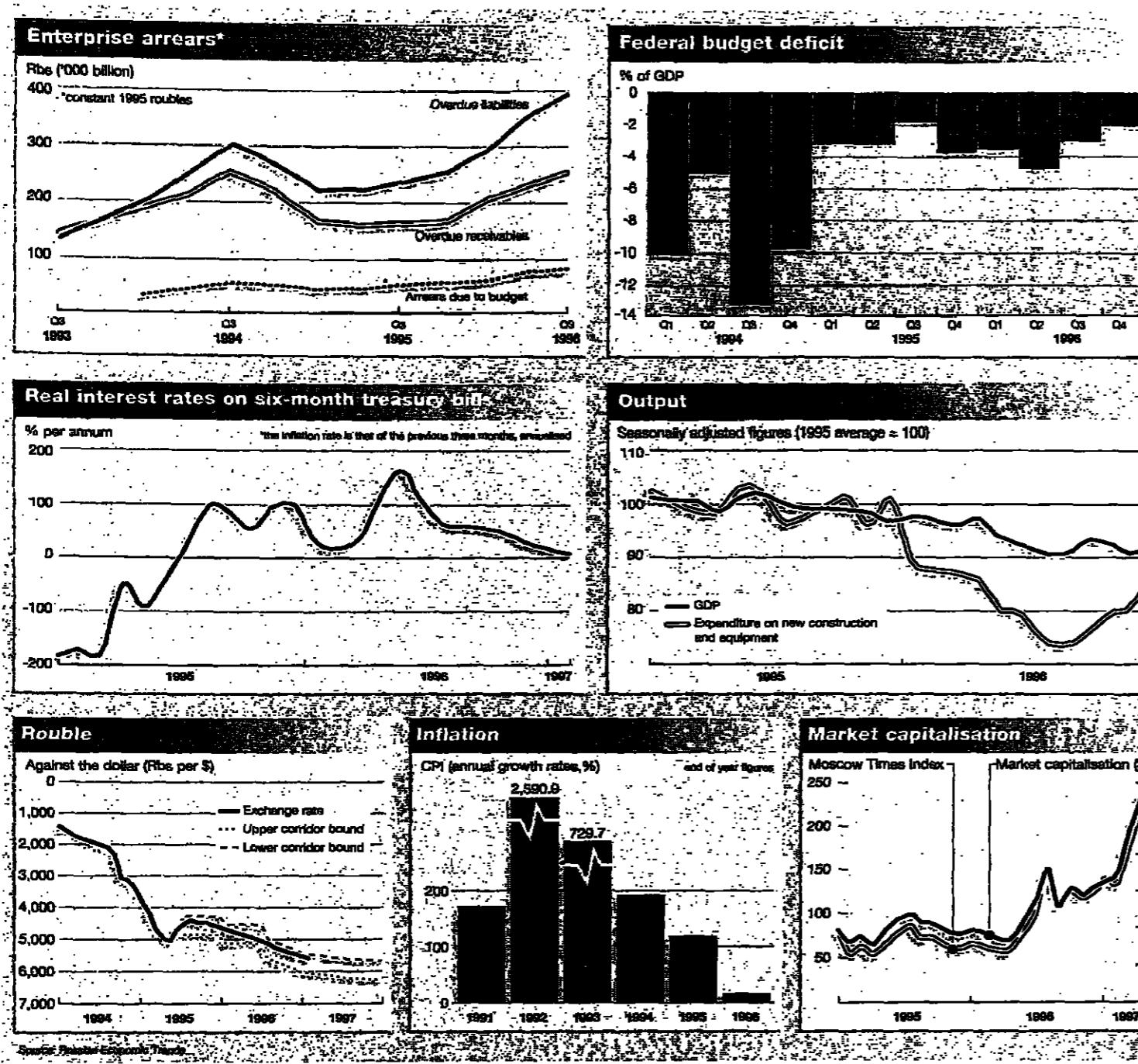
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Continued from facing page

the end of next year, he argues, "Russia could see the light at the end of the tunnel".

In his speech of March 6, the president stated his desire to bequeath to his successor, due to take over in 2000, "a country with a dynamically growing economy [and] an effective and just system of social protec-

tion". To achieve this, his government will focus on the budgetary crisis and tax reform, regulation of natural monopolies, pensions and housing, the military and government administration.

The most pressing concern is the fiscal position. The budget is unrealistic. Tax arrears are pervasive and the tax system irrational and arbitrarily administered. Failure to pay the govern-

ment's spending obligations has become habitual, while the misappropriation of funds is commonplace.

Any attempt at financial discipline is made difficult by the collapse in general government revenue that has occurred throughout the former Soviet Union. In 1992, revenue amounted to 44.3 per cent of gross domestic product. But this was down to 29 per cent of GDP by the

first half of last year. As a result, even a noteworthy effort to control spending, down from 65.8 per cent of GDP in 1992, to 36.7 per cent in the first half of last year, was inadequate.

The federal government has been particularly squeezed. Since 1992, its share in total government revenue has fallen from 63.5 per cent of GDP to 49.5 per cent. Last year, its revenues

were down to only 12.4 per cent of GDP, too low to meet even its minimum obligations. This year's budget calls for federal revenues of 16.9 per cent of GDP, but this is most unlikely to be achieved. As a result, continued failure to pay employees and pensioners is certain.

If these ills remain unremedied, it will be impossible to maintain low inflation in the long run, given the firm

its on the government's ability to borrow, or satisfy the expectations of the citizenry. The new team will have to push a realistic budget through parliament for next year, create a less corrupt and more effective fiscal administration and undertake fundamental tax reform.

Because privatisation preceded structural reform, it is now necessary either to break up monopolies or impose more effective regulation. The electricity industry must be restructured, not least by creating a wholesale market that would permit competition among generators. Unfortunately, the power of some enterprises, above all Gazprom, the world's biggest producer of gas, is such that it will be next to impossible to create effective competition everywhere.

The new team will also have to turn its attention to social issues. Pensioners have been among the most vulnerable victims of the government's failure to pay its obligations. This can only be rectified if the fiscal house is put in order. In the long term, however, the government needs to promote private provision.

Housing subsidies account for 4 per cent of GDP, but disproportionately benefit occupants of relatively large urban flats. Rents must at least cover operating costs, with subsidies targeted on the poor. Administrative efficiency should also be improved by separating the organisations providing maintenance from those responsible for administration.

The war in Chechnya, which revealed an ill-disciplined and poorly equipped armed force, demonstrated the urgency of military reform. It will be important to introduce competitive procurement and cut the 270,000 "dead souls", or non-existent personnel, from the list of servicemen. Professionalisation of the armed forces is a longer-term aim, however, and one that requires a stronger budgetary position than exists today.

A well paid, honest and effective public administration is essential. This will help them to evade the state plan and profit from the opportunities created by their positions.

These networks form the core of the new economy. Mr Boris Berezovsky, one of the wealthy new Russian entrepreneurs and deputy head of the security council, remarks that the newly wealthy Russians started by privatising the profits of enterprises and then by privatising their assets. Inevitably, this privatisation amounts to the legitimisation of theft.

The redistribution of wealth from the Russian state to a fortunate and ruthless few is unprecedented in scale. It also remains insecure. As a result, the newly wealthy still behave more as plunderers than as owners.

take a generation but, as the president noted in his speech, improvements must start now.

Of the desirability of such a programme there can be little question. The big question is whether the government can implement it. The obvious opponents of these reforms are the people at large, the elected regional governors and the industrialists and bankers, all of whom will lose something - social benefits, power or money. But the true obstacle is Russia itself.

A stark vision is contained in a paper by Mr Grigory Yavlinsky, leader of the reformist Yabloko block in the Duma, and an associate. Their fundamental point is that the Russian economy is the linear descendant of the Soviet one.

Towards the end of the

Sochi vision is contained

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Their fundamental point is

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The wealthy and powerful

also accept little responsibility

for their debts. A total of

73 large Russian enterprises

accounts for 40 per cent of

total tax arrears. If the power

- including even the mighty Gazprom - feel

exempt from the law, it is

hardly surprising that almost everyone else does.

One consequence of this indifference to obligations is rapid growth in arrears on wages and inter-enterprise debts whenever the monetary spigot is, as now, turned off. Barter trade - much of

which escapes taxes - accounts for up to 40 per

cent of all inter-enterprise

transactions. With this going on, it is little wonder that so much of government is corrupted and so much of society criminalised.

It is easy to draw up blue-

prints for Russian reform. It

is easy, too, to envisage

rapid growth in an economy

with such vast resources.

The barrier remains Russia

itself. The needed transfor-

mation of state, society and

people is profound. If Mr

Yeltsin sticks with his new

government, it should take

another step along this road

but it will be long, hard, and

beset with danger.

\* *Sergey Braginsky and*

*Grigory Yavlinsky, A Positive*

*Approach to the Design*

*of Russian Transition, Stan-*

*ford University Press, forth-*

*coming.*

Seeing light at the end of the tunnel father of reform, Gaidar

Deutsche Morgan Grenfell

estimates that capital flight

last year was \$22.5bn - 5 per

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CAPITAL MARKETS • by John Thornhill

## Economic reform crucial

Improvement of corporate governance is a principal concern for investors

Three years after their creation, Russia's fast-moving capital markets blipped up on the radar screens of the world's fund managers last year.

Investor interest was excited by sovereign Russia's first international debt offering since the 1917 Bolshevik revolution, a successful \$425m share placement for the giant Gazprom gas monopoly, and the listing of the first Russian company on the New York Stock Exchange.

As a result, Russian equities rose 155 per cent in dollar terms last year and have shot up a further 60 per cent this year.

But the battle over economic reform this year is likely to determine whether Russia continues flying high as one of the world's most promising emerging markets or is dismissed as a freakish unidentifiable flying object.

Market analysts say Russian shares have recently been driven higher more by extraneous factors than by any stellar prospects for earnings growth in the immediate future. Russia's inclusion in the benchmark market indices of both the International Finance Corporation and Morgan Stanley has left fund managers scrambling for stock as a great liquidity wave continues to wash around the globe.

But fund managers appear to need fresh evidence of earnings improvements and dividend payments before they push the market to new heights.

"The stock market has been revalued to reflect current realities but investors will only take the next step when Russia produces growth in its economy and its big corporations are restructured," says Mr Boris

Jordan, head of Renaissance Capital, a Moscow-based investment bank.

Mr Jordan suggests that the most important concern for investors is seeing improvements in Russia's rickety corporate governance regime and the drawing of a clear distinction between the responsibilities and rights of owners and managers.

Seventy-four years of communism, a fast and dirty privatisation programme, corrupt administration, and a weak judicial system have resulted in ill-defined concepts of what ownership really means. In such an uncertain climate, domestic and foreign strategic investors are hesitant to commit the substantial sums needed to turn the Russian economy around.

The country's poor corporate governance regime has already been highlighted by the struggle for control at Novolipetsk Metallurgical Kombinat, one of Russia's biggest steel producers, where Russian and foreign shareholders, speaking for 40 per cent of the company's shares, have been unable to appoint outside directors to the board.

Mr Joseph Blasi, a professor at Rutgers University in the US, who has studied ownership patterns among the country's 100 biggest companies, says scores of similar struggles are being waged across the country.

"The Novolipetsk situation is the norm rather than some marginalised exception. Every one of the companies we studied is experiencing some kind of serious shareholder tension."

The government has recognised the problem and is beginning to consider how to entrench shareholder rights more effectively. A legal framework was established last year with the adoption of two laws, on the securities market and joint stock companies. But market participants say the government has yet to prove it has the political will to enforce

these laws with the necessary vigour.

Mr Dmitry Vasilev, head of the Federal Securities Commission, the industry regulator, suggests that the battle between company insiders and outsiders for control of assets is the inevitable consequence of the country's privatisation programme.

In view of the hostility to privatisation expressed by the Soviet-era "red directors" who ran the country's biggest companies, the government was initially forced to give control of Russian companies to insiders for control of assets is the inevitable consequence of the country's privatisation programme.

Mr Vasilev says the development of an open, competitive market will ensure that assets are distributed to those best able to use them. He believes that outside shareholders have already won control of one

quarter of Russian enterprises and that a fierce battle is raging between insiders and outsiders at the remaining companies.

"For this reason, we are at the peak of the struggle between insiders and outsiders. This, of course, creates grounds for various violations of the rights of shareholders," he says.

The latest reshuffle in the government, which has brought a clutch of young reformers to the fore, is a hopeful sign that the battlefield might be tilted towards outside shareholders.

Mr Sergei Vasilev, a senior government official, says the thrust of economic reform will now shift from the macro-economic level to the micro-economic level, encouraging enterprise restructuring.

According to Mr Vasilev, a draft law is in the offing that would strengthen the rights of shareholders, giving them greater control over the management of enterprises and ensuring

financial transparency. "Potential investors do not know the real situation at companies – even the management does not necessarily know," he says. "We are talking about putting in place a system of legal protection of the rights of shareholders. That would require an improvement in the workings of the arbitration court and the system of executing court rulings."

But in addition to the promise of greater government activism, investors can take comfort from the increasing appreciation of Russian managers of their financial self-interest.

Some company managers, with sizeable personal shareholdings, appear to have realised that they can make far more money ploughing cash back into their businesses and raising their stock market value than by diverting assets through backdoor expropriations.

The stock market has conspicuously rewarded those companies, such as the



Field of dreams? Oil company Lukoil has a market cap of \$10bn

Lukoil oil group and the Mosenergo electricity generator, which have been the most progressive in responding to shareholders' demands for greater openness.

At almost \$10bn, the market capitalisation of Lukoil far outstrips that of Surgutneftegaz, which boasts comparable assets and management but is deemed less receptive to foreign investors.

Mr Boris Fyodorov, the former finance minister who now heads the UFG investment bank, says Russia's rapidly-developing capital markets offer one of the best reasons to believe in the ultimate success of economic reform.

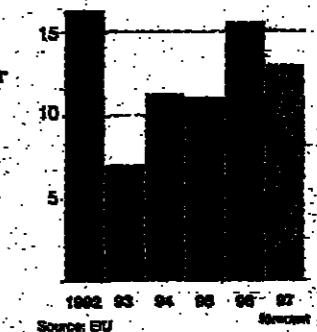
"Once a company becomes really private and proper management exists, they immediately understand the value of the capital markets," he says.

Mr Fyodorov says more companies are appreciating that the cheapest source of financing is foreign capital. But to attract that money they need to appoint auditors and present internationally-acceptable accounts.

Yet with a total market value of \$50bn, Russian companies are still valued at "ridiculously low" levels, he says.

"The market will grow dozens of times in the very near future once the division of spoils has been completed," Mr Fyodorov says. "You cannot lose on the Russian capital markets, unless we have a revolution."

Capital flight from Russia  
Net \$bn



behaving just as before.

The challenge to the government is to transform the environment in which the wealthy operate. The question is whether it possesses the capacity and the will to do so.

Martin Wolf

## The wealth that won't stay home

The problem of capital flight reveals much about the state of the nation

The balance of payments is a window into an economy's soul. In Russia's case it reveals a country in which its citizens feel little commitment and in whose safety they have little confidence.

The Novolipetsk situation is the norm rather than some marginalised exception. Every one of the companies we studied is experiencing some kind of serious shareholder tension."

The government has recognised the problem and is beginning to consider how to entrench shareholder rights more effectively. A legal framework was established last year with the adoption of two laws, on the securities market and joint stock companies. But market participants say the government has yet to prove it has the political will to enforce

1992, \$10.5bn in 1994, \$3.5bn in 1995 and \$8.5bn in 1996, for a total of \$73.5bn.

Meanwhile, the World Bank estimates the "unexplained residual" at \$6.5bn since the beginning of 1992.

Since capital flight can only be measured as a residual, such estimates cannot be more accurate than those for other components of the balance of payments. In Russia's case, the most uncertain component is imports, a substantial proportion of which are not declared.

Directly, capital flight is a loss of investible resources. In 1996, for example, flight capital appears to represent 5 per cent of GDP and perhaps a third of private savings. Indirectly, it reveals both the corruption of the wealthy and their lack of confidence in their government. Moreover, as long as Russians are

seems to be larger than Russia's known external borrowing of \$67bn between 1992 and 1996, and it is four times as large as borrowing from international financial institutions. Thus, while Russians have been selling their country short, foreigners have been taking the long position.

What is the significance of this flood of wealth from Russia? And what can be done about it?

Directly, capital flight is a loss of investible resources. In 1996, for example, flight capital appears to represent 5 per cent of GDP and perhaps a third of private savings. Indirectly, it reveals both the corruption of the wealthy and their lack of confidence in their government. Moreover, as long as Russians are

willing to keep wealth at home, foreigners will refuse to make substantial long-term fixed investments in the country.

A part of the flight capital consists of exports of capital out of purchases of dollar notes, which have

severed the classic functions of money as a store of value and means of payment for better than the riddle.

The search for greater safety is always an important motive for capital flight. Others include tax evasion and concealment of the fruits of illegal activities, from corruption to smuggling and organised domestic crime.

Creditly low inflation is seen as a partial remedy, since holders of dollars will start to exchange them for

roubles as soon as the domestic currency's value looks secure. The result of this shift will either be appreciation of the rouble or accumulation of official reserves. Which it is to be depends on the response of the central bank.

The wider solution is radical reform that both reduces the incentive for capital flight and raises its cost. This will be very difficult. True, Mr Boris Naryshsky, one of the newly wealthy Russian business, argued that his peers are now looking for the future not in the Bahamas, but in Russia. Yet even if the rich have a collective interest in ensuring that the best place to put their money is at home, their individual interest could be to go on

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## 6 RUSSIA

BANKING • by Matthew Kaminski

# The hard road to 'civilisation'

The evolution of a western-style system puts the country's banks under pressure

Some of the more flamboyant Russian entrepreneurs who have made their fortunes in the past five years started out by pooling together a few thousand dollars and opening a bank.

Life was easy. A spiralling ruble made currency exchange operations quite lucrative. Then, when the inflation rate came down, the Kremlin sold them its debt at dizzying high interest rates and gave away some of Russia's best assets for a pittance.

Now comes the hard part. The evolution of a market economy in Russia brings doubts about whether the country's 2,000-plus banks can adapt and survive in an environment with narrowing margins and a higher premium on professionalism.

Some are already dividing up their businesses. Onerbank, the largest commercial bank, has spun off its investment banking arm.

Others are following by strengthening their project finance businesses as interest rates on government treasury bills creep down from more than 200 per cent before last June's presidential election to around 35 per cent now.

Some of the men who founded the banks are leaving their management in others' hands to pursue the businesses that resulted from diversification.

Mr Mikhail Khodorkovsky, a young Communist Youth League activist who founded Menatep, has moved on to the daunting task of running Yukos, Russia's third-largest oil company that Menatep acquired for \$500m in 1995 through a controversial "shares for loans" privatisation scheme.

The visible head of the Most Group, Mr Vladimir Gusinsky, now concentrates his energies on the company's expanding entertainment business.

As with other Russian companies, the better-managed banks are beginning to realise the cheapest capital can be borrowed abroad, and are becoming more aware of the need for a clean reputation.

"We're taking steps to create civilised banking in an uncivilised society," asserts Mr Vitaly Malkin, president of Bank Rossiski Credit which it has a licence to trade gold and plans to set up a commodities exchange.

"The banks are maturing. They've got to pick their niche and work on that," says Mr James Kilzer, a banking specialist at Price Waterhouse in Moscow. "Given the state of the economy, all the niches are available."

"My banking friends think

it may be a while, though before many of the young private financial groups decide where their future lies.

"Right now, there is only one real bank in Russia, only one. That's Sberbank," says Mr Grigory Yavlinsky, a liberal Russian politician. "All the others are just financial companies that reshuffle the government's money."

Mr Yavlinsky may not be far off the mark. Sberbank, the behemoth state savings bank where both ordinary depositors and the Russian government keep most of their money, overshadows the others. Its assets of \$25.7bn are six times its nearest competitor's and account for a quarter of all assets in Russia's banking sector, very small by western standards.

Yet Sberbank's infamous poor reputation for customer service has attracted competitors for retail business. Alfa and Most have begun developing a branch network.

Stolichny last year made a surprisingly aggressive and possibly risky move by acquiring Agroprom, a bankrupt state bank and its 1,200 branches - the second largest network in Russia.

The bank developed an expensive computer network offering Russian depositors the latest electronic banking services to entice them away from Sberbank or persuade them to open savings accounts.

"My banking friends think

## Top 20 Russian banks, by assets

	Assets	Capital	Profits	Deposits
Sberbank of Russia	25,746.9	2,417.4	1,654.8	20,294.9
Vneshtorgbank	4,153.3	1,122.5	370.5	-
ONEKB	2,701.2	386.1	232.4	1,699.2
Incomebank	2,656.3	385.3	110.5	1,688
Agroprombank	2,051.0	112.0	12.5	-
Menatep	1,883.3	177.6	23.7	1,364.7
Rosbank Credit	1,765.1	278.4	52.6	5,983.3
Stolichny Bank of Savings	1,557.8	257.4	42.2	638.7
National Reserve Bank	1,530.8	561.8	220.7	1,486.7
Imperial	1,444.3	274.4	57.8	625.1
Moskobank	1,398.4	174.6	65.2	3,199.4
MFK	1,263.0	370.8	104.5	436.4
Merchantsbank	1,261.2	281.8	48.3	1,029.6
Tokobank	1,153.7	307	32.0	407.2
Promsvyazbank	1,121.5	161.2	38.7	3,448.5
Avtobank	986.5	239.5	136.3	317.4
Mostbank	802.8	103.1	11.1	1,251.8
Vozrozhdenie	797.8	138.7	22.6	476.2
Merikombank	635.3	119.4	38.2	3,329.8
Promstrobank SLP	559.1	152	46.9	379.8

Source: Interfax

I am crazy," says Mr Alexander Smolensky, chairman of Stolichny. "Maybe they're right. But I have 2.5m depositors now. There should be unnoticed, analysts believe.

The minimum capital requirement for Russian banks remains just \$37,500 according to Mr Sergei Alekashenko, deputy governor of the central bank. Latvia, the small Baltic state, next year will raise its minimum from \$2m to \$4m.

But, says Mr Alekashenko, around 500 banks disappeared last year, and the bank envisages another 400 may be liquidated in the next 12 months.

The banks would take a bigger hit from the end of indirect subsidies. The Kremlin now has more than Rbs34,000bn (\$5.9bn) in state funds at the top 15 banks, helping their liquidity.

As the pressure on the government to cut down on the number of banks allowed to hold money grows, analysts predict more commercial banks will be forced to earn their profits and start providing capital for Russia's investment-starved economy.

FOREIGN DIRECT INVESTMENT • by Matthew Kaminski

# Barriers to a cash flood

Unsympathetic legislation and a complex tax regime deter foreign investors

President Boris Yeltsin lashed out at US investors last month for playing only "a very small part in providing financial support" for Russia's economic recovery.

His timing seemed a little strange. In the week of his attack, Russia again topped the chart as the riskiest investment destination tracked by the Economist Intelligence Unit. As a result, five years after reforms were launched, capital flows to Russia are a trickle.

Foreigners invested just \$5.3bn between 1989 and 1996, according to European Bank for Reconstruction and Development estimates. In Hungary, foreign direct investment was \$11.5bn between 1989 and 1996.

Russians themselves are probably the least bullish about their country. Deutsche Morgan Grenfell estimates that capital flight of \$22.3bn from Russia last year was 10 times greater than the inflow of foreign investment.

The continued dearth of strategic investment that Russia sorely needs to modernise its infrastructure and spur an economic revival has not quelled the growing enthusiasm for high-yielding local capital markets, however.

The strong returns on domestic debt overshadow the investment appeal of the private sector. Portfolio investors are spared the often mundane hassles of actually doing business in Russia.

The standard litany of foreign investor complaints largely focuses on details of Russian legislation rather than the risk of a communist revival or civil war.

Western companies are not ready to take a strategic position in Russia, says Mr Pär Mellström, head of research at Brunswick, a Moscow brokerage. "All [foreign direct investment] is coming from people who really have no choice but to be here - like McDonald's - in order to sell their products."

Russia needs a political solution, Mr Mellström adds. "It's nearly impossible to run a manufacturing business in Russia profitably."

Taxes are the main reason for this. The current tax code is complex, ever-changing and randomly enforced - often at the expense of foreign companies that have transparent accounts. The government has long promised an overhaul, but made little progress.

Weak and untested property and contract safeguards, endless regulations enforced by hostile and often venal bureaucrats, and a playing field made uneven by trading and tax favours granted to the Kremlin's friends are complaints frequently cited.

It's privatisation has brought protests from parliament that the company's

real market price would be a hundred times that. But Mr Vladislav Reznik, chairman of the Duma (the lower house of the Russian parliament) does not like it, they should change their own privatisation laws."

He adds: "I agree with the criticism that Russia's policies are protectionist."

The new government will be watched closely for any signs of change. Even after the privatisation drive, it still has significant stakes in many Russian companies, the sale of which could raise revenue for the battered budget.

Western donors have again been pressing the Kremlin to privatisate Svyazinvest, a holding company with stakes in 85 regional telephone operators.

Although energy or metalurgy may be the most lucrative, the sectors that are showing strong growth and an openness to outside capital are consumer goods, services and construction.

"This is not an easy environment," Mr Charow says. "It's gradually happening. I can't imagine any single event that would trigger an investment boom."

General Electric of the US last year posted \$600m in Russian sales, the most by any foreign company, on the

strength of its power and medical systems businesses.

GE launched an engine production venture in Rybinsk last year, one of its 11 ventures in Russia. But this month the company will close a small distribution subsidiary, following a dispute with the tax authorities.

Mr Charow, who heads the Moscow office of the American Chamber of Commerce, notes investors are moving away from joint ventures, which have sometimes ended in disastrous divorce. Instead, many companies are acquiring plants - which involves developing a close relationship with local administrations - or investing in greenfield sites.

In theory the oil companies have been more open to co-operation with their foreign counterparts.

For example, Lukoil, Russia's biggest privatised oil company, has concluded a \$5bn joint venture agreement with Atlantic Richfield, of the US, to explore opportunities in the Caspian Sea.

Gazprom says that its model of privatisation has ensured stability in the gas industry and predictability of supply.

Between 1991 and 1996 Russian gas production contracted by 7 per cent to 600bn cubic metres, while crude oil output plummeted

OIL AND GAS • by John Thornhill

# Two routes to a single objective

How a common ideology has divided the twin pillars of the economy

Oil production

Barrels per day (million)

Source: BP

1985 86 87 88 89 90 91 92 93 94 95 96 97

Source: BP

1985 86 87 88 89 90 91 92 93 94 95 96 97

Source: BP

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## ELECTRICITY • by Charles Clover

Mosenergo, the bluest of Russia's blue-chip electric power companies, has over the past few months accounted for one-tenth of the trading on the Moscow stock exchange as the foundations of Russia's power industry have shifted beneath it.

Regulators, creditors, and debtors are all battling for control of the potentially profitable, but momentarily insolvent, industry, and the coming year will probably see momentous changes at utilities such as Mosenergo, which provides and distributes electricity to the Moscow region.

The biggest threat to the status quo in the power sector, which burns gas in 85 per cent of its plants, is that it owes Russia's gas monopoly Gazprom between 20,000 and 30,000 rubles in payment arrears for supplies largely because its customers owe it money twice that amount.

Mosenergo claims: "Our customers owe us 10,000 rubles, while we owe our suppliers 80,000 rubles. It is difficult to tell if Gazprom really wants to be paid back, though it may use these arrears as leverage to gain control of the power industry. The company has informed us that its chairman, Mr Boris Bodrov, who has been the minister of power and electricity and is a former Gazprom executive.

Seats on the board of IES, in turn, would give the gas company leverage over the regional utilities, which it could use to widen its profit margins at the expense of those of the power sector.

Debts to the monopoly, Gazprom, which in the past has played with the anti-monopoly committee like a toy.

But local political heavyweights may leap to the defence of their respective regional utilities. According to Mr Vladimir Belobrov, an analyst at Nikoil investment company, Mr Yuri Luzhkov, Moscow's mayor, is likely to be Mosenergo's main protection from Gazprom.

The inter-relationship between the local officials and the electricity sector is that the latter depends on favourable regulation by regional tariff commissions, appointed by the former.

Moscow's tariff structure,

for example, features high rates for industrial users,

which account for most of

the power consumption in the region. At the moment, industrial consumers pay six times the residential rate for electricity, in effect subsidising residential use.

In February, however, the Russian government passed a law that may harm the profitability of the utilities

by "rebalancing" rates and lowering rates for industrial users.

If Gazprom were to succeed in getting its coveted 25 per cent stake in IES, it would gain one seat on the board, effectively

the right to veto resolutions.

But Gazprom is busy marshalling forces on all sides. The Russian government,

which owns a majority stake in IES and therefore gets to appoint the chairman of the board, has presented the name of Mr Peter Bodrov, who has been the minister of power and electricity and is a former Gazprom executive.

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## Moscow's new power struggle

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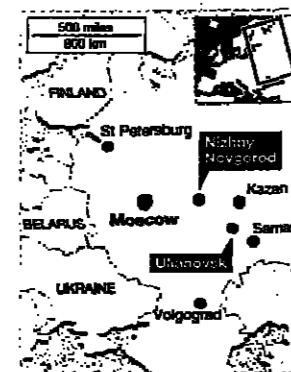
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## 8 RUSSIA

A comparison between the provinces of Nizhny Novgorod and Ulianovsk reveals how decentralisation will widen the scope for economic and political disparities



As the Soviet Union was collapsing, Mr Boris Yeltsin, the Russian president, embarked on a dramatic decentralisation of political and economic power within Russia itself, urging regional leaders to "take as much [power] as you can". Provincial chieftains responded with alacrity, shifting control over many aspects of Russia's economic and political development

from the Kremlin to the peripheries. The strength of the regions was further enhanced by a marathon of provincial elections last year, which replaced Yeltsin appointees with directly elected governors. Now answerable to their local

constituencies rather than Moscow, provincial leaders are expected to pursue an independent course even more avidly.

The trend towards decentralisation in Russia means that to track the country's political and economic transformation

accurately it is important to venture beyond the ring-road that encircles the capital city and travel into the regions. The story there is complex.

Political independence has led to increasing diversity among Russia's 89 regions. Some have pursued

economic and political reforms more single-mindedly than the sometimes amorphous federal government, while others have fought a rear-guard action to preserve communism.

To chart the strongly contrasting experiences of

Russia's provinces, the FT has visited the two regions at each end of the reform spectrum: Nizhny Novgorod, the greenhouse of many of Russia's most radical changes, and Ulianovsk, a leftist strong-hold where the local authorities have sought to defend the old Soviet way of life.

Chrystia Freeland



Nizhny Novgorod's new governor, Mr Nemtsov

## Shock of the old in birthplace of Lenin

The policies of its governor make Ulianovsk seem a dangerous anachronism

As Lenin's birthplace, Ulianovsk became a Soviet shrine on the wide Volga River, full of revolutionary museums and impressive memorials.

Even in the new Russia, which offers its people property and - possibly - wealth, Ulianovsk keeps the famous son's legacy alive. The shops are state-owned. There are few foreign cars and much uniform dress. Cafes are closed by dark.

The evident absence of commerce in Ulianovsk - bailed by old believers, condemned by liberals - highlights the stark regional contrasts that characterise Russia's traumatic transition from communism.

The creation of the Russian Federation in 1991 gave regional governors broad authority for the first time. Since grass roots pressure was weak, the political colour of local leaders often set the pace of change in the regions.

Some moved fast, by selling small enterprises and improving the climate for business. Nizhny Novgorod and Samara, industrial centres also on the Volga, chose this path.

Ulianovsk's governor, Mr Yuri Goryachev, followed another. He forbade local privatisation and collective farm reform. Nearly all the street kiosks, nationally the symbol of budding consumer trade, last year were put on lorries and taken away.

Surrounded by regions where market reforms have taken more hold, Mr Goryachev has been forced into policies once favoured by Soviet leaders against the hostile western capitalist world.

When collective farmers sold their grain stocks to the commodities exchange auction in nearby Nizhny Novgorod - rather than sell to

Ulianovsk local government for a lower price - Mr Goryachev forbade them to export beyond regional borders.

The Ulianovsk government, in a federalist challenge not taken up by central authorities in Moscow, has also put limits on imports of beer and other items produced in neighbouring Kazan, to protect local industries.

Bread prices were heavily subsidised, forcing the use of rationing cards - until the policy this year became too heavy a strain on the local budget.

**It's very hard to jump over every hurdle that the local government has put up. Coming to Ulianovsk, you haven't just gone 1,000km east from Moscow. You've gone 10 years - backwards'**

**'The government is getting fat and ignoring the people'**

The empty and colourless store fronts, a rare sight in other provincial Russian towns, and empty shelves in the state shops, indicate that Ulianovsk residents lack purchasing power or that the business climate is unfriendly.

Sergei is a 26-year-old who will not give his last name for fear of retaliation. He says his company waited a year for the permits needed to open his modest shoe store, the only private shop visible on Lenin Avenue, not far from the Bolshevik hero's boyhood home.

"It's very hard to jump over every hurdle the local government has put up," he says. "Coming to Ulianovsk, you haven't just gone 1,000km east from Moscow. You've gone 10 years - backwards."

Ulianovsk's large enterprises, the UAZ car plant that makes the "Russian jeep" and the Aviastar plane factory, are working at roughly half capacity rather than the new Russia

of million-dollar dachas and private airplanes.

Even with the Communist Party ostensibly in power, public discontent has been growing. As in other areas of Russia, state workers have not been paid for months.

"Communist or not communist, the government is getting fat and ignoring the people who elected it," says a calm, bespectacled teacher protesting outside government house last month. Seven schools in Ulianovsk have been closed by strikes for back wages.

Neither the political parties nor the state trade unions are providing a credible outlet for protests, and other divisions are emerging.

Mr Goryachev won last December's elections on the back of support for the rural community. Ulianovsk itself elected a mayor who warmly praises Mr Anatoly Chubais, the liberal economist and Russia's first deputy prime minister.

"Ulianovsk oblast is a red island of Sovietism," says Mr Vitali Marusin, the mayor. "What harm would it do to open a few private stores and permit free trade? The stagnation you see here is the result of political decisions taken by the government."

Mr Marusin says investor friendly laws and taxes are needed for the region's revival. He also supports small shop privatisation. Consequently, the city that provides the tax base and the oblast government that spends the revenue are in open conflict - a common feature of post-Soviet politics.

The governor's hand, in the end, is stronger. He controls the purse strings and can blunt any city-led reform initiative. But unwittingly Mr Goryachev, a self-styled "old Communist", undermines another Leninist legacy - that of a giant Russia unmarked by significant differences between its disparate regions.

Matthew Kaminski

Russia's emerging market has opened up alluring prospects for effective investment. To take the advantage it helps to have the right choice of where, when and how to do business in Russia.

Most-Bank, which has been cooperating with a number of large Western companies from its early days back to 1991, makes a reliable and natural business partner in Russia. One from the top twenty in terms of equity and assets. One who was vested with the status of the Authorised bank of the government of Moscow and given the powers to service the federal budget.

With its headquarters in Moscow, affiliated branches scattered over the country in the regions crucial for the country's economy Most-Bank provides a detailed expertise on local markets, including industries, trade, services and project finance.

To make the investment environment closer and more familiar for potential customers and extend its operations beyond Russia's boundaries, we have established representative offices in the United Kingdom and Spain.

Our market-making experience on the government securities market and a leading position in electronic means of payment sector have won Most-Bank the image of a bank with a pioneer spirit. If you are looking forward to investing in Russia, we are ready to wipe off the

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## Two regions, two worlds

Russia's provinces, the FT has visited the two regions at each end of the reform spectrum: Nizhny Novgorod, the greenhouse of many of Russia's most radical changes, and Ulianovsk, a leftist strong-hold where the local authorities have sought to defend the old Soviet way of life.

Chrystia Freeland



Under construction in Nizhny Novgorod: the final emblem of accession to the international economic community

## Guarded hope in home of the hero

The long-term success of Nizhny Novgorod rests ultimately on the success of Russia

Russian President Boris Yeltsin's surprise decision this month to elevate Mr Boris Nemtsov, a 37-year-old provincial governor, to the cabinet has turned the spotlight on Nizhny Novgorod, the new first deputy prime minister's home base.

In the Soviet era Nizhny Novgorod had a bleak notoriety. Known then as Gorky, in honour of the Bolsheviks' favourite writer, it was the closed city to which Mr Andrei Sakharov, the nation's leading dissident, was relegated in internal exile.

But under the leadership of Mr Nemtsov, who was appointed governor in 1991 as a reward for backing Mr Yeltsin during the failed August coup, Nizhny Novgorod has earned a more welcome sort of fame as the flagship of market reforms. Small-scale privatisation and agricultural restructuring programmes were pioneered in Nizhny Novgorod and Mr Nemtsov has been at the forefront of calls for a new wave of changes in the social sector.

Now that Mr Nemtsov, Russia's best-known provincial reformer, has been brought into a top cabinet job and is being mooted as a possible successor to Mr Yeltsin, Russians are taking a closer look at Nizhny Novgorod to determine if the region lives up to its image.

Local business promoters are enthusiastic promoters of the Nizhny miracle, pointing out that the region stands out as a success story against the dismal backdrop of the other provinces.

"When I drive my car from Moscow to Nizhny Novgorod, driving through the Russian provinces, it is like travelling through different countries," says Mr Alexander Bulyevich, a young Russian lawyer who turned down a partnership with a New York law firm to manage a paper mill in the Nizhny region.

"You have a good road in the Moscow region and a good road in Nizhny, but in between there is nothing," he says.

Mr Bulyevich's verdict is supported by the bustling shops in the colourful centre of Nizhny Novgorod. Within a few months, it will boast that final imprimatur of membership in the International Economic Community - a McDonald's restaurant.

International investors have already given the region high marks, assigning ratings to Nizhny Novgorod's forthcoming Eurobond issue that are on a par with Poland or Russia.

But despite these street-level signs of success, Nizhny Novgorod is hardly a boom town. Instead, it is still suffering the protracted depression that has dragged down all of Russia.

As Mr Alexander Kotusov, an aide to Mr Nemtsov, explains: "If you take the

past five years, since Nemtsov came to power, then our situation is a bit better than in the rest of Russia. Industrial production has fallen by 55 per cent in the rest of Russia but just by 50 per cent here. So it is a bit better, although, of course, this is nothing to be proud of."

Nizhny Novgorod suffers from the national disease of wage arrears, although the two-month average hold-up is shorter than in more depressed areas. As in other parts of Russia, real money is being pushed out of the local economy, with barter and other non-cash forms of payment accounting for at least 50 per cent of transactions. Tax collection in the first two months of the year was down.

This is the dark side of the Nizhny Novgorod economy. But local businesses say

**Working on privatisation in this region, I understood a very important truth, which totally contradicted all that we were taught by Marx - and that is the role of the personality**

Mr Nemtsov's reforms

signature is particularly evident in the strong local government support and carefully constructed infrastructure for small-business development.

This approach has fostered the emergence of 98,000 small businesses in the area, employing more than 254,000 people. Inducements include a special programme that leases equipment to small businesses at favourable rates and a micro-lending scheme financed by the European Bank for Reconstruction and Development and disbursed through NDB.

"They listened to the governor, who said the old director was not a market man," Mr Kotusov says.

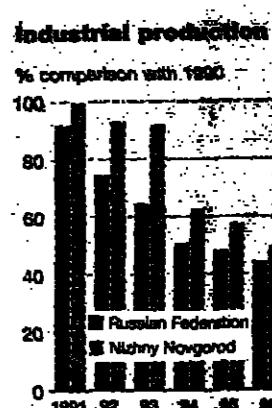
"The new director, Pugin, is an absolutely different type."

The loudest complaint of the burghers of Nizhny Novgorod is that their pro-market region remains subject to the ills of the larger, more cumbersome, national economy. They point out that many of the biggest remaining roadblocks to a burst of economic growth - a cumbersome tax system, the stranglehold of the natural monopolies - can only be swept away by the Kremlin's broom.

"Unfortunately, even the progressive regions share the problems of the conservative regions," Mr Bulyevich says. "It is not possible to be prosperous alone in a country where there are problems."

With Mr Nemtsov's appointment to the cabinet, that complaint has lost its sting. Nizhny Novgorod's local hero is now in the capital and the whole country will be watching to see if he can solve the problems which - up until now - his fans have blamed on the federal authorities.

Chrystia Freeland



Source: Nizhny Novgorod Government

economy better than any other can plant in Russia.

Executives at GAZ attribute the mammoth enterprise's relative good fortune to the energetic management style of Mr Nikolai Pugin, its general director. And Mr Pugin's appointment was in large part the work of Mr Nemtsov, who convinced the shareholders, many of them factory employees, to oust the previous conservative director.

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FINANCIAL TIMES WEDNESDAY APRIL 9 1997 \*

CHECHNYA • by Chrystia Freeland

## Fitful sleep for the dogs of war

Why Moscow's joy at the Chechen detente smacks sadly of self-deception

After almost two years of fighting, Russia's war with the breakaway Chechen republic is, at least temporarily, over. The recess in the bitter conflict, negotiated by Mr Alexander Lebed, the charismatic general-turned-politician, last summer, has brought a mighty sigh of relief from the Kremlin.

The sentiment was captured by Mr Boris Yeltsin, the Russian president, who observed in his annual state of the nation speech earlier this month: "The main thing has been achieved – peace in the Chechen republic has been restored."

Moscow's satisfaction is understandable. The war, which according to some estimates left up to 100,000 people dead, besmirched Mr Yeltsin's domestic and international reputation as a democrat, sullied the image of Russia's armed forces and provoked a painful split between Russian liberals and the government.

But the conflict remains fundamentally unresolved. The clash between Moscow and Grozny, the Chechen capital recently renamed Dzhokhar-ghala in honour of the Chechen independence leader, is in abeyance. Yet the sparks of the initial war could at any moment ignite new fighting.

Chechnya remains a problem for Russia in part because Moscow has refused to come to terms with the causes of the war and with the consequences of its conclusion. Mr Yeltsin told the Russian people this month that "the war in Chechnya has taught us a lot" but it is hard to find evidence that the lessons of the conflict have been learned.

From the outset, Moscow framed the fighting as a struggle between a legitimate, publicly supported government (Russia) and

small, despised criminal gangs. Nearly two years of war proved that interpretation to be inaccurate. Instead, the conflict was between an imperial power and an ethnically and religiously distinct people who had been fighting for independence for centuries.

Moscow views the end of hostilities last summer as a ceasefire and insists that Chechnya remains an integral part of the Russian Federation. But, in fact, the fighting stopped only because Russia withdrew its troops. Moscow today has no political or military authority on Chechnya's territory.

Such doublespeak risks complicating the already difficult tasks the Kremlin faces in the region. The first and most pressing dilemma is to find a modus vivendi



'Peace in Chechnya' read the sign left outside the bombed presidential palace in Grozny last year. Today, peace is fragile



for Russia and the separatist leadership of Chechnya. Last summer's agreement gave the warring parties breathing space: according to the deal hammered out by Mr Lebed, the two sides will postpone a final decision on the political status of Chechnya for five years.

But that tacit agreement to disagree is already coming under pressure. In January, Chechnya held a presidential ballot. Mr Aslan Maskhadov, the military commander in the separatist battle against Russia, was overwhelming elected president in a vote that hundreds

of international observers described as free and fair.

Although he was Moscow's preferred candidate in a field that included the leader of Chechnya's most infamous terrorist raid against Russia, Mr Maskhadov has already shown himself to be absolutely committed to the independence cause. His determination to build a fully independent Chechnya, and to seek recognition for his breakaway state, could cause intense embarrassment for the Kremlin and is likely to become a central political issue if Mr Yeltsin's health problems force a presidential election.

Chechnya is also likely to remain a problem for Russia because, after two years of war, the mountainous republic today is rife with heavily armed, poorly educated young men who have few job prospects. Some of them are turning to an activity with deep historical roots in Chechnya – taking Russian hostages for profit.

According to Chechen officials, more than 350 people have been taken hostage in the republic since November, 1994. More than 50 have been kidnapped over the past five months, including at least six Russian journalists. The region has become so dangerous for reporters that many Russian networks have withdrawn correspondents, and Chechen authorities have urged foreign journalists to stay away.

The emergence of an independent but lawless state that could become a haven for criminals targeting Russia is one of the Kremlin's nightmare scenarios. Indeed, one of the official reasons

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FOREIGN POLICY • by Bruce Clark

## Year of living carefully

The diminution of Russia's power is leading to a new approach to foreign affairs

The last year has been a frustrating time for Mr Yevgeny Primakov, the Russian foreign minister.

By instinct and background, the former spy-master and scholar of Middle Eastern affairs is well qualified to play a mean game of geopolitical poker with the US and any other nation that crosses Russia's path.

But, at least until very recently, his attempts to formulate a coherent strategy for Russia's external relations have been stymied by the disarray and infighting that have gripped the Kremlin since President Boris Yeltsin was re-elected last year.

While he has shown the flag in the Middle East by reviving relations with both Israel and former Soviet clients such as Syria, Mr Primakov has been forced to spend a good deal of his time simply limiting the damage to Russia's waning prestige.

The biggest source of "damage" to Russia's diplomatic fortunes is clear enough, at least from the Kremlin's standpoint: the virtual certainty that NATO will, as of this summer, begin to incorporate some of Moscow's former satellites.

At the Helsinki summit meeting in March between Mr Yeltsin and President Bill Clinton, it became clear that Russia will not only have to live with NATO's expansion, but will also have to give up hope of extracting large concessions from the west in return.

Moscow has now accepted that a much vaunted charter, governing its future co-operation with NATO, will not be legally binding, as it hoped. Nor will Russia get any promise that the "first wave" of NATO expansion, due to be complete by 1999, will also be the last.

Optimists still hope that the realities of geography and economics will force Russia and Chechnya to find a peaceful way to live together. Landlocked and devastated by war, Chechnya would find it difficult to exist alongside an entirely hostile Russia.

Likewise, Moscow needs Chechnya: a crucial pipeline linking the valuable Caspian Sea oil reserves to the west travels through the war-torn republic. The Kremlin is also eager to re-establish stability in a geopolitically critical corner of its vast federation. Humbled by military defeat, it seems to have lost its taste for an all-out battle on its southern flank.

Ironically, after tens of thousands of deaths, the humiliation of its army and two years of war, Russia faces a political challenge in Chechnya almost identical to the one that confronted it before the fighting began. If anything, Moscow's hand is today weaker: the victorious Chechen forces are more self-confident and more committed to independence than they were before they had faced down the Russian army. Only time will tell if, the second time around, Mr Yeltsin and his administration will be able to find the political and moral courage to make a lasting peace with Chechnya.



The foreign minister, Yevgeny Primakov: much of his time is spent in damage limitation exercises

ber of troops or nuclear weapons on the soil of new members. But the western bloc will reserve the right to send reinforcements in a crisis.

Mr Clinton also held out the prospect of rapid progress towards a new round of strategic arms cuts, known as Start-3, as long as Russian parliamentarians swallowed their objections to the Start-2 treaty, which many of them regard as unfair.

To those Russian politicians in full possession of the facts, the Clinton offer came as a blessed relief. For all its bluster, Russia could hardly afford to challenge the US in a new arms race, at a time when its economic integration with the west is deepening.

Indeed, the waning of Russia's influence on several fronts, including the European security scene, has given a perverse new lease of life to bilateral ties with the US. At times of weakness, the ghost of the old "superpower" relationship, and the fanfare that still attends US-Russian summits, provides Moscow with a badly needed diplomatic lifeline.

The few "sweeteners" Moscow has secured include a promise that NATO will not routinely deploy large numbers

of international observers described as free and fair.

Although he was Moscow's preferred candidate in a field that included the leader of Chechnya's most infamous terrorist raid against Russia, Mr Maskhadov has already shown himself to be absolutely committed to the independence cause. His determination to build a fully independent Chechnya, and to seek recognition for his breakaway state, could cause intense embarrassment for the Kremlin and is likely to become a central political issue if Mr Yeltsin's health problems force a presidential election.

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## SOLID STRATEGY

YIELDS

GROWTH

AND STABILITY



Area: 17,075,400 sq km  
 Population: 146.1m (mid-year 1995)  
 Languages: Russian and local languages  
 Main cities and population (1989):  
 Moscow (capital) 8,765,000  
 St. Petersburg 5,000,000  
 Novosibirsk 1,625,000  
 Yekaterinburg 1,547,000  
 3. Current 1/ Route (RUB) = 100 Kopeks  
 Exchange rate: 1995 average 81 = 5121 Rbs, April 1 1997 81 = 6738 Rbs

Government and constitution

Head of state

The president, elected for a four-year term, currently Boris Yeltsin

National government

The government appointed by the prime minister, currently Vagit Alekperov. The present government was formed in December 1992. Last major cabinet reshuffle, July 1995.

Legal system

Federal state with republican form of government. A new constitution was adopted in a national vote on December 12 1993.

National legislature

The constitution created a two-chamber legislature: the lower house, the State Duma, with 450 deputies elected on a proportional basis, and the upper house, the Federation Council, with 178 deputies, two from each of Russia's 89 republics and regions.

Sources: Department of EU

ECONOMIC PROFILE	
1995 (b)	1997 (c)
Total GDP, current prices (\$ bn)	450.7
Real GDP growth (annual % change)	-8.0
GDP per head (\$)	2,985
Inflation (annual % change) <sup>1/</sup> CPI, average	45.0
Industrial production (annual % change)	-5.0
Unemployment rate, ILO definition (%)	20.7
Reserves excluding gold, December (\$ bn)	11.7
Government budget balance (% of GDP)	-7.8
Foreign debt (\$ billion)	114,102
Current account balance (\$ billion)	16,057
Merchandise exports (\$ billion)	70,901
Trade balance (\$ billion)	26,529
1/ Actual. <sup>2/</sup> Annual average. <sup>3/</sup> February	
Main trading partners (Share of total trade to world, 1995)	
Western countries 62.8% <sup>2/</sup> Former CMEA 11.3% <sup>3/</sup> Imports 25.0% <sup>2/</sup> Developing countries and others 20.7% <sup>3/</sup>	

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Continued from page 1

slight rise in gross domestic product at the beginning of this year. Mr Poltayev was furious about the statistical sleight of hand, seeing it as part of a wider abuse of information.

Yet Mr Poltayev's complaints are themselves proof that Russian society is changing. Some Moscow economists suspect that it was disgruntled Goskomstat statisticians, angered at again being forced to work for a Kremlin dictator, who first leaked the story.

This episode of personal liberation in the dismal corridors of Goskomstat is just a tiny example of the greatest achievement of post-communist Russia - a national emancipation that has made ordinary Russians freer, if less secure, than they have

been at any other time in their history.

It is just possible to imagine that this human revolution will help Russia safely to meet its final, perhaps most daunting, challenge: the need to forge a new national identity. This is a pressing issue for Moscow: whereas other countries won national independence when the Soviet Union disintegrated, Russia lost an empire.

Many Russians feel this imperial contraction as a personal loss. "Personally and emotionally, of course, I regret it," explains Mr Boris Berezovsky, a car salesman turned politician who is now deputy head of the security council. "I was born in a country

called the Soviet Union. Subconsciously I always understood that I lived in the greatest country on earth. That sense of greatness made it possible to feel not only a sense of enormous spaces, but also of enormous possibilities."

Russia's neighbours still worry that this personal longing for a lost sense of greatness will eventually translate into an attempt to rebuild Russian hegemony.

So far, the pain of Russia's imperial amputation has been numbed by economic dislocation, but even in its current, weakened state, Moscow still sometimes tries to flex lost imperial muscles. The ignominious Chechen war was the most bloody example, but more innocuous gestures such as Moscow's failure to sign a territorial treaty with neighbouring Ukraine or its continued whimpering about the increasingly prosperous Russian inhabitants of the Baltic republics spring from the same instinct.

Yet, in Mr Berezovsky's view, Russians are coming to feel that their loss of empire may be compensated for by the gift of personal liberty.

"Personally you felt that you lived in a system which was superior to the others, and that is why, for the majority, what has happened is very painful," Mr Berezovsky explains. "But more and more people understand that the system we had was against nature. It oppressed the individual."

There are grounds to hope that, when forced to choose, Russians will opt for their new freedoms rather than their old sense of greatness. That was certainly the message of Mr Yeltsin's recent summit meeting with Mr Bill Clinton, the US president, in Helsinki. Unable to stop Nato's planned eastward expansion - a measure that will dry the ink on Russia's cold war defeat - Mr Yeltsin nonetheless pledged to continue pursuing a peaceful partnership with the west.

As he explained to the Russian people in a radio address on his return, Mr Yeltsin judged that his country had no choice but graceful surrender.

The price of reclaiming its lost imperial prerogatives -

"isolation" - was too high. For Lenin, a tireless warrior for the cause of world communism, such an admission would have been anathema. It would have been equally unwelcome to Russia's tsars, who were careful to admit only as much western know-how as they required to build their autocratic state into a great power.

Russia's best hope is that the new rulers who have set out to bury the Bolshevik chief will also firmly relegate the nation's older, tsarist spectre to the dust bin of history. If they succeed, a vibrant new Russia may emerge, animated by millions of new spirits that have never before been free - those of ordinary Russians.

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## FINANCIAL TIMES SURVEY

Wednesday April 9 1997

## DANISH BANKING AND FINANCE

The economic outlook promises a year of rising activity, but there are problems on the horizon, write Hilary Barnes and George Graham

## Calm now but choppy waters ahead

The Danish finance industry is in a period of relative calm after the turmoil of the early 1990s, when the banks, almost without exception, suffered heavy losses caused by recession, falling asset values and the consequent surge in bad loss provisions.

But the Danish banks were protected by legislation requiring them to be more strongly capitalised than banks elsewhere and by an active and efficient supervisory agency. As a result, they were able to weather the crisis and did not suffer the more serious consequences which afflicted the Swedish, Norwegian and Finnish banking sectors.

The state did not have to come to the rescue of Danish banks, and neither did the government feel the need to issue a blanket guarantee to bolster confidence in the banking sector.

The insurance industry suffered the most. Two holding companies embarked on speculative ventures and this caused the collapse in 1993 of the country's two largest insurance groups, Baltic and Hafnia, neither of which has survived as independent entities.

The structure of the banking sector itself was settled in 1989-90, when the six largest banks were merged to form Den Danske Bank and the Unidammark (Unibank) group.

The domestic market share of each of these banks is around 30 per cent, which

limits the scope for further concentration at the top end of the banking league.

However, there is plenty of opportunity for changes to take place further down the list. With 180 banks and savings banks, many of them tiny village concerns, mergers are bound to occur. But Mr Thorleif Krarup, chairman of the Danish Bankers' Association and chief executive officer of Unibank, doubts whether there will be any significant new structural changes unless there is another crisis.

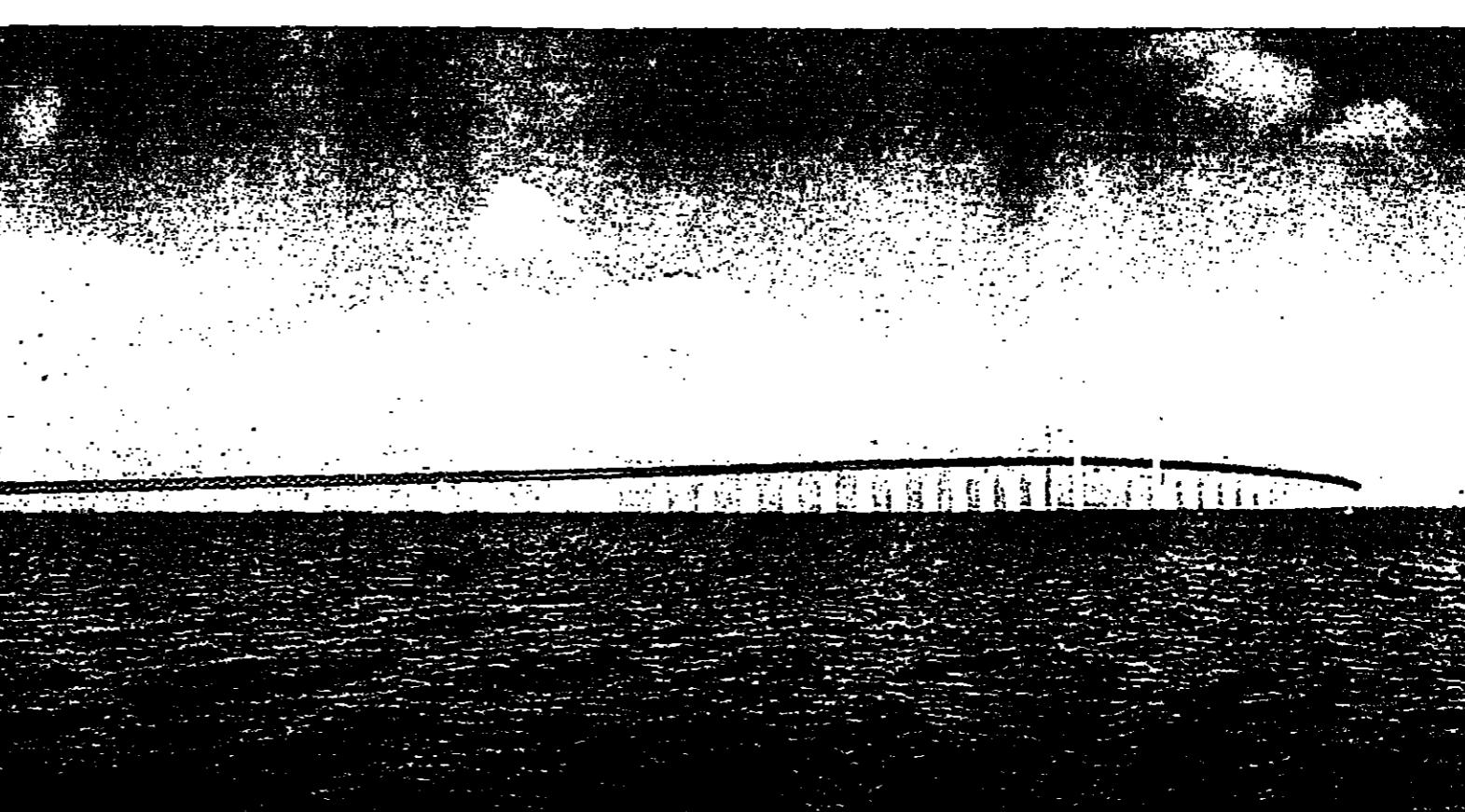
If the structure of ownership in the finance industry seems to be stable for the time being, this is not true of the day-to-day business operations. The barriers between the different segments of the industry are gradually disappearing. The process began in the 1980s and was helped in some cases by legislation to bring it into line with EU rules.

The most obvious example is in mortgage credit. Until 1993, this remained a government-created (but not government-owned) oligopoly of three institutions which, in accordance with the regulations, provided finance only for property needs. Now the commercial banks have moved into the mortgage market. In addition, mortgages, especially supplementary mortgages, are being widely used as a vehicle for non-property financing.

The banks have also moved into insurance. Danske Bank through its ownership of Danica, the life assurance arm of the former Baltic group, has become a leading participant. Danske and Unibank are also using their branch networks as distribution channels for the sale of accident insurance.

One result of the blurring of these boundaries is that competition has intensified and margins in the banking and mortgage businesses have narrowed. The entrance into the accident insurance business by the big banks is likely to prevent the big insurers improving their results by increasing premiums.

Adding to the competition is the entry of foreign banks which have been bidding especially for corporate business, and less traditional newcomers, such as GE Capital, in consumer finance and the co-operative retail group, FDB, which is considering whether to offer financial services to the 1.2m per-



Bridging finance: a computer-generated view of how the road and rail link between Copenhagen and Malmö will look in 2000 (See Page 6)

sons holding its membership card.

The existence of Denmark's PBS (Pengeinstituternes Betalings System), the payments group, which is one of the world's leaders in debit and stored value cards and electronic banking security, simplifies the process for newcomers to the market by offering a ready-made communal infrastructure.

While Danske and Unibank have set up their own mortgage credit subsidiaries and gone their own ways in insurance, the third-ranking bank, BG Bank, formed in 1985 by a merger of Bikuben, flagship of the savings bank movement, and Girobank, previously owned by the state, has an alliance with Nykredit, the largest of the mortgage credit associations, and insurance company Topdanmark. It is assumed that this alliance will be consummated by a merger, but this is a step which is fraught with difficulties.

For the moment, therefore, the alliance appears to be stalled. At the banks, Mr Knud Sørensen, chief executive officer of Den Danske Bank, and Unibank's Mr Krarup see the narrowing of margins on traditional lending

and on deposit business, and the difficulty of earning a satisfactory return on core banking business, as a significant challenge.

So far, they have met this challenge by diversifying into mortgages and insurance, while, at the same time, cutting their staff.

Expansion abroad also offers opportunities to compensate for sluggish growth at home.

Den Danske Bank has

taken this road with its recent agreement to buy Östgöta Enskilda Bank in Sweden. This acquisition will give the Danish bank a useful retail base in Sweden on which to build, as well as strengthen its bid to gain corporate and investment banking business on the other side of the Sound.

Unibank has no plans to enter retail banking abroad, but made an important advance into Nordic investment banking when it bought Aros, the Nordic broking and investment

banking arm of ASEA (Asea

Brown Boveri), last year.

There is one consolation for the hard-pressed Danish banks - the domestic market is sufficiently competitive to make it unattractive to other EU banks.

"I don't see the risk at the moment of any foreign mortgage lenders coming into Denmark; you can't make any money here," said Mr Mogens Munk Rasmussen, chief executive of Nykredit.

The imminence of economic and monetary union also poses problems for Danish banks. Denmark will not participate in the first wave of the euro currency will have some consequences for the banking sector.

Most banks believe they will have to offer dual currency facilities, at least to corporate customers. In the mortgage market, too, the euro could have an effect on funding. With liquidity

still dwindling at home,

Continued on page 6

## IN THIS SURVEY

■ Banks: competition is getting tougher  
■ Economic: outlook is bright

Page 2

■ Bonds: market developed out of a disaster  
■ Mortgage banks: loan industry may be reshaped  
■ Banking system: computer problem solved

Page 3

■ Stock exchange: radical changes ahead  
■ Payments system: plastic takes over

Page 4

■ Economic and monetary union: scramble for Euro avoided  
■ Foreign exchange: currency boiler room

Page 5

■ Nordic banking: integration: banks push back the frontiers  
■ Pensions: growing old gracefully

Page 6

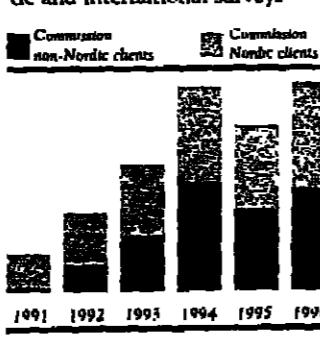
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Selected Danish Corporate Finance Transactions 1996 and 1997.

<b>The Kingdom of Denmark</b>	<b>The Kingdom of Denmark</b>	<b>Carl Grif</b>
Sale of 2.45m shares in Bikuben Girobank A/S	Secondary offering Copenhagen Airports A/S DKK 1,089m	IPO DKK 581m
Adviser to The Kingdom of Denmark February 1996	Junior Co-manager April 1996	Global Coordinator May 1996
<b>ELASTIC</b>	<b>NCC</b>	<b>BOREALIS</b>
Secondary offering DKK 254m	Acquisition of the Danish construction activities of Rasmussen & Schiøtz Holding A/S DKK 310m	Borealis Industrier AB sold to Lear Corporation USD 85m
Sole Manager July 1996	Adviser to NCC September 1996	Adviser to Borealis December 1996
<b>InWear GROUP</b>	<b>ISS</b>	<b>DANSKE TRELAST A/S</b>
IPO DKK 880m	Disposal of ISS Inc. to Aaxis Limited	Vendor placing of Danske Trelast shares on behalf of Rieber & Søn ASA in connection with the acquisition of Neumann Bygg AS DKK 232m
Senior Co-lead Manager December 1996	Financial adviser to ISS January 1997	Sole Manager February 1997
<b>SYDBANK</b>	<b>CHEMINOVA</b>	<b>Rieber &amp; Søn ASA</b>
Block trade on behalf of Topdanmark A/S DKK 459m	Increase of shareholding in Halden International A/S to 75 per cent	Public takeover of A/S Phoenix Contractors DKK 876m
Sole Manager March 1997	Financial adviser to Cheminova March 1997	Financial adviser to Rieber & Søn April 1997

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## 2 DANISH BANKING AND FINANCE

BANKS • by George Graham

## Competition is getting tougher

The dominant position of the two leading institutions is now under threat

A strong capital base and robust loan loss provisions kept Denmark's banking system from running into the sort of crisis that afflicted its Nordic neighbours at the start of the 1990s.

Nevertheless, the recovery in profits that Danish banks have seen over the past five years has been welcome. From an aggregate loss of Dkr10.5bn in 1992, the banking sector as a whole has recovered to record pre-tax ordinary profits of Dkr14.5bn, helped by a sharp decline in bad debt provisions and write-offs, and by two years of favourable revaluations of their securities portfolios.

But in a highly concentrated banking market showing intense pressure on margins and few signs of expanding demand for credit, Danish banks still face a difficult future. "In a year when you have a weak figure on your securities portfolio revaluation, the underlying profits from the business are not strong enough to make it worth banking in Denmark," says Mr Bjarne Jensen, a banking industry consultant.

The two largest banks, Den Danske Bank and Unibank, between them hold nearly 60 per cent of total banking assets. The merger of Birkbank and Girobank has created a third contender, BG Bank. Though it trails some way behind with a market share of around 14 per cent, it has ambitious

growth plans, especially in the corporate sector.

Behind them, seven banks, headed by Jyske and Sydbank, could be described as medium-sized, and between them command about 13 per cent of the market. The remainder is shared between almost 200 tiny institutions.

The degree of concentration is somewhat exaggerated by the segregation of mortgage lending, which in Denmark is carried out within a peculiar legal framework. Nevertheless, market power remains overwhelmingly in the hands of DDB and Unibank.

Their profits and their dominant position are now under threat, however, not only from the small banks, which have built on fierce local loyalties to hold their own in the market, but also from new competitors.

Foreign banks, such as Sweden's SE-Banken, have been expanding in Denmark, while less traditional financial services groups have also targeted the Danish market, including Norway's Finaz, which has made inroads into the consumer credit market with its Accept card.

Perhaps more threatening still, though some way off, is the possibility that the FDB co-operative retail group, with 1,200 stores throughout Denmark, might launch its own financial services. FDB says the project is still two to three years from fruition, but the prospect of its attaching credit and payment facilities to its membership card, already held by 1.2m customers, is daunting.

These new entrants have been attacking a fairly static credit market, and although economic activity is expec-



Den Danske Bank: expanding into mortgages and life assurance

ted to pick up from the slow growth rates of 1995-96, loan demand is still expected to rise only moderately.

The response of the big banks has been to expand outside their core business, into the one market segment where lending has been growing significantly: mortgages. In this area, which was until recently reserved to the traditional mortgage banks, DDB and Unibank have been building market share rapidly since the establishment of their mortgage banking subsidiaries in 1993. But interest margins on mortgages have come under intense pressure, and loan volume has been insufficient to maintain net interest income.

DDB and Unibank have also expanded into the growing life assurance market, with DDB well in the lead through its acquisition of the Danica life business in a 1995 deal involving Baltica, a company the bank had saved from insolvency by increasing its stake to 92 per cent, and Tryg, which took over Baltica's non-life business.

Although Danica had been losing market share, it still has 18.19 per cent of the life market, and Mr Knud Sørensen, DDB's chief executive, says the group has had some success in cross-selling between its different units.

Unibank's life operation was established in 1994 and could take years to build up. DDB has also taken the lead

in expanding overseas, with the recent SKr2.2bn acquisition of a controlling stake in Ostgota Enskilda Bank, Sweden's last remaining provincial bank. Mr Sørensen said the acquisition, which will give DDB a small branch network in southern Sweden, was a unique opportunity to break into the Swedish market. "If we were to build up a similar branch network ourselves, it would be very expensive and would take time," he said.

But he remains sceptical about recent rumours of larger mergers in the Nordic region. "I don't believe in cross-border mergers. However close we are in the European Union there are differences of culture and perception," he said.

This kind of expansion may help Denmark's biggest banks to break out of their stagnant traditional markets, but both will face continued pressure to cut costs and to manage their core businesses more effectively. DDB has already cut its staff by around 30 per cent since 1990, yet earlier this year it announced another round of redundancies.

Unibank also expects to make a net reduction in jobs of around 500 this year, with BG Bank likely to cut 300 jobs during the year. All told, employment in the Danish banking sector is expected to fall by around 2,500 this year to 41,800, with a similar reduction in 1998.

While Denmark has been quick to adopt new technologies such as on-line debit cards, telephone and PC banking, which have the potential to reduce unit costs, the banks have also been trying to encourage their customers to use less costly channels such as ATMs.

This has meant the imposition of fees for certain branch-based services. Though some customers have been irritated, banks believe they are gaining acceptance. Branch closures, however, are not seen as offering much in the way of cost savings. "I believe we have reached a reverse saturation point in reducing the number of branches," Mr Sørensen of DDB said.

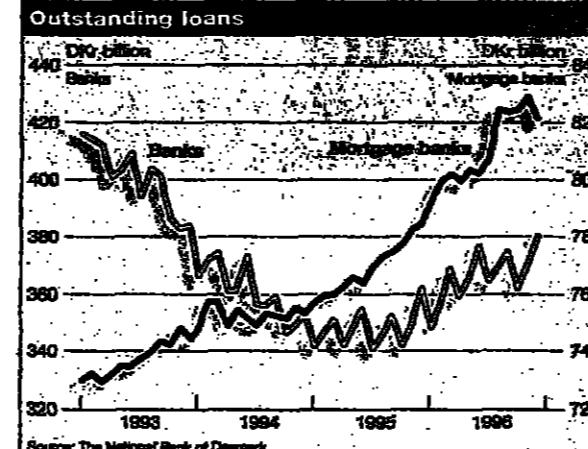
The pressures are even more intensely felt by the medium-sized banks. The trend to fully integrated financial groups will continue to put pressure on specialised financial institutions, particularly independent mortgage institutions and the second and third tier banks. Given these pressures, we believe that in the longer term the Danish financial sector will undergo further consolidation and restructuring." Moody's, the international credit rating agency, concluded in a recent report on the Danish banking sector.

But with most banks still awash with capital, it might take another bad debt crisis to put them under enough pressure to consider merging or being taken over. "For the time being Danish banks are in a very good economic condition, and therefore the pressure to make drastic changes is not very much in the picture," Mr Sørensen said.

## Leading banking groups (DKrbn)

Hydrogroup	RD	SEB	BG Bank	Den Danske Bank Group	Unibankgroup
Net income from interest and commissions	4,035	2,783	1,223	5,350	9,585
Overheads	-1,278	-1,007	-464	-4,269	-6,175
Write-offs and loan loss provisions	-312	-103	-111	-468	-637
Gains/losses on securities	715	407	289	425	2,623
Extraordinary items	-2	-210	-223	-370	-754
Profit before tax	3,158	1,880	707	1,568	4,642

Source: Hydrogroup



Source: The National Bank of Denmark

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ECONOMY • by Hilary Barnes

## Outlook is bright

A crucial challenge facing the government is to bring down the rate of inflation

Unemployment in Denmark is down to around 5.5 per cent, according to the EU-harmonised statistics, and youth unemployment is among the lowest of any EU country.

These are figures which have caused more than one of Europe's central bank governors over the past few months to suggest that Denmark's performance is something that other countries should be examining and possibly emulating.

Mr Mogens Lykketoft, the country's self-confident minister of finance, would agree with this assessment with any reservations. Indeed, as he runs his eye down the list of key indicators he has

been dull. Exports of manufactured goods were static in 1996. Demand was slack in the country's important continental markets as well as in Sweden, but a deterioration in the cost-competitiveness of Danish industry has also held back exports, which, after gaining market share between 1988 and 1993, has since experienced a slackening in demand.

Although wages have risen faster than elsewhere over the past few years, a more important factor contributing to a rise in export prices has been a gradual appreciation of the krone. From a low point in 1992 the krone has since strengthened by about six percentage points. Danish industry's relative international costs would have risen by about 6 per cent over the past four years, while inflation has gradually moved from being among the lowest in the EU to one of the highest.

The general budget will be in balance in 1997 and 1998. The challenge is to bring down inflation to the levels achieved by the EU's core countries, France, Germany, Belgium and the Netherlands. Because the central bank's monetary policy aims to stabilise the exchange rate, it does not have an inflation target. Controlling inflation is primarily a matter for the government.

The central bank is therefore urging the government to tighten fiscal policy when the 1998 budget is presented in the autumn. It argued that if care is not exercised the country will be faced with the re-emergence of the classic dilemma in Danish post-war economic history – inflation which is higher than in the countries important for foreign trade and a current account deficit.

The bank points out that the government's target is a surplus on the budget over the average of a business cycle. However, after a recovery which is now into its fourth year the budget is only just in balance. A tighter rein on public finances is necessary if the government's target is to be met, says the bank.

The upswing in the economy began in 1993 when a new minority coalition government, dominated by the Social Democratic Party, took office. Mr Lykketoft inherited a massive current account surplus (about 3.5 per cent of GDP) at present. This will also reduce the burden of interest payments. The task of supporting the ageing population will not require further increases in the tax burden, which at present is about 43 per cent of GDP, he says.

Sceptics, including academic economists and opposition politicians, argue that the Danish welfare state offers too many people a way of life, temporarily or permanently, in which they do not have to work.

The leave-from-work scheme and early retirement schemes (which have pushed the normal retirement age down from 67, the age at

which the universal old age pension becomes available, to a de facto average of 61) are the examples most often cited by the critics.

But with an election coming next year – it must be held by September 1998, at the latest – the government is adamant that it will not tamper with the early retirement

programmes.

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The bond market in Denmark is literally "as safe as houses", thanks to a disaster in Copenhagen 200 years ago.

In 1797 Copenhagen, which at the time was mostly of wood, was devastated by fire. The immense damage to property in the Danish capital overwhelmed the small domestic insurance market. As a result, individuals raised funds to rebuild by pooling their financing requirements and issuing bonds, creating a mortgage bond market in the process.

Since the middle of the 19th century the mortgage credit market in bonds has thrived. Today it remains a widespread means of mortgage credit, by which property purchases have been - and still are - financed almost exclusively by bonds issued by mortgage credit institutions.

The principles of the market are the same today as they were 150 years ago when the first formal mortgage loan act was passed in 1850. A typical borrower buys a house by going to a mortgage credit institution and getting a 30-year loan for 80 per

**BONDS** • by Richard Adams

## Market developed out of a disaster

The finance industry is trying to stimulate foreign interest in mortgage bonds by introducing new instruments

cent of its value, relatively cheaply on a fixed interest basis.

The mortgage bank sells bonds to balance the loan, in series through the stock market.

The mortgage bond market continues to outstrip the Danish government's treasury debt market in size. In 1996 the government bond market was worth DKK707bn, while the mortgage market was worth more than DKK960bn.

As a result, Denmark has a huge bond market, the largest of any country if measured per head of population.

Where the two bond markets differ is in the level of foreign ownership. The government bond market has proved highly attractive to overseas investors in recent years, who now account for around 35 per cent of Danish debt, and they have an excellent redemption record.

But what has turned away most overseas interest so far has been the highly complex structure of the domestic mortgage market. The mortgage bonds are annuities and are callable. Overseas investors, unused to sizeable markets in mortgage bonds, want

market's overseas ownership remains small.

Mr James Mitchell, a senior strategist specialising in Nordic markets at Deutsche Morgan Grenfell, said: "Foreign investors are just starting to get interested in the mortgage market, but they only own about five per cent so far."

Most mortgage bonds carry a risk premium and yields about a percentage point higher than the yields on similar government debt, and they have an excellent redemption record.

But what has turned away most overseas interest so far has been the highly complex structure of the domestic mortgage market. The mortgage bonds are annuities and are callable. Overseas investors, unused to sizeable markets in mortgage bonds, want

instruments which are non-callable bullets, the same as government bonds.

Mortgage bonds can be redeemed by the borrower if they are trading at their par value or above par, in exchange for a new loan at a lower rate of interest.

The mortgage market is also a fiercely competitive one, dominated by six domestic credit institutions: Nykredit, Realkredit, Totalkredit, Danske Kredit and Unikredit.

However, the Danish finance industry is trying to stimulate foreign interest in mortgage bonds by introducing new instruments, which are more attractive to international investors. And there is talk of large European banks moving into the market.

The government bond market has no such difficulties attracting

overseas interest. In comparison with the ancient origins of the mortgage market, the market in government debt is new. It developed in the 1970s when the international oil price shocks sent the Danish budget heavily into deficit.

The Danish treasury market is not as liquid as its neighbour Sweden, owing to the smaller market and the greater willingness of Swedish investors to take risks. Like the mortgage market, the government market is dominated by a small group of institutions, notably Unidankredit and Den Danske Bank, together with the two bond market makers acting as market-makers in Danish bonds.

Together there are a total of about 10 active marketmakers, through a voluntary agreement, to make prices in Danish bonds during trading hours.

Only primary dealers are allowed access to buy government stock issues direct from Denmark's Nationalbank, the central bank, which operates a tap market, where series of bonds are sold at or just below prevailing market rates, rather than through a series of bond auctions. The Nationalbank offers a repo facility, but the active market is dominated by repo brokers in Copenhagen and London.

In line with European Union treasury market reforms, the Danish central bank allows "remote membership", making it possible for primary dealers in its stock to be based outside Denmark. The first such primary dealer was the giant French investment agency, Caisse des

Dépôts et Consignations.

There is a danger that outside shocks could send the overseas buyers who now own 37 per cent of Danish government bonds diving for cover, either back home or to a "safe haven" market such as US Treasuries.

But Danish bonds have benefited in the last 18 months from a fortunate combination of circumstances. In 1996, sharp cuts in domestic interest rates (down by 3 per cent in two years) and the increased investor appetite for peripheral, higher yielding markets, saw Danish bond yields converging towards German yields.

In March 1996, benchmark 10-year Danish government bonds yielded 120 basis points over German bunds. By the start of trading in 1997, the yield spread had narrowed to around 60 basis points.

In recent weeks, however, the yield spread has begun to widen as Denmark's economic recovery begins to mature, with GDP growth again forecast to be above 3 per cent and higher inflation on the horizon.

**MORTGAGE BANKS** • by George Graham

## Home loan industry may be reshaped

Margin pressures are putting the future of home loan institutions into question

In 1797, Denmark's first mortgage bank was set up to help finance the reconstruction of Copenhagen after a great fire had devastated the city.

Two centuries later, Danish mortgage banks are some of the largest home loan institutions in Europe, though by structure and funding they are very different from UK building societies or German Bausparkassen.

But new competition from Denmark's commercial banks has driven down margins in the mortgage market, raising questions about whether these venerable institutions can survive in their present shape.

The defining characteristic of Danish mortgage banks is that they are funded entirely by bond issues - they are prevented by statute from taking deposits.

The banks are required by law to maintain a close balance between assets and liabilities, with bonds issued at interest rates and maturities which match a pool of home or commercial property loans the institution has made, generally at fixed interest rates.

Since borrowers can repay their mortgage on demand - because they are moving house or simply because interest rates have dropped since the loan was first taken out - Danish mortgage bonds, too, are callable on demand at par.

That makes them a weird security for foreign investors, who can find that a 25-year bond has been called by lottery for redemption after just six months, and have to dive back into the market to reinvest.

Adding to the weirdness is a feature on most older bonds which makes all the borrowers in a particular bond series jointly and severally liable for all loans in that series, but only up to the amount of their own loan. This means that the issuing mortgage banks are not liable for all loans in that series.

The commercial banks' interest was spurred by a decline in their share of new lending and by a further change in the law allowing mortgagees at will, instead of only to finance construction.

The change coincided with a sharp drop in interest rates, triggering a re-mortgaging boom, with the commercial banks' subsidiaries rushing to establish a foot-hold in the market.

Gross new lending ballooned to DKK258.5bn in 1994, but net of repayments, the total was only DKK30.5bn, and of this DKK24.3bn came from Danske Kredit, Unikredit and Totalkredit.

"When you have new sup-

pliers, they always try to compete on price, and they did," says Mr Mogens Munk Rasmussen, chief executive of Nykredit, by far the largest of the traditional mortgage banks with nearly 40 per cent of total outstanding loans.

The traditional mortgage banks are heavily capitalised, and reached into their reserves to match the new entrants, ensuring that the same competition continued in 1995. In 1996, although

Totalkredit, owned by a consortium of commercial and savings banks, was reactivated in 1992, while Danske Kredit and Unikredit, subsidiaries of the two largest commercial banks, were set up in 1993.

The commercial banks' interest was spurred by a decline in their share of new lending and by a further change in the law allowing mortgagees at will, instead of only to finance construction.

The change coincided with a sharp drop in interest rates, triggering a re-mortgaging boom, with the commercial banks' subsidiaries rushing to establish a foot-hold in the market.

Gross new lending ballooned to DKK258.5bn in 1994, but net of repayments, the total was only DKK30.5bn, and of this DKK24.3bn came from Danske Kredit, Unikredit and Totalkredit.

"When you have new sup-

pliers, they always try to compete on price, and they did," says Mr Mogens Munk Rasmussen, chief executive of Nykredit, by far the largest of the traditional mortgage banks with nearly 40 per cent of total outstanding loans.

The traditional mortgage banks are heavily capitalised, and reached into their reserves to match the new entrants, ensuring that the same competition continued in 1995. In 1996, although

the price war eased to some extent, margins remained under intense pressure.

Average margins on mortgage portfolios have roughly halved in the past four years to around 0.5 per cent.

Mr Rasmussen says prices have already reached unsafe levels. "The price is too low now. If we had another economic downturn, prices now are not high enough to cover future losses," he said.

The warning is particularly pointed as so much of

mortgage lending is now financing other purposes entirely, though regulators still ensure that Danish lenders maintain extremely cautious loan loss reserves.

The traditional lenders have rebounded from 1994.

They are capturing a larger share of net lending in an expanding market, fighting back not only on price but also on service. In the end, however, the three commercial bank subsidiaries have come from nowhere to command one eighth of total mortgage outstandings.

"We believe that bank-owned mortgage institutions that can rely on extensive distribution networks for their products will have a competitive advantage in future years especially in the more profitable private sector. Old mortgage lenders will be faced with reduced flexibility to increase fees and commissions and to

strengthen margins," warned Moody's in a recent report on the Danish banking market.

Nykredit has introduced an incentive programme to keep good borrowers loyal, while Realkredit last year launched the Flexian, a flexible mortgage with a variety of interest rate options which is so innovative Denmark that the bank has sought a patent. The Flexian has the additional advantage that it is funded by a series of non-callable bullet bonds which are much more familiar to international investors than the traditional Danish mortgage bond.

The competitive threat posed by the commercial banks' entry into the mortgage market is not limited to price. By setting up their own lending operations, Den Danske Bank and Unibank deprived the traditional mortgage banks of a major outlet, forcing them to create their own distribution channels.

"In the old system, mortgage banks worked as wholesale institutions, using commercial banks and estate agents. Now they can't use the commercial banks," said Mr Jan Knosgaard, deputy manager of the Association of Danish Mortgage Banks.

Mr Rasmussen is still undecided about the right way forward, but expects Nykredit will decide in the next six months.

"We have to develop our company to be able to provide customers with a broad range of financial services," he says.

Nykredit began to respond to this challenge even before the commercial banks had drawn their swords. In 1989 and 1990 it bought up chains of estate agents, and from 1992 onwards it took stakes in BC Bank, Denmark's third largest commercial bank, as well as in Sydbank and SparNord, two medium-sized banks, while maintaining relationships with many smaller banks.

"In 1992, 22 per cent of our sales were through our own organisation. In 1996 it was close to 60 per cent. We have proved that we have been able to change ourselves from a wholesale organisation into a retail organisation," said Mr Rasmussen.

Many outside observers say the pressures on the mortgage market will inevitably lead to consolidation, and that will force Nykredit to move beyond the minority stakes it has so far taken and construct a more closely integrated group.

SDC looked at all the world's systems and concluded that none of them lived up to its requirements. It set up a subsidiary with a budget of DKK200m (US\$31.3m) and gave it three years to develop a completely new system. It delivered on time and within bud-

get, which was quite a feat, as Mr Jorgen Givens, SDC's managing director points out.

At SDC, managed from the start by Mr Makhdoom Iqbal, it was decided that the system would not be a one-off system for use by SDC alone, but one that could be used by any bank. Accordingly, it is designed as a flexible multi-user system allowing SDC's member banks to pursue their own business strategies and thus maintain an individual market profile.

The system, known as the Core Banking System, was selected last autumn by IBM for marketing world-wide to meet the needs of the banking world for up-to-date technology.

The Core System was developed by SDC Finanssystem, a subsidiary of SDC, which is the data processing centre for 83 savings banks, one of six data processing centres used by the Danish banks.

However, it is still early days. The system is undergoing the final tests before being made operational by SDC. The weekend switch-over from the old to the new system - is due to take place in June. No delays are expected, according to Mr Givens. SDC's member banks will install the new system gradually.

The Halifax Building Society, the UK's largest building society, has already purchased the system.

The marketing of the system, however, is only just beginning. A sales force has first to be trained to understand the new system, and this, said Mr Jakobsen, will take some time.

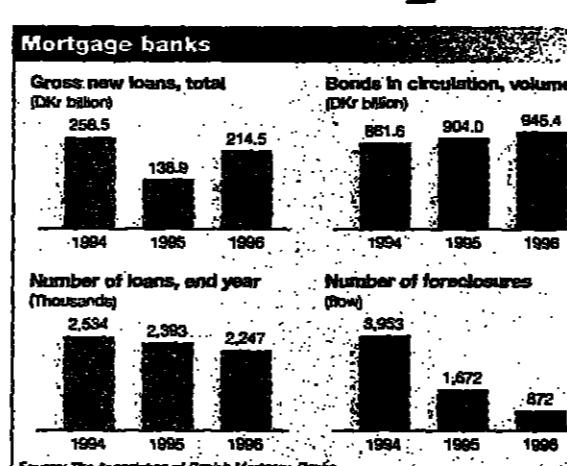
The system will be marketed by IBM from London, while IBM is building a Core Bank Competence Centre, in Denmark.

Mr Iqbal describes it as a complete retail bank system, which manages all the basic functions of a bank.

Volume in circulation*	Mortgage bonds*	Government securities	Other bonds*	Total
1995	904.3	649.8	91.8	1,645.5
1996	945.4	670.5	95.4	1,711.3
Gross addition*				
1995	141.8	234.9	6.5	385.0
1996	214.6	200.8	18.3	433.5
Net addition*				
1995	38.9	32.6	-1.5	70.0
1996	29.4	19.3	2.0	50.7

\*For index-linked bonds, the addition has been calculated as the indexed value at the time of issuance, whereas the bonds in circulation are indexed at the time of the latest valuation. The gross addition is the gross addition of bonds less write-downs and other alteration of bonds.

Source: The National Bank of Denmark and The Association of Danish Mortgage Banks



Source: The Association of Danish Mortgage Banks

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## 4 DANISH BANKING AND FINANCE

STOCK EXCHANGE • by George Graham

## Radical changes may lie ahead

Pressures are growing for the creation of a pan-Scandinavian exchange

More than 20 years have passed since the Copenhagen Stock Exchange traded in the elegant waterfront building, capped by a monumental narwhal horn, built for it in 1624 by King Christian IV. It now trades in modern premises upstairs from an electronics store.

The last year, however, has seen an even more marked change to the exchange's corporate structure - and yet more radical changes may still be in store as pressures grow for the creation of a pan-Scandinavian stock exchange.

After a thorough overhaul of the Danish securities trading law in 1995, the Copenhagen exchange could have waited until the middle of this year to change itself into a limited company. In the event, its board decided to take the plunge straight away, and completed the transformation by May 1 last year.

Exchange trading mem-

bers now hold 60 per cent of the company's capital, with equity issuers and bond issuers holding 20 per cent each.

That change was followed by a decision to merge with the Future Clearing Centre, which handles Danish futures and options trading. The merger was carried out at the beginning of this year.

The merger is intended to attract additional liquidity to the Danish derivatives market, and to allow Denmark to speak with one voice in international securities market forums.

Similar domestic mergers have been taking place at other Nordic markets, and now exchanges are starting to look across borders.

"Nordic co-operation has been on the agenda for some years. The time seems right now, when you have had concentrations nationally, to look at what we could do on a regional scale," said Mr Poul Erik Skamming-Jorgensen, deputy director of the Copenhagen exchange.

"Many international investors won't see Denmark or Norway or Finland as a place to invest - though they may see Sweden as one, because it is bigger - they will see the Nordic region as

## Turnover of Danish and foreign shares (DKr m)

	1994	1995	1996
market value	market value	market value	
Danish companies	158,968	145,329	200,985
Foreign companies	3,572	4,779	5,085
Mutual funds	13,787	7,044	10,586
<b>Grand total</b>	<b>174,427</b>	<b>157,152</b>	<b>216,507</b>
Average daily turnover	889	624	857

Source: Copenhagen Stock Exchange

a place to invest," he added.

Mr Per Hillebrandt, head of equity research at Carnegie, the regional brokers, added that Denmark had relatively low foreign equity ownership.

"The best guess is 17-18 per cent, compared with 30-40 per cent in other Nordic countries. For the international investor it's rather a small market with a large number of small listed companies. Even the big companies like Carlsberg and Novo Nordisk are small from the international perspective," he said.

Just six shares (Tele Danmark, Den Danske Bank, Novo Nordisk, Sopius Berendsen, Unidankmark and Danisco) accounted for 39 per cent of all stock market

exchange. Under the terms of the EU investment services directive, banks and brokers in other countries must be able to become members of local exchanges without having a physical presence in the country.

Last month, Copenhagen welcomed its first remote member in the shape of CDC Marchés, the capital markets subsidiary of France's Caisses des Dépôts et Consignations, one of Europe's leading bond market participants.

Denmark has always, in fact, been more of a bond market than an equity market. The country's long tradition of mortgage bonds has made it one of the world's biggest fixed interest markets even in absolute terms, and certainly relative to the size of its population.

Daily turnover of bonds averaged Dkr 26.6bn last year, up 12 per cent from 1995, and that figure excludes repo trading, which rose 41 per cent to a nominal figure of Dkr 74bn a day.

Some cross-border moves have already been made, notably a link between Sweden's OM derivatives market and the derivatives side of the Oslo stock exchange, which makes Norwegian

futures contracts available to members of the Swedish stock exchange as well as OM's OMX arm in London.

The advantages of closer links between the Nordic exchanges lie not only in the ability to attract international investors, but also in the savings that can be achieved on of electronic trading systems.

"Trading systems are extremely expensive and exchanges have spent colossal sums on them. It's clear that if you can have neighbouring exchanges pay some of your development costs then it makes a lot of sense," Mr Skamming-Jorgensen said.

The Stockholm exchange is now working on a new version of its SAX system, and the idea of piggy-backing on that could act as an extra merger incentive for Copenhagen, whose trading system is now 10 years old.

"The system works well, but it's getting old," Mr Skamming-Jorgensen said.

The prospect of Nordic co-operation continues to excite the Copenhagen exchange, and helps to dispel any lingering nostalgia for the elegant quarters it vacated so long ago.

PAYMENTS SYSTEM • by George Graham

## Cheques out as plastic takes over

Co-operation has made it possible for automated systems to displace cheques



Denmark's mechanisms for handling payments have been marked for decades by a high degree of co-operation, and the result has been one of the most efficient and automated payment systems in Europe.

The Pengeinstitutternes BetalingsSystem A/S (PBS) was originally established in the 1960s as a joint company set up by the banks to handle computerised salary payments.

PBS is still owned by the banks but now operates as a fully commercial venture handling payment cards, payroll administration systems, billing and direct debit services and digital signature security systems for electronic banking.

About 2.6m Dankorts, the principal debit and cash withdrawal card in Denmark, have now been issued, including 826,000 combined Dankort/Visa cards which can also be used overseas.

The card is used in point-of-sale transactions more heavily than in any other European country except Finland, and has largely displaced the cheque. Only around 70m cheques are now processed each year, down from a peak of 230m, and the total is still declining.

"With a population of 5m, we are quite happy with 300m card transactions a year," said Mr Per Ladegård, PBS's chief executive. PBS has also been one of the leaders in the field of stored value cards, which are loaded with money in advance, rather than being used to authorise transactions from a bank account like a normal debit card.

Its Dammont, or Danish Coin, technology has been bought by Visa, the international cards group, for use in its own stored value trials.

Dumont was originally launched jointly by PBS and Tele Danmark, the national telecoms company, but PBS took 100 per cent control from the end of last year. Until now, disposable cards have been sold in fixed values, but some banks will start this year to issue rechargeable cards which can be reloaded at a cash machine.

The number of activated Dammont cards rose by 45 per cent last year to 376,000, and the number of transactions climbed 68 per cent to 3.6m, with payments averaging Dkr 7.

Mr Ladegård said the Dammont experience had shown that the real market for stored value cards was in self-service locations such as ticket machines, telephones and laundrettes.

"The trick is to target the customer at the right place. Some of the pilots for stored

value cards have been based on the Internet, but the customer sign up for an account," Mr Ladegård warns.

Dumont may get a further boost in the electronic field as the Danish parliament is now considering one of the world's first pieces of legislation on digital signatures, which would help by standardising the rules for government and private sector electronic transactions.

PBS already expects one of its future businesses to be as a trusted issuer of digital certificates for electronic commerce.

Mr Ladegård has a longer term vision in which the Internet and home and office banking systems are integrated with chip cards. For the time being, however, the Internet infrastructure is in place, while the chip card infrastructure is not.

"I don't think we will see a global chip environment before the year 2000. It will start before that, but history has shown that it takes eight to 10 years for this kind of thing to come to fruition," he said.

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## ECONOMIC AND MONETARY UNION • by George Graham

## Opt-out avoids scramble for Emu

Staying out of the monetary union may not make business life that much simpler

At first glance, Danish financial institutions might seem to be in an enviable position of certainty as the scheduled start of European economic and monetary union draws closer. Their country has opted out of the third phase of Emu, due to begin on January 1, 1999, and will not be adopting the euro unless the opt-out is reversed by a referendum.

This means that, unlike those EU countries which are still seeking to qualify for the first wave of Emu, Denmark does not have to scramble to meet the Maastricht economic convergence criteria, although it is much better placed to do so than many of its neighbours.

And it should mean that, unlike their British competitors, who still face at least the theoretical possibility that the UK might join Emu, Danish banks can prepare their computer systems in the confidence that they will not suddenly have to start handling euros.

From Copenhagen, however, the view is much less comfortable. "We are a small country, and even outside Emu, we will have to act from a business point of view as though we were in," said Mr Mogens Munk Rasmussen, chief executive of Nykredit, the leading Danish mortgage bank.

Denmark's position on Emu is quite particular. The country will, unlike the UK, be participating in many aspects of the third phase of monetary union: it will be obliged to maintain an independent central bank, and to follow the same economic policy guidelines as Emu members, such as avoiding excessive budget deficits. It will also participate in a future exchange rate mechanism which will link the euro with the Danish krone and other European currencies outside the Emu core.

The critical issue for the Danish central bank at the



DDE's Knud Sørensen (above): "We have to play by the rules". Unibank (right) still has work to do on multi-currency accounts

moment is whether the future mechanism will keep the very wide +/-5 per cent fluctuation bands now in operation or move to much narrower bands, as Denmark would like.

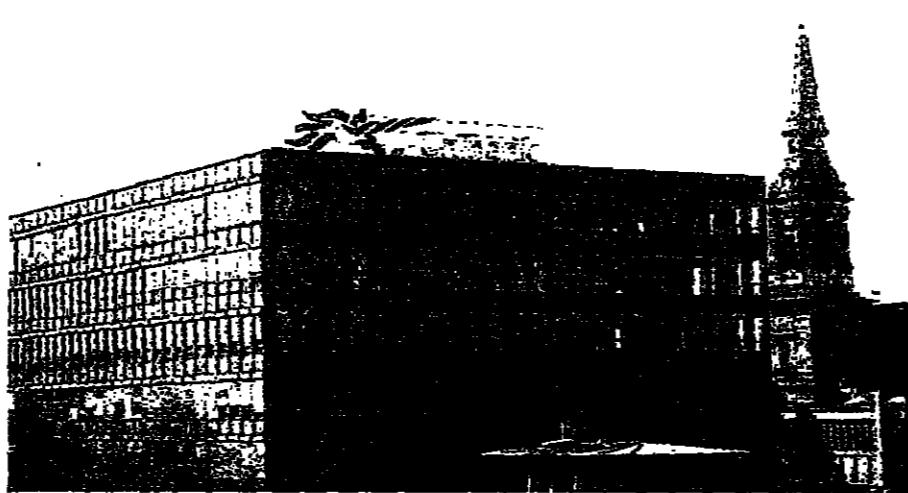
Since the future European central bank, as well as "ouï" central banks, will be obliged to defend these fluctuation limits, narrower bands would carry significant intervention implications.

Whereas other countries which do not join in the first wave of Emu will be re-examined every two years to see if they qualify for admission, Denmark will only be re-examined if it asks for it.

That is too distant a relationship from the point of view of the banks, most of which would have preferred Denmark to join Emu from the outset.

"It's a political question, and we have to play by the rules as they are," said Mr Knud Sørensen, chairman of the executive board of Den Danske Bank (DDB), the country's largest bank. Still, most believe - more from conviction that it would be the right policy than because of any real signs that public opinion is swinging in favour of the euro - that Denmark will join Emu at some stage in the not too distant future.

"Last year we had two scenarios, in and out. Now the banks have changed to a 'realistic scenario' on Emu: that we will be out for a



Unibank (right) still has work to do on multi-currency accounts

period, and later become a member," said Mr Klaus Willemsen-Olsen, deputy managing director of the Danish Bankers' Association.

Even in that more realistic scenario, the banks believe that they will have to make far-reaching changes to cope with the euro, especially as they believe that once the decision is made, entry will be accomplished much more quickly than the three year transition envisaged for the first wave of Emu. "There are a lot of reasons for Danish companies to use the euro more heavily than they use the D-mark today. There will be a demand for dual currency accounts. We believe the major companies will be first, and through them it will spread," said Mr Henning Skovlund, head of the treasury division at BG Bank, the country's third largest bank. BG has a large branch network and is already in the process of developing a new computer system known as Core (JEM) which has acquired the right to market the system outside Denmark) which will allow it to surmount not only the problems raised by Emu but also the year 2000 issue.

But Mr Skovlund complains that it is still difficult to plan in detail when so much remains to be specified. "In electronic data processing, you need to know exactly what you are doing, bit by bit. But something new comes every week from the European Monetary Institute," he said.

One of the chief concerns of the Danish banks is their access to Target, the real time payment system that will link European central banks. Copenhagen was not an "open" city by intention, but in the cold-callers' persistent search for the venue of least regulation, it fitted the bill. Denmark only regulated trading in Danish-listed securities. This gave free rein to companies which handled foreign securities or dealt in currencies.

of the Danish banks is their access to Target, the real time payment system that will link European central banks.

As other countries tightened up on boiler rooms, cold-calling operations gravitated to Denmark, where they found no shortage of home-grown counterparties.

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Denmark only regulated trading in Danish-listed securities. This gave free

rein to companies which handled foreign securities or dealt in currencies.

Although non-Emu countries will also be linked to Target, Emu's likely core countries are keen to restrict access to central bank credit within the system. The issue raises monetary policy questions, but is also a competitive problem, since Target is likely to be one of the most efficient mechanisms for high value cross-border payments in euros.

Both Denmark and the UK argue that access to same day credit would merely facilitate the smooth functioning of the payments system and have no monetary implications so long as intra-day credit is not allowed to spill over into overnight credit - something they believe technically is perfectly easy to achieve.

Mr Alexandre Lambalussy, president of the EMI, has sided with Germany and France on this issue, and any decision has been put off until the end of next year. By then it will be in the hands of "in" countries, leaving Denmark and the UK out of the loop.

The uncertainty arising from that delay could cause problems for Danish banks. "I realise we shall get some news in 1998, but time is flying and it takes time to change computer systems," complained Mr Sørensen of DDB.

Indeed, so far, rejections and withdrawals outnumber approvals. But the damage has not been fully repaired.

Only one currency trading company, Midas Fondsmæglereselskab, has been authorised.

Similarly, Mr David Rycott, whose futures and options trading company DPR Futures was closed by UK regulators on public interest grounds in 1988, chose Copenhagen as the base for his new venture, Scandinavian Forex and Futures Group (SFFG).

Mr Bartholomew-White and Mr Rycott separately concluded that Copenhagen would make a more hospitable base than London, withdrawing applications to the UK's Securities and Futures Authority to pursue their chances with Finanstilsynet.

Their hope was to gain a "passport" under the ISD, which would have enabled them to operate throughout the EU. Denmark, however, proved it was no flag of convenience.

After a UK investor went public with details of how 93 per cent of his £8,000 investment had been lost in only a month, Finanstilsynet rejected Scander's application.

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## 6 DANISH BANKING AND FINANCE



A computer-generated view of the road-and-rail bridge across the Sound. Road and rail traffic complete the journey to Copenhagen in a tunnel.

NORDIC BANKING INTEGRATION • by Hilary Barnes

## Banks push back frontiers

National differences in the Nordic region are rapidly diminishing

The large Nordic banks all now consider the whole of the Nordic region as their home market. However, this applies more specifically to corporate banking, where competition is tough, but competition in the retail sector is also increasing.

The two banks which have made the biggest advances across Nordic frontiers are Svenska Handelsbanken (SHB) and Den Danske Bank. The latter's acquisition of the last of the Swedish provincial banks, Östgöta Enskilda Bank (OEB), in March this year is the latest as well as one of the most significant developments.

Svenska Handelsbanken has by a combination of acquisitions and organic growth built up a strong position in Norway and Finland. SHB operates 13 branches in Norway and 10 in Finland. In Denmark, SHB has a branch in Copenhagen, which is also open for retail business. This is the bank's bridgehead for expansion in Denmark, where it is widely expected that it will expand its operations by acquiring one of the medi-

um-sized regional banks. The large Finnish, Norwegian and Danish banks are all represented in Stockholm. Den Norske Bank, the largest of the Norwegian banks, has a branch in Copenhagen, while Skandinaviska Enskilda Banken, following the acquisition of OEB, is taking on the Swedish banks on their own ground.

Other problems would arise, he says, over where to place the bank's headquarters office, over supervision, and over who would be the main shareholder.

"These difficulties would probably be prohibitive unless there are very obvious advantages from a merger. The only real advantage is that it would create a bank which would be well known abroad. But the benefits of this are modest, so I do not think we shall see cross-border mergers," says Mr Sorensen.

On the other hand, the national differences between banks are diminishing, he says. The technology is similar throughout the region and there are near-identical legal systems. However, economic and monetary union is likely to be the most important factor behind developments during the coming decade.

Of the Nordic countries, only Finland is firmly committed to joining the common currency system from its inception. Norway is not a member of the European Union. Denmark has opted out of ECU, and Sweden has yet to decide whether it will

exceed any benefits on the costs side. In addition, there are unlikely to be any advantages to be gained by rationalising asset management, or by altering the capitalisation of the banks.

Mr Sorensen's guess is that if ECU is a success, Denmark and Sweden will, in the end, join as well.

Meanwhile, Danske, following the acquisition of OEB, is taking on the Swedish banks on their own ground. OEB was the last of the Swedish provincial banks.

All the rest, with the exception of some very small savings banks, have been swallowed up by the large banks over the past 15 years.

Snapping up OEB was therefore an expensive exercise for Danske Bank, which paid almost double the market price, placing a value of about SKr1.8bn (DKr2.4bn), on the acquisition. No other banks have admitted bidding for OEB, but it is known that Danske was not the only Nordic bank with its eyes on the Swedish bank.

OEB's balance sheet at the end of last year reflected total assets of SKr14.9bn.

Shareholders' equity was SKr1bn and the bank reported a net profit of SKr204m. It has a staff of 500.

The bank has 29 branches, of which 18 are in the bank's own Östgöta region (the bank's headquarters is in Linköping, about 200km south of Stockholm), while the other 11 are in the main population centres, including Stockholm, Gothenburg, Malmö and Helsingborg.

In its acquisition announcement, Danske

join. But Mr Sorensen's guess is that if ECU is a success, Denmark and Sweden will, in the end, join as well.

Bank emphasised that the acquisition will strengthen its position in the Swedish market in preparation for the opening in 2000 of the road-and-rail bridge across the Sound between Copenhagen and Malmö. It is widely believed that the bridge, which will cut the journey by road between Copenhagen and Malmö to about 30 minutes, will have an important impact on regional integration.

Danske Bank has for some years been the largest of the Nordic banks, measured by capital, a position normally held by one of the Swedish banks. However, repeated devaluations of the krona have gradually eroded the lead which the Swedes once held over the Danes.

Equally, Danske's acquisition of OEB puts it, measured by branches, ahead of its main rival for Nordic expansion, SHB.

Danske's activities in Sweden have so far been directed at the corporate sector. OEB offers the bank opportunities to expand this side of the business, but will also enable it to develop the retail side.

Mr Sorensen admits that the price tag on OEB was high, but he believes that the acquisition was well worthwhile. Building up a branch network from scratch would have been far more expensive, he says.

PENSIONS • by Hilary Barnes

## The Danes will be growing old gracefully

The structure of support systems will cushion the budgetary impact of the elderly

Denmark will escape relatively lightly from the pressure on government budgets presented by the ageing of the population, according to a working paper from the OECD Economic Department published last November. This is in sharp contrast with its nearest neighbours, Sweden and Germany, which are among the most difficult challenges ahead.

Finally, there is a tax deduction for savings in private, individual pension plans, which are a popular form of saving. A tax of 40 per cent is levied when these savings are drawn. The state's tax claim on current pension assets amounts to about 40 per cent of GDP now and will rise to around 50 per cent of GDP by 2030.

At present there are about three persons of working age (between the ages 16-59) for every retired person. This ratio will remain stable until about 2005, when it will begin to change. By 2030, according to the government's projections, there will be about two persons of working age for every retired person.

The basic old age pension is supplemented by a compulsory national pension scheme, known as the ATP scheme, which is a fully-funded system with contributions based on the number of hours worked. This scheme will first mature in the early years of the next century but will make a relatively modest contribution to

total pension incomes. Most salaried employees contribute to fully-funded pension schemes established through the collective bargaining system, and at the beginning of the present decade similar systems began to be established for hourly-paid workers.

Finally, there is a tax deduction for savings in private, individual pension plans, which are a popular form of saving. A tax of 40 per cent is levied when these savings are drawn. The state's tax claim on current pension assets amounts to about 40 per cent of GDP now and will rise to around 50 per cent of GDP by 2030.

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The aim of these policies is to bring about a substantial reduction in the national debt, currently about 60 per cent of GDP over the next 10 years, before the rising costs of the ageing population begin to bite. At the same time, the report forecasts that a combination of stringent fiscal policy and rising private sector savings for pension purposes will switch the present net foreign debt from 27 per cent of GDP in 1995 to about 12.4 per cent in 2015 and 14.5 per cent in 2030. (The estimates are expenditure net of income on pensions). Health care costs will rise from 3.9 to 5.4 per cent of GDP between

1995 and 2030, according to the estimates, while expenditure on pensions will rise from 12.6 per cent to 14.5 per cent.

The rising costs of the elderly present a challenge, requiring substantial improvements in public finances to offset the rising costs of the ageing population, a recent report from the finance ministry on the long-term outlook says.

A tight fiscal policy, supported by labour market policies which generate a lasting increase in the ratio of employed to non-employed in the population of working age, will be crucial elements in ensuring a satisfactory development, the report adds.

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## After the calm, choppy waters

Continued from page 1

Danish mortgage banks may have to look to the huge euro market on their doorstep for funding, and that could require changes to the peculiar structure of Danish mortgage bonds to make them more attractive to international investors.

The immediate outlook, meanwhile, is for a year or two of gross domestic product growth in the region of 3 per cent, with demand driven by rising private con-

sumption and a recovery in residential building investment.

Last year was a poor one for exports, but Danish manufacturers expect to do better as demand in continental Europe recovers.

For the finance service industry, the economic out-

look promises a year of rising activity. On the other hand, higher interest rates and falling share prices - if that is indeed what is in prospect - will hit the industry's investment earnings.

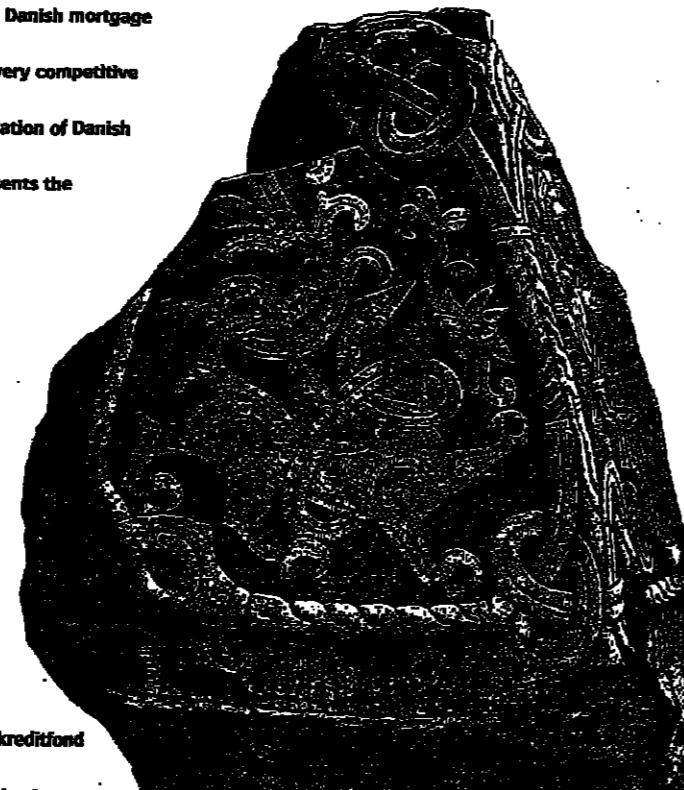
After two successive years in which rising bond and share prices have strengthened bank profits considerably, 1997 may be a year when a stock market reversal will seriously affect their profits.

### Danish mortgage bonds

## A rock solid investment built on a long tradition

Danish mortgage banks have a history of securing loans on property for almost 200 years. The mortgage bonds have proven to offer institutional investors gilt-edged securities with an attractive interest rate and high liquidity. Danish mortgage bonds are therefore a very competitive investment. The Association of Danish Mortgage Banks represents the nine Danish mortgage bond issuers:

- BRFkredit
- Danske Kredit
- FH Realkredit
- Nykredit
- Realkredit Danmark
- Totalkredit
- Unikredit
- Dansk Landbrugs Realkreditfond
- Landshankernes Realkreditfond



The Jelling stones are a fundamental part of the Danish cultural heritage and a symbol of a country with a long history of stability.

The Jelling stones, runic stones and church are inscribed on the UNESCO World Heritage List. Inscription on this list confirms the exceptional and universal value of a cultural site.

"It is the ongoing demand for mortgage bonds which is rubbing off positively on the whole market"

Photo: AP

"Danish institutional investors and local municipality-backed bonds give better returns over the next six months than Danish government bonds"

Credit Suisse First Boston

"The pick-up in yield more than compensates for liquidity factors"

Credit Suisse First Boston

Nykredit can offer a wide range of different mortgage bonds with a variety of maturities and coupons.

Luckily, the attractive return on Danish mortgage bonds is not beyond your reach. Please contact our investment experts at Nykredit Bank on +45 33121318

or refer to the following pages: Bloomberg: NYKR <G1> Reuters: NYKREDIT <Unter>

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## COMPANIES AND FINANCE: EUROPE

## Fresenius issue to fund expansion

By Graham Bowley  
in Frankfurt

Fresenius, the German health products group, yesterday unveiled plans to issue 2m new preferred shares later this year to fund further expansion.

Analysts said the issue could raise about DM600m (US\$35m).

The announcement coincided with the company's announcement of a 45 per cent rise in 1996 net profits from DM91m in 1995 to DM132m, boosted by a 63 per cent increase in sales, from DM2.24m to DM3.64m. Strongest sales growth came in Germany and other European markets.

The group lifted common and preferred dividends for 1996 by 30 pfennige each to DM1.80 and DM1.90, respectively. Earnings per share rose from DM5.17 to DM7.05.

Mr Gerd Krick, chairman, said the company planned to make between DM750m and DM800m of new investments in 1997, of which up to DM550m would be invested in Fresenius Medical Care, its medical dialysis subsidiary.

FMC, the world leader in renal care, was formed last September when Fresenius acquired National Medical Care, the dialysis chain of W.R. Grace of the US.

FMC announced a 7 per cent increase in 1996 sales to

\$3.05bn, of which \$2.28bn was generated in the US. The figures are on a pro forma basis, representing sales as if the reorganisation creating FMC had been completed on January 1 1996. Net profits, on a pro forma basis including extraordinary charges, were \$44m, down from \$71m in the previous year.

Fresenius said for 1997 it expected continued sales and profits growth. Analysts at BZW said the company's 1996 sales figures were below expectations, but that net profits were in line with forecasts.

"Given that this includes FMC for the first time [consolidated for one quarter],

result in significantly higher earnings afterwards," said Mr Andreas Schmidt, an analyst at BZW in Frankfurt.

BZW said that at an estimated share price of about DM300, the planned share issue would raise about DM600m.

Fresenius said current holders of common and preferred shares would be entitled to one new share for nine old. The new shares would be entitled to the 1997 dividend.

The price of the new shares was likely to be fixed on April 22 and would be listed on May 15.

Fresenius preferred shares closed yesterday at DM360, down DM7.50.

## Exor builds Club Med holding

By Andrew Jack in Paris

Exor, the French investment vehicle controlled by the Agnelli family of Italy, has in the past few weeks increased its stake in the leisure group Club Med to 19 per cent, asserting its role as the dominant shareholder.

The action comes after Exor played an instrumental role in pushing for a wide-ranging restructuring at the group in recent months, culminating in the surprise appointment in February of Mr Philippe Bourguignon, the former chairman of the Euro Disney theme park, as the new chairman.

It also follows the unwinding last December of a formal shareholder pact, in which the five largest investors in Club Med had each agreed since 1990 to limit their participation to 13 per cent and to offer pre-emption rights on the sale of their shares to each other.

Exor, which had long held a small stake in Club Med, boosted its holding from 3 per cent to 18 per cent in 1995 when it bought shares previously held by Crédit Lyonnais and the UAP insurance group, and subscribed to a rights issue. Its interest partly reflected its belief in the importance of developing the market for tourism in Asia - a central part of Club Med's strategy - but it was believed to have become increasingly frustrated with the performance of the company in the past few months.

Club Med's shares fell 17 per cent last October after a warning that second-half operating profits would be less than expected. After appointing management consultants to reconsider the strategy, with the encouragement of Exor, it unveiled losses of FF745m (\$130m) in February after taking provisions of FF820m.

The shares bounced back sharply after the appointment of Mr Bourguignon, replacing Mr Serge Trigano, son of one of the founders of the company, who became head of a supervisory board.

Sources close to Exor suggested yesterday that it was not the group's style to launch full takeovers or to be too directly involved in management, although it already holds two seats on the Club Med board.

Exor's other interests in France include participations in the diversified Bollore group, Chateau Margaux, and considerable real estate.

## EUROPEAN NEWS DIGEST

## Volvo silent on Mack bid report

Volvo, the Swedish automotive group, yesterday declined to comment on a report that it was studying a bid for Mack, the North American truck division of France's Renault. The idea was described as "pure fantasy" by Renault, and both groups stressed no talks had taken place. A Volvo spokesman said it was "normal business for a company of our size to look... at other competitors", but would not say whether internal studies had identified Mack as an acquisition target.

Renault and Volvo, which called off a merger in 1988, have been barely profitable in their North American truck operations in the past two years. Volvo is committed to raising its market share from 10 per cent now to between 12 and 15 per cent in the short term, and higher in the long term. Volvo recently recruited Mr Marc Gustafson, formerly a senior executive at Mack, to head its North American truck operations. The two companies together have about 19 per cent of the US heavy-truck market behind market leaders Freightliner, which is owned by Mercedes, and Paccar. These have about 30 per cent and 22 per cent respectively. Volvo's most-traded B shares ended the day down SKr15.5 at SKr190.50. Lex, Page 16

Görg Melchor, Stockholm

## Croatian bank gets IBCA rating

IBCA, the European credit rating agency, yesterday assigned a long-term triple B rating to Zagreb's Banks and gave it a legal rating of 2. The assignments reflect the agency's opinion that ZB would be supported by the Croatian government if the need emerged.

The Zagreb-based former foreign trade bank has developed into a full-service bank in recent years, providing corporate, retail and investment banking. The agency notes that the bank, which has a heavy exposure to the recovering tourist sector, is well capitalised with a 12.7 per cent capital adequacy ratio according to IBCA criteria. The bank, which operates largely in areas relatively unaffected by the recent war, still has problem loans of about 20 per cent of unconsolidated lending, much of it connected with war damage to tourism and other sectors.

The bank's future financial strength "will depend largely on the pace of recovery of the Croatian economy, which is closely tied to revitalisation of the previously flourishing tourist industry," the agency concluded.

Anthony Robertson, East Europe Editor

## Lain, Pacsa in merger talks

Lain and Pacsa, the Spanish construction groups, are in "intensive" talks about a possible merger. Hochtief, the German construction group which owns a 44 per cent stake in Pacsa, said yesterday. However, Hochtief cautioned that the conditions for the possible merger were still unclear. "The exact conditions for the merger are not being discussed at the moment. It is not clear how it will work," the group said.

The development follows the move by Hochtief last month to expand its international influence by forming a joint venture with rival German construction group Philipp Holzmann after a fierce two-and-a-half year takeover battle.

The joint venture, which created one of the world's top 10 construction concerns, will allow the companies to focus more strongly on foreign expansion. The construction sector has been one of the hardest hit in Germany. Orders have declined sharply at home, not least because of the trend for domestic German companies to invest abroad and cut back at home.

Graham Bowley, Frankfurt

## CORRECTION

## Engen

Engen, the South African oil retailer which reported interim results on Monday, has kept the interim dividend flat at 86 cents, and not lifted it to 85 cents as reported in yesterday's Financial Times. Energy Africa's contribution to Engen's net income increased to R5m (\$1.5m) from R1m, not from R7m.

Comments and press releases about international companies coverage can be sent by e-mail to: [international.companies@ft.com](mailto:international.companies@ft.com)

## ADJUSTMENT TO SUBSCRIPTION PRICE

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CITIBANK

February 1997

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HSBC Investment Banking  
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Fieldstone Private Capital Group Ltd  
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February 1997

The undersigned acted as exclusive financial advisor to the Luxor Group, LLC and acted as joint lead manager of the related global depository receipt offering.

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PRIVATE CAPITAL GROUP

Orient Semiconductor Electronics, Limited  
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U.S.\$70,000,000  
1.5 per cent Convertible Bonds due 2003  
with warrants to subscribe for Non-voting Shares of the Orient Semiconductor Electronics, Limited  
The Company hereby notifies bondholders that a general bond meeting will be held on 22nd March, 1997 as determined by a resolution of the Board of Directors on 22nd March, 1997. In accordance with the conditions of the Bonds and the laws of the BOC the Company will close to stock transfer register from 23rd April, 1997 through 22nd May, 1997.

9th April, 1997 Orient Semiconductor Electronics, Limited

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\* Interest payment date: October 6, 1997  
\* Interest rate: 6.57286% per annum (including the margin)

\* Coupon amount: US\$ 33,228.45 per Note of US\$ 1,000,000

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## COMPANIES AND FINANCE: EUROPE

# Sankorp embarks on Malbak repackaging

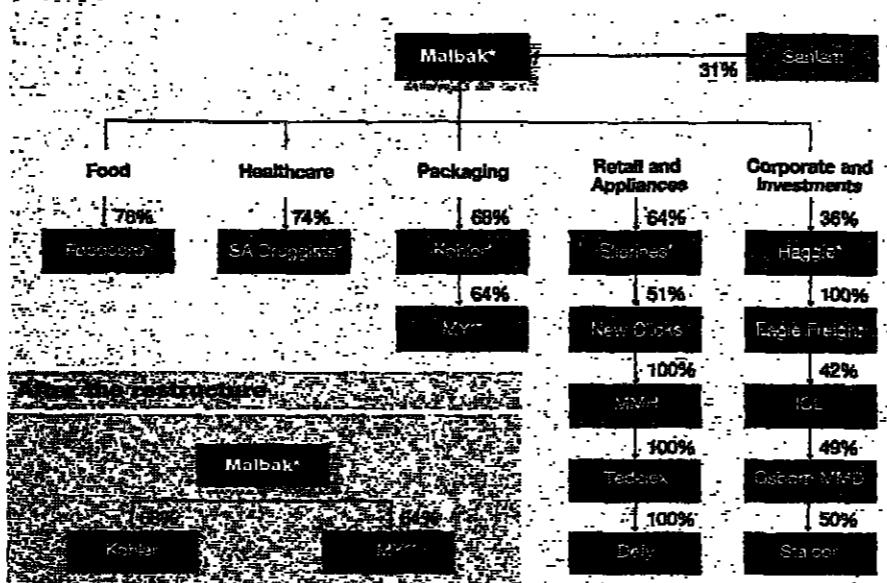
The unbundling of Malbak, the South African industrial group with interests spanning most of the country's non-mining economy, looks like a textbook illustration of a sprawling conglomerate adapting to the pressures of the modern world.

Shareholders in the \$1.6bn group recently approved its transformation into a focused packaging business, when the sale of Malbak's other subsidiaries is completed this month. The move is the latest in a series of reforms routinely touted as evidence that South Africa's mighty conglomerates are following the worldwide trend towards greater focus on core businesses.

But there is scant evidence that the disposals reflect a change of heart among industrialists, who have long been criticised for the complex web of cross-shareholdings among local conglomerates. Enthusiasm for unbundling is confined largely to a single institution, Sanlam, the mutual life assurer created as a vehicle for Afrikaner economic empowerment in 1918, and which holds a controlling stake in Malbak.

Sanlam, an unlisted industrial holding group set up by Sanlam to build strate-

## The great unbundling



gic stakes in South Africa's biggest industries, is the real prime mover. The Malbak unbundling follows Sanlam's sale last year of a 30 per cent stake in local oil refiner Engen to Petronas, the Malaysian oil and gas group, and the 1994 unbundling of Genecor, the country's second-largest mining group.

Last week, Sanlam announced it would cede control in Metropolitan Life, the leading life assurer in the black consumer market, to New Africa Investments, South Africa's biggest black-controlled company.

This process reflects a strategic shift at Sanlam, which is converting Sankorp's controlling positions in strategic industries to straight portfolio investments. Sanlam hopes the switch to more streamlined capital structures will add to the book value of these investments. But its decision to abandon control owes less to the recent fashion in management theory than to a worldwide shift in the pension industry.

The demise of funds offering defined benefits has put pressure on institutions to develop performance-related funds. "Now that the benefits depend on the performance of the investments, managers want more flexi-

bility to move in and out of counters," says Mr Dave Brink, Sankorp chief executive. "We will become an investment banking type operation with normal portfolio investments."

Sankorp's role as "a vehicle for Afrikaners to get their hands on the economic steering wheel" has been consigned to history. In future, it will concentrate on providing development finance to new businesses, and particularly to the emerging black business sector. Its parent, Sanlam, will concentrate on its core financial services business.

As South Africa returns to the global economy, this new emphasis has been credited with improvements in the share prices of the unbundled subsidiaries, attracting foreign investment, and creating opportunities for black economic empowerment.

In contrast to previous disposals, however, the unbundling of Malbak challenged executives to select a core business from its diverse array of interests. They initially concluded there was no obvious choice, and in November last year announced plans to disband Malbak. But that plan was revised in February.

The company which succeeds Malbak will be a focused packaging group, combining a 68 per cent interest in Kohler, the country's third-biggest packaging group, and 64 per cent of MY Holdings, the UK supplier of specialist pharmaceutical packaging which is listed in London.

Computing specialist, Defy, an electronic goods retailer, has been bought out by management.

Although the general trend is towards reducing the size of its industrial investments, there are some notable exceptions.

Sankorp will consolidate its influence in areas which offer synergies with its core business, or the potential to generate larger returns from any future unbundlings.

It will therefore retain its stake in SA Drugists, in which it already holds an independent interest outside Malbak. Analysts say the company could find a home in Sanlam's managed healthcare business. Sankorp has also swallowed the unbundled company's stake in Malbak Motor Holdings, distributor of 16 Japanese and European vehicle marques, for R265m cash.

This could herald closer ties between MMH and Avis, the car rental group owned by another Sankorp-controlled conglomerate, Servgro. A merged operation would challenge Imperial, the current leader in the car rental market, and enhance the value of Servgro before it, too, is unbundled later this year.

Mark Ashurst

## Suez chief will head merged unit

By Andrew Jack in Paris

Mr Gérard Mestraillet, chairman of Suez, the French holding company, is to gain operational control of the combined group formed after its proposed merger with Lyonnaise des Eaux, the utilities, construction and communications business.

He will head an executive board, while Mr Jérôme Monod, chairman of Lyonnaise, will take charge of a supervisory board responsible for strategic decisions once the merger comes into effect in June.

The details emerged in an interview given by Mr Monod to *Le Figaro* newspaper, ahead of a formal discussion of the merger by the boards of the two groups scheduled for Friday, and a vote by shareholders at their respective annual general meetings in the summer.

It also emerged yesterday that Suez is likely to pay an exceptional total dividend of about FF3.8bn (\$660m) ahead of the merger, much of which represents the proceeds of the sale last year to Crédit Agricole of its banking arm, Banque Indosuez.

# OMV targets central Europe in growth plans

By William Hall in Vienna



OMV, Austria's biggest industrial company, yesterday unveiled plans to invest almost Sch20bn (\$1.6bn) over the next three years in a campaign to become central Europe's leading oil and gas company.

The group, which increased its capital spending by more than 70 per cent last year to Sch6.8bn, earns two-thirds of its profits from gas transmission. However, Mr Richard Schenz, chief executive, indicated that most of the new investment would go into oil and gas exploration and the expansion of its petrol retailing business.

About half of the 1.82m tonnes a year of oil produced by OMV comes from its Austrian oil fields. Production, however, is declining and the company is seeking to replenish its reserves by participating in projects as far afield as the North Sea, Libya, Albania and Pakistan.

OMV, one of the smaller integrated oil companies in a business increasingly dominated by much bigger groups, faces increasing competition in its downstream activities from companies such as British Petroleum and Mobil. Its exploration and production business returned a pre-interest profit of Sch250m in 1996, primarily because of rising oil prices.

Mr Heinrich Stahl, the company's new chief financial officer, said the aim was to reduce its oil-discovery costs from \$19 a barrel to \$13 a barrel by the turn of the century.

OMV is also looking to build up its downstream marketing activities, which returned to profit in 1996 with a pre-interest contribution of Sch120m on net sales of

of Sch21.1bn. In Austria, where it is the market leader in petrol retailing, it increased its market share in spite of reducing the number of stations to 726. By 1998 it plans to have reduced its domestic network to 570 stations and increased its foreign network by around one-fifth, giving it a total of 1,000 outlets. This should mean a 15 per cent share of an enlarged market taking in Hungary, Slovakia, Czech Republic, southern Germany, Slovenia, Croatia and part of northern Italy.

OMV hopes this will help offset the poor profitability of its refining operations, which accounted for 38 per cent of total sales and less than 5 per cent of profits last year. It should also compensate for the weak global position of its plastic and chemicals businesses.

The company has already indicated that 1996 net profit rose 14 per cent to Sch1.98bn, or Sch73 a share, on a 7 per cent increase in sales to Sch75.3bn. It plans to increase its dividend by 15 per cent to Sch23 a share.

# Bank gets full Zagreb listing

By Guy Dinmore

In Zagreb

Varzinska Banka, the Croatian bank, yesterday became the third company to be fully listed on the Zagreb Stock Exchange, with a market capitalisation of about 300m Croatian kuna (\$50.1m). Mr Zelko Kardum, bank spokesman, said.

Varzinska, in which the European Bank for Reconstruction and Development has a 10 per cent stake, joins the pharmaceuticals group Pliva and Zagrebacka Banka to be fully listed on the fledgling exchange, which has a total market capitalisation of about 140m kuna.

About 20 other Croatian companies are traded on the bourse but with less rigorous reporting requirements.

Kras, a confectionery producer, may become fully listed later this year, and is expected to be followed by the food-processing company Podravka after it restruc-

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## COMPANIES AND FINANCE: THE AMERICAS

## Enersis units plan \$4.2bn investment

By Imogen Mark in Santiago

The subsidiaries of Enersis, the Chilean utility-based holding, are to invest \$4.2bn over the next seven years - \$2.5bn in domestic operations, and \$1.7bn in Argentina, Brazil and Peru.

The plans, announced yesterday by Mr Jose Yuraszeck, chief executive, did not include the group's possible participation in future privatisations in the region, he said.

In Chile, the group expects to double its generating capacity over the next seven years. At a share-

holders' meeting last week, Mr Yuraszeck said that Endesa, the main generating subsidiary, would invest \$1.9bn over the next seven years in six new plants, new transmission lines and two gas pipelines - one in central and one in northern Chile. On the northern pipeline, in the Atacama desert, Endesa is competing with two other rival projects, but Mr Yuraszeck said the company was firmly committed to its project.

In the south, its next large hydroelectric project, Ralco, which will cost \$550m, has been ques-

tioned by environmental and native Indian groups, and has not yet been approved by the government's environment commission.

The group is also under investigation in the anti-monopoly commission over possible unfair practices because of its integrated structure - it owns generating, transmission and distribution facilities.

Presenting the group as "Chile's first multinational", Mr Yuraszeck said Enersis had expanded its operations enormously over the past five years. From its base in Chilecita, the Santiago distribution

company, it had gone into generation via its control of Endesa consolidated last year, and into real estate, infrastructure and a water utility.

Outside Chile, it has operations in Argentina, Peru, Brazil and Colombia. Market capitalisation has grown eight-fold over those years, to its current \$4.1bn, and the group ranked third among Chilean companies last year on profits.

Argentine and Peruvian subsidiaries accounted for 31 per cent of profits last year, and Endesa generates more energy outside Chile

than inside, Mr Yuraszeck said. In 1990 the group employed 3,051 people; last year it employed 14,276.

Mr Yuraszeck emphasised the group's access to both domestic and international capital and credit. Last year Enersis raised \$250m in an offering in Santiago and New York through an American Depository Receipt programme, \$50m in a Yankee bond issue, and \$500m in an international syndicated bank loan. Endesa raised a further \$650m with a bond issue which included a \$200m tranche at 100%.

## AMERICAS NEWS DIGEST

## TCI in deal with Disney and Hearst

Tele-Communications Inc's TCI Communications unit said it had reached agreements with various subsidiaries of Walt Disney and the Hearst Corp to cover carriage of Disney Channel, ESPN, ESPN2, ESPN3 and a number of broadcast stations owned and operated by Disney's ABC unit and by Hearst. As part of these agreements, Disney has given TCI Communications the flexibility to carry the Disney Channel on various services throughout its cable television systems. Specific terms of the agreements were not disclosed. *Reuter, Colorado*

## Santista expands

Santista Alimentos, the Brazilian food processor, has bought Incobrasa's soybean processing and warehousing facilities in the key growing state of Rio Grande do Sul. The deal was valued at \$50m according to traders, although the company declined to put a value on the purchase.

Santista, a subsidiary of Bunge y Born, said the deal included two soybean processing plants with a combined capacity for crushing 5,700 tonnes a day, three warehouses and Incobrasa's terminal at the southern port of Rio Grande. *Reuter, Rio de Janeiro*

## AMD posts surprise profit

By Christopher Parkes  
in Los Angeles

Advanced Micro Devices, the US chip maker which last week unveiled a microprocessor to rival market leader Intel's more costly offering, made an unexpected profit of 9 cents a share in the first quarter.

The result, which confounded analysts' predictions of a loss of up to 3 cents and included stronger-than-expected revenues, led several securities houses to upgrade the company's shares after the announcement was made late on Monday, after the stock market closed.

AMD stock was trading 7 per cent higher at \$44 by late morning yesterday, continuing a recovery which has seen the shares double since the turn of the year.

Mr Jerry Sanders, AMD chairman, said all the company's businesses had improved on the closing quarter of 1996, when AMD reported a loss of \$21.2m, or 15 cents a share.

Market confidence was further boosted by his announcement that shipments of the new chip would be increased dramatically in the coming months, accompanied by a consumer marketing campaign.

AMD caused a stir last week with the unveiling of the K6, a microprocessor for personal computers which can handle calculations faster than the Intel Pentium Pro chip, and which sells for 25 per cent less than the



Jerry Sanders: shipments of new chip would increase dramatically in coming months

market leader's product.

The "K" prefix in AMD product names stands for Kryptonite, the fictional mineral with the power to disable Superman.

Mr Sanders said only 10,000 K6 chips were shipped in the quarter under review, but the volume would rise to hundreds of thousands in the current quarter and millions in the period to end-September.

However, he added that the recovery in the quarter - with higher prices for previous-generation K5 chips and increased revenues from flash memory and programmable-logic products - demonstrated we could be a profitable company even without the sizeable benefit of the K6.

After a profit of \$25.3m, or 18 cents a share, in the first quarter of last year, AMD reported losses in the following nine months as a result of the industry-wide downturn and delays with K5 deliveries.

The company's average chip prices rose 50 per cent in the quarter under review. Mr Sanders said.

Net income for the period was \$1.95m on revenues up 14 per cent from \$54m to \$59m in the first quarter of 1996.

## Officials made C\$77m profit on Bre-X stock

By Scott Morrison  
in Vancouver

71m ounces by Bre-X - was called into question. The company's partner, Freeport McMoRan Copper & Gold, said it had found "insignificant" amounts of gold at the site, sparking panicked trading in which Bre-X's market value fell by 85 per cent, or C\$1.2bn.

Further testing by Freeport and a report by an independent auditor is due by the end of this month.

Regulatory documents from Ontario and Alberta indicate that the Walshees and Mr Felderhof participated in a flurry of trades in August 1996, at a time when Indonesian authorities withdrew an exploration licence for Bre-X. That information was not disclosed until October.

"They did not believe that was a material item because they still had valid permits to work on the site," Mr Wool said.

However, the company's failure to disclose its difficulties with Indonesian authorities has concerned some analysts.

Deals by Bre-X officials made in March were not included in the regulatory documents.

Company executives have until April 10 to report any March trades to the Ontario Securities Commission.

## Nestlé in Peruvian purchase

Nestlé, the Swiss food group, has bought 88.7 per cent of Peru's largest ice-cream and confectionery company D'Onofrio, the Lima Stock and Securities Board said.

Nestlé would announce the price later, the board said. Investors on the Lima Stock Exchange reacted positively to the conclusion of a deal that the two companies have been negotiating for about a year.

D'Onofrio, a Lima blue chip stock, rose 6.38 per cent to 1.50 soles in early trading. *Reuter, Lima*

## Evergreen to sell stations

Evergreen Media, the US radio broadcasting group, is to sell three radio stations for \$64.1m in cash. The company will sell WEM-FM Chicago to Dontron for \$14.2m.

WEI-FM Chicago to Douglas Broadcasting/Personal Achievement Radio for \$7.5m and WFLN-FM Philadelphia to Greater Media Radio for \$41.6m. *AP-DJ, Washington*

## Microsoft Explorer updated

Microsoft unveiled Internet Explorer 4.0, the latest version of its internet client suite, which offers integration with the user interface in the Windows operating system and will include advanced browser capabilities, e-mail, data and video conferencing, applications sharing, editing and webcasting "push" capabilities. *AP-DJ, Washington*

## Ameritech to buy Sprint unit

Ameritech and Sprint, the US telecoms companies, have announced a definitive agreement under which Ameritech will purchase the assets of Sprint's local telecommunications business - formerly known as Sprint/Centel - that operates in a small portion of northwest Chicago and 10 nearby suburbs. Financial details were not disclosed.

Under the agreement, Ameritech will purchase from Sprint the local exchange business that serves some 136,000 residential and business customer access lines. *AFX News, Chicago*

All these securities having been sold, this announcement appears as a matter of record only.

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*March 1997*

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**SERIES 166/95-1, TRI**

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## COMPANIES AND FINANCE: INTERNATIONAL

## Past emperor prepares way in China

James Harding joins Peter Wallenberg, the retiring chairman of Sweden's Investor, in Shanghai

**S**trapped into a passenger seat on a Saab 2000 commuter aircraft, Mr Peter Wallenberg declares: "I'm an old salesman."

And true to his word, as Mr Wallenberg talks broadly about the succession in his family's empire, about the expansion of Wallenberg businesses into China and about his personal philosophy, Sweden's most powerful industrialist plugs his products.

"Have you noticed we are reversing? Because this is a jetplane, the only kind of aircraft that can do this. Make a note of that," says Mr Wallenberg, the retiring chairman of Investor, Sweden's largest investment company and owner of Saab Aircraft.

Mr Wallenberg, 70, announced last week that he would be stepping down from Investor, giving over the chairmanship to Mr Percy Barnevik - chairman of ABB, the Swedish-Swiss engineering group which is half-controlled by Wallenberg - and making way for the next generation of Wallenbergs.

However, this week Mr Wallenberg was in Shanghai, promoting Saab's efforts to win Chinese buyers for its 58-seat commuter aircraft and proving that "the way I feel right now, my head certainly will not retire."

He says that he had taken "a considerable time thinking about the decision" to stand down from the business he took over when his father died in 1982. He concluded it was time to "with-

draw from the daily drag of business to open up to the younger people".

Mr Jacob Wallenberg, his son, was last month named chief executive of Skandinaviska Enskilda Banken, Sweden's third-largest bank, and Mr Marcus Wallenberg, the nephew who travelled with his uncle Peter to Shanghai, is executive vice-president of Investor.

"It is the biggest potential market in the world. It is going to be a bonanza" he says, waving his hands in excitement.

"Today, the investments in China are pretty small, but we hope that will change with time," says Mr Wallenberg, whose family interests include substantial stakes in Electrolux, the home appliance maker, Astra, the phar-

SE-Banken - and highlights the next phase of Investor's development into international investments, particularly in China.

When he visited Shanghai in 1987, he suffered a severe illness and the then mayor ensured that he was rushed to the city's top hospital for intensive care treatment.

The mayor, Mr Jiang Zemin, has gone on to become China's president and Mr Wallenberg is now referred to by Beijing as "an old friend of the Chinese people".

Privately, managers at Investor acknowledge that as Mr Wallenberg moves on, Mr Barnevik may not be able to command quite the same close relations with the Chinese leadership. As one puts it: "The Chinese are very fond of the family business concept. For them, a Wallenberg is a Wallenberg."

The retiring chairman, who is taking one of the "boys", Marcus, to China to help facilitate such introductions, has clear views on business friendships.

"Being friends is a matter of understanding your fellow man and what they are trying to do." If there are specific commercial interests that need to be addressed, "I can, in a polite way, draw their attention to a sensitive matter, but you cannot just bully your way in."

But Mr Wallenberg remains ever the salesman. Mr Martin Craig, president of Saab Aircraft International, trying to prise open the commuter aircraft market in China, says his retiring Swedish boss has only one greeting: "How many planes did you sell today?"

**Mr Wallenberg is referred to by Beijing as 'an old friend of the Chinese people'**

boys have worked very hard for many years and the way I see it there is a great deal of merit if they show themselves to be up to the mark. But I never made it a promise."

Without mentioning the pressure from Investor shareholders, he acknowledges that in the past, some family businesses would have catapulted the next generation into the chairman's chair.

"I would sooner do the things than only follow tradition... and anyway there will be time for the young people."

Mr Wallenberg is unwilling to discuss developments in Sweden - for example the question of a merger between Nordbanken and

But Mr Wallenberg has

maeconomics group, SKF, the ball-bearings producer; Stora, the forestry group; and Ericsson, the telecommunications business.

**M**r Wallenberg says how to do business in China, but Ericsson, with sales of SKr12.4bn (\$1.6bn) in China and Hong Kong, has long accounted for about 90 per cent of Swedish business in China. Other Investor interests are growing, as the last full-year figures show: Astra sales at SKr300m, Electrolux at SKr564m and SKF at SKr300m.

"You have to approach every market in its own way and here decision-making is centralised."

But Mr Wallenberg has

reported a 5 per cent decline in first-quarter sales from \$7bn to \$6.6bn, expects continued pricing pressures and does not expect a return to double-digit operating margins for its semiconductor business this year.

The revenue shortfall was largely the result of lower chip sales, although Motorola noted that semiconductor orders picked up from fourth-quarter levels. Net earnings for the quarter were \$325m, or 53 cents a share, com-

pared with \$384m, or 63 cents. The 1997 quarter included one-off gains from the settlement of patent claims and the sale of an investment. Together, these items accounted for less than 10 per cent of pre-tax profits, the company said. Net margin on sales was 4.9 per cent against 5.5 per cent.

As the first large US high-technology group to report first-quarter results, Motorola's result is closely watched.

The earnings were above Wall Street



Peter Wallenberg: withdrawing from 'the daily drag'

## Rational to take over Pure Atria

By Christopher Parkes  
in Los Angeles

Rational Software is to take over rival automated programming product maker, Pure Atria, in an all-share deal which sent both companies' stocks reeling after Monday's announcement.

Heavy selling and a plunge of more than 40 per cent in both share prices was exacerbated by Pure Atria's subsequent warning that first-quarter profits, due this month, would be well below Wall Street expectations.

Pure Atria's stock was unchanged at \$10 by late morning yesterday, after Monday's 44 per cent tumble, while Rational had risen \$5 to \$14.25 after its 42 per cent decline on Monday.

The value of the deal, estimated at almost \$840m on the basis of last Friday's closing prices, was similarly undermined.

Under the terms of the agreement, Pure Atria shareholders are to receive 0.9 Rational shares for each unit of their company's stock, and the deal is to close in the third quarter.

Analysts said Pure Atria's difficulties with absorbing acquisitions, which appeared to lie behind many of its problems, could "infect" Rational in turn.

Pure Atria is an amalgam of the Pure and Atria companies which merged last

August, and which is absorbing Integrity QA Software. It said it expected first-quarter earnings of between two and four cents a share - excluding charges associated with the Integrity merger - against 9 cents a year earlier and analysts' forecasts of 12 cents.

Although some observers questioned the wisdom of Rational buying a weaker rival, the company said it believed the acquisition was timely.

The combination would maximise the efficiency of Rational's distribution organisation, and speed its entry into the testing sector.

Pure Atria specialises in software development and testing "tools", while Rational's main strengths is in methodology tools which facilitate the design of complicated software projects.

The combined company's product line would address the needs of customers demanding complete solutions for developing business software applications for Windows, the World-Wide Web and Unix, added Mr Michael Devlin, one of Rational's founders.

Rational's existing senior executives will continue running the enlarged group, while Mr Reed Hastings, a founder and chief executive of Pure Atria, will take over as chief technical officer.

## Motorola predicts 'very gradual' semiconductor recovery

By Louise Kehoe  
in San Francisco

Motorola, the US communications, electronics and semiconductor group, is predicting the worldwide semiconductor industry will grow by about 10 per cent in 1997 compared with 1996, calling the recovery in the industry and its own chip business "very gradual".

The group, which on Monday

reported a 5 per cent decline in first-quarter sales from \$7bn to \$6.6bn, expects continued pricing pressures and does not expect a return to double-digit operating margins for its semiconductor business this year.

The revenue shortfall was largely the result of lower chip sales, although Motorola noted that semiconductor orders picked up from fourth-quarter levels. Net earnings for the quarter were \$325m, or 53 cents a share, com-

pared with \$384m, or 63 cents. The 1997 quarter included one-off gains from the settlement of patent claims and the sale of an investment. Together, these items accounted for less than 10 per cent of pre-tax profits, the company said. Net margin on sales was 4.9 per cent against 5.5 per cent.

As the first large US high-technology group to report first-quarter results, Motorola's result is closely watched.

The earnings were above Wall Street

expectations of about 45 cents a share and fourth-quarter earnings of 39 cents. However, the shares had slipped 82% to \$59 at mid-session yesterday.

Motorola would continue to "vigorously pursue" efforts to improve financial performance, said Mr Christopher Galvin, chief executive. This would include "cost reductions in businesses that are not achieving adequate profitability, reviewing development programmes that have not lived up to

their promise, and concentrating resources on technologies and geographic regions where we can establish or continue leadership".

Cuts under consideration could lead to special charges later this year, Mr Galvin said.

In the cellular telephone market, sales increased 4 per cent to \$2.7bn. Semiconductor sales were, however, down 16 per cent at \$1.8bn and orders declined 5 per cent. The segment

returned to profitability from an operating loss in the fourth quarter of 1996, although profits were lower than a year ago.

Motorola's land mobile products unit, which includes two-way radio communications systems, increased sales by 18 per cent to \$977m. Sales of pagers and other messaging products and modems were down 7 per cent at \$924m. Space technology sales fell 43 per cent and orders were flat.

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The tender documents and other documents relating to the sale process are available at RETEVISION, S.A. offices in Paseo de la Castellana, 47, 18th Floor - Madrid 28046, Spain. The tender documents have been published in the Official Spanish Gazette (Boletín Oficial del Estado) N° 81 of 4-4-97.

For additional information concerning this announcement please contact:

RETEVISION, S.A. LEMAN BROTHERS  
Fernando Maristany Claudio Boada  
Director Managing Director  
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### INVITATION TO THE RESTRICTED TENDER FOR THE SALE OF 60% OF THE SHARE CAPITAL OF RETEVISION, S.A.

► Sale of 60% of the share capital of RETEVISION, S.A. the Spanish broadcasting and telecommunications company which holds a nationwide fixed-telephone license.

► The minimum bidding price for 60% of the share capital of RETEVISION, S.A. is Pesetas 45,600 million.

► Bidders in the restricted tender should commit to subscribe and pay, in full, a capital increase which will take their stake in RETEVISION, S.A. to 70%.

► The new shares will be issued at the same price offered for the 60% of the share capital of RETEVISION, S.A.

► Schedule of the tender:

Application to prequalify for the tender: Until 2.00 p.m. on 21 April 1997.

Announcement of prequalified bidders: 29 April 1997.

Deadline to present offers: Until 2.00 p.m. on 9 June 1997.

Public opening of economic offers: 10 June 1997.

Award of the tender: within 60 days from the presentation of the offers.

► RETEVISION

## Notice of

## Annual General Meeting of Skandia

Shareholders of SKANDIA INSURANCE COMPANY LTD (publ) are hereby summoned to the Annual General Meeting on Tuesday, May 6, 1997, at 4.30 p.m. (Swedish time). Location: Stockholm Concert Hall, the Great Hall, Hötorget, Stockholm, Sweden.

## NOTIFICATION OF ATTENDANCE, ETC.

Shareholders intending to attend the Annual General Meeting, must be recorded as shareholders in the Shareholders' Register issued by the Swedish Securities Register Centre (Värdepapperscentralen VPC AB) as at Friday, April 25, 1997, and must

- notify the Company of their intention to attend the Meeting not later than 4.30 p.m. (Swedish time) on Friday, May 2, 1997. Notification of intent to attend the Meeting should be made in writing to Skandia, Corporate Law, "AGM", S-103 50 Stockholm, Sweden, by telefax Int +46-8-788 16 80, or by telephone Int +46-8-788 32 62. Please note that if participating by proxy, power of attorney must be sent in original and may not be sent by telefax.

Notification of intent to attend the Meeting may also be made through the Internet. For further instructions see: <http://www.skandia.se/agm>

Shareholders whose shares are held in trust by a bank or private broker must temporarily register their shares in their own names in the Shareholders' Register to be able to attend the Annual General Meeting. Such registration must be completed not later than Friday, April 25, 1997.

## AGENDA AND PROPOSED DECISIONS

- Opening of the Meeting

- Election of a Chairman to preside over the Meeting  
*Board recommendation:* Mr. Sven Söderberg, Chairman of the Board.

- Address by Mr. Lars-Erik Peterson, President and CEO of Skandia

- Election of a person to check and sign the Minutes together with the Chairman

- Verification of the voting list

- Decision as to whether the Meeting has been properly called

- Presentation of the Annual Accounts and the Consolidated Accounts for 1996

- Presentation of the Auditors' Report and the Consolidated Auditors' Report for 1996

- Presentation of the Income Statement and Balance Sheet, and the Consolidated Income Statement and Consolidated Balance Sheet for 1996

- Decision on appropriation of the Company's profit in accordance with the adopted Balance Sheet, and determination of the record date for payment of a dividend

*Board recommendation:* Of the amount available for distribution by the Annual General Meeting, MSEK 2,719 (the balance of MSEK 2,174 brought forward from 1995 and the year's profit of MSEK 759, reduced by an allocation to the fund for unrealised gains of MSEK 214), the Board of Directors recommends that a dividend of MSEK 2.75 per share be paid, totalling MSEK 281, and that MSEK 2,334 be carried forward. The record date shall be May 12, 1997.

- Decision as to whether to discharge the Directors and the President from liability for their administration during the 1996 financial year

*Recommendation:* The Company's auditors recommend that they be so discharged.

- Decision on Directors' fees

*Nominating Committee recommendation:*

- Chairman SEK 330,000 (unchanged)
- Vice Chairman SEK 220,000 (unchanged)
- Directors SEK 125,000 (unchanged)
- Alternates SEK 12,000 (unchanged) plus SEK 5,000 for each meeting attended (unchanged)

- Decision on the number of directors to be elected by the shareholders

(According to the Articles of Association, they shall be at least five and not more than twenty.)

*Nominating Committee Recommendation:* Unchanged at nine.

- Election of directors

(The term of office, which is two years according to the Articles of Association, expires for four directors. Furthermore, Mr. Björn Wulff has notified his intention to conclude his term of office as director in connection with the Meeting.)

*Nominating Committee Recommendation:*

Re-election of

- Mr. Sven Söderberg
- Mr. Kurt Augustsson
- Mr. Bengt Braun
- Mr. Boel Frodgen

and election of

- Mr. Lars-Erik Peterson, President and CEO of Skandia, all for the period through the 1999 Annual General Meeting.

- Decision on the number of alternate directors to be elected by the shareholders

(According to the Articles of Association, there shall be not more than five.)

*Nominating Committee Recommendation:* A reduction from one to zero.

- Election of alternate directors

(The term of office for the single alternate director elected by the shareholders terminates in connection with the Meeting.)

*Nominating Committee Recommendation:* Following the recommendation stated under item 15, no alternate director shall be elected by the Meeting.

- Decision on auditors' fees

*Nominating Committee Recommendation:* Compensation as agreed when procuring the services.

- Decision on the number of auditors and alternate auditors to be elected by the Meeting

(According to the Articles of Association, there shall be at least two and not more than four auditors with the same number of alternate auditors.)

*Nominating Committee Recommendation:* Unchanged at two.

- Election of auditors

*Nominating Committee Recommendation:* Election of Mr. Björn Fernström, Authorized Public Accountant, Ernst & Young, and Mr. Hans Karlsson, Authorized Public Accountant, KPMG Böhlins.

- Election of Alternate Auditors

*Nominating Committee Recommendation:* Re-election of Mr. Olof Cederberg, Authorized Public Accountant, Ernst & Young, and election of Mr. Anders Holm, Authorized Public Accountant, KPMG Böhlins.

- Election of members of the Nominating Committee for the 1998 Annual General Meeting

(According to the decision by the 1995 Annual General Meeting, the Nominating Committee shall consist of six members: three representatives of the major shareholders, one representative of the smaller shareholders, one representative of the policyholders of Skandia Life Insurance Company Ltd, to be appointed by the Stockholm Chamber of Commerce, and the Chairman of the Board.)

*Recommendation:* Re-election of Ms. Pirkko Alitalo, Mr. Peter Engdahl and Mr. Tor Martin as representatives of the major shareholders (nominated by Pohjola-companies, Handelsbanken Fonder and AMF Pension, respectively) and Mr. Kjell Gunnarsson as representative of the smaller shareholders (nominated by the Skandia Shareholders' Association).

In addition, Mr. Bengt Oldmark, appointed by the Stockholm Chamber of Commerce as representative of the policyholders of Skandia Life Insurance Company Ltd, as well as Skandia's Chairman, shall be members of the Nominating Committee for the 1998 Annual General Meeting.

22 Proposed changes in the Company's Articles of Association Board recommendation, endorsed by the Nominating Committee It is recommended that the Articles of Association be changed as follows, namely:

that the present Articles 9, 10 and 12 be revoked.

that the wording of the present Articles 6, 7, 11, 13-16 och 18 be amended.

that the present Article 2, Sections 1 and 2, be designated Article 2 and Article 3, respectively, the present Articles 3-8 be designated Articles 4-9, the present Article 11 be designated Article 10, and the present Articles 13-20 be designated Articles 11-18.

The changes pertain principally to the following (reference to present designation of Articles):

a) Article 6 shall be amended so that the directors who shall specifically safeguard the interests of the policyholders shall in future be appointed by the Stockholm Chamber of Commerce and the National Swedish Board for Consumer Policies, who shall each appoint one director. The current rule states that these directors shall be appointed by the Swedish Government. Furthermore, the change signifies that the number of directors shall be 6-9 instead of the present 5-20 and that there shall be no alternate directors (with the exception of such alternate directors as may, according to Swedish law, be appointed by the employees). Furthermore, the change indicates that a director elected at the Annual General Meeting is not required to be a shareholder in Skandia. It is proposed that the change pertaining to election of directors who shall specifically safeguard the interests of the policyholders shall come into force as of the Annual General Meeting 1998.

b) Article 7 shall be amended so that, in the event of the absence of both the chairman and the vice chairman, the director who was elected by the general meeting of shareholders and who has held office for the greatest number of years, shall act as chairman. The current rule states that the oldest of the directors present shall act as chairman.

c) Article 9 shall be revoked. This means that the fragmentary ruling in the Articles of Association governing management of investments shall be deleted. Considerably more precise rulings governing these matters are now defined in the Swedish Insurance Business Act (1982:71).

d) Article 10 shall be revoked. This means that the separate ruling in the Articles of Association governing the decision process for acquisition or sale of real estate shall be deleted. Detailed rules concerning those persons who shall have authority to pass decisions on acquisition or sale of real estate, are now defined in a Corporate Investment Policy approved by the Board.

e) Article 11 shall be amended to specify that at least two authorized signatories of the Company must act jointly in order to sign for the Company. This implies a codification of a standard which has been in force for a long time at Skandia.

f) Article 12 shall be revoked. This means that the ruling governing the safekeeping of valuable documents in a fireproof vault under two locks with different keys and requirements concerning authorisation of two supervisors by the Board, shall be deleted. This ruling has become obsolete by reason of the fact that valuable documents have principally been replaced by registration in various systems (e.g. registration by the Swedish Securities Register Centre, VPC).

g) Article 13 shall be amended and shall reflect the requirement that all auditors shall in future hold the status of authorized public accountants. This implies a codification of a standard which has applied since the Annual General Meeting of shareholders 1996. Furthermore, the change denotes that the number of auditors has been fixed at two (presently two to four). Additionally, a change of an editorial nature is proposed.

h) Article 14: editorial amendment to reflect changes in Swedish tax legislation.

i) Article 15: editorial amendment to reflect changes in the Swedish Insurance Business Act.

j) Article 16 specifies the items of business to be dealt with at an Annual General Meeting of shareholders. Editorial amendments to allow for adjustment to the standard practice in force at Skandia's Annual General Meetings.

k) Article 18 shall be amended to the effect that a ballot at a general meeting of shareholders shall require a demand for such ballot by at least twenty-five shareholders present at the meeting.

The complete wording of the recommended changes to the Articles of Association will be sent to all shareholders who are directly registered as such with the Swedish Securities Register Centre. They can also be obtained from Skandia, Corporate Law, S-103 50 Stockholm, Sweden, telephone Int +46-8-788 16 80, telefax Int +46-8-788 16 80.

23. Questions from shareholders

24. Adjournment of the Annual General Meeting

## DIVIDEND

The Board of Directors recommends that a dividend of SEK 2.75 per share be paid to the shareholders, and that the record date for payment of the dividend shall be May 12, 1997. If this recommendation is adopted, dividends are expected to be distributed from the Swedish Securities Register Centre on May 20, 1997.

## INTERPRETATION OF THE PROCEEDINGS TO ENGLISH

For the convenience of non-Swedish speaking shareholders, there will be simultaneous interpretation of the proceedings of the Annual General Meeting to English.

## SWEDISH-SPEAKING SHAREHOLDERS

This summons to attend the Annual General Meeting of Skandia Insurance Company Ltd (publ), to be held on Tuesday, May 6, 1997 at 4.30 p.m. at the Stockholm Concert Hall, the Great Hall, Hötorget, Stockholm, can also be obtained in Swedish. Please contact Skandia, Corporate Law, "AGM", S-103 50 Stockholm, Sweden, telephone Int +46-8-788 16 80, telefax Int +46-8-788 16 80.

A welcome is extended to the shareholders to attend the Annual General Meeting.

Stockholm, March 1997

The Board of Directors

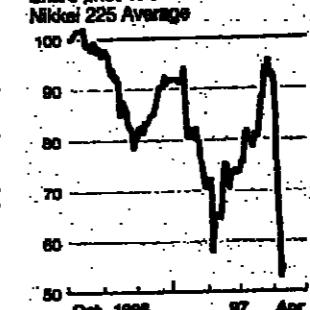
## COS AND FINANCE: ASIA-PACIFIC

## NCB unveils Y291bn capital-raising plan

By Gillian Tett in Tokyo

NCS

Share price relative to the Nikkei 225 Average



also indicate what policy the ministry of finance will adopt towards Japan's troubled banking sector.

NCB has also said it would welcome foreign takeovers. The bank insists that its restructuring plan, which will close overseas branches and which has forced the bankruptcy of three non-bank affiliates, will enable it to carve out a niche on the domestic market.

However, analysts question whether this would be feasible, particularly since the ministry of finance announced earlier this week that city banks would soon be able to enter the debt-reduction business, which has traditionally been the main focus for long-term credit banks such as NCB.

Meanwhile, Mitsubishi Trust, the largest of Japan's trust banks, yesterday said the bankruptcy of NCB's affiliates and losses on its own equity portfolio reduce its profits for the 1996 fiscal year when they are announced next month.

The bank now expects to unveil an unconsolidated pre-tax profit of Y75bn, compared with the Y130bn forecast in January. The move follows a flood of reductions in profit forecasts by Japan's 20 largest banks in recent days, primarily because stock market weakness has eroded unrealized equity gains while bad loans have mounted.

## ASIA-PACIFIC NEWS DIGEST

## Daiwa Securities in Vietnam deal

Vietnam's largest commercial bank, Vietcombank, has signed a memorandum of understanding with Daiwa Securities, of Japan, to set up the country's first joint venture securities business.

Vietnam does not yet have a stock market but officials have said the country hopes to launch one in about three years. Hanoi has said it will allow foreign joint ventures in stock broking but has yet to decide what size of equity stakes foreigners will have.

Vietcombank said yesterday that Daiwa had been talking to the bank since 1992 about establishing a foothold in Vietnam's securities business. Daiwa Securities yesterday opened a representative office in the Vietnamese capital. Last year, the group advised on a \$30m loan syndication to another Vietnamese bank.

The opening of a stock market in Vietnam has been stalled owing to a lack of international-standard accounting procedures and the fact that few state-owned companies are healthy enough to warrant listing. Also, the communist-run country's private sector is tiny.

However, last year Hanoi set up a securities commission to oversee the setting up of an exchange, planned for the southern commercial hub of Ho Chi Minh City. The commission would later be involved in regulating the exchange.

Jeremy Grant, Hanoi

## Sharp invests Y15bn in LCDs

Sharp, the Japanese electronics maker, is investing Y15bn (\$120m) in a new facility in western Japan to manufacture large thin-film transistor (TFT) liquid crystal display panels.

The investment by the world's largest producer of LCD panels will increase Sharp's manufacturing capacity by 150,000 panels a month when they come on stream in the spring of next year, lifting Sharp's total manufacturing capacity of TFT LCD screens to 350,000 by the end of next year.

The rapid pace of investment in TFT LCD screens is based on expectations that demand will rise significantly as they are used increasingly for PC monitors.

Sharp expects demand for large-format TFT LCD screens of 12.1-inches and above to be particularly buoyant. It believes the market for these products will grow 4.5 times the 1996 level to 12.5m units, while overall sales of LCD panels are expected to more than double to Y1.500bn.

Screens using LCD are thinner than those using cathode ray tubes. Strong demand for the large LCD panels has come particularly from PC makers, which have seen growing sales of desktop PCs with LCD screens rather than cath

## COMPANIES AND FINANCE: UK

Industry leader achieves 10% advance to £750m despite competition and price deflation

## Tesco addresses fears of price war

By Peggy Hollinger

Tesco, the UK's largest supermarket group, yesterday sought to dampen anxiety over a renewed price war in the food sector by indicating that it expected to hold margins steady over the next year.

Mr David Reid, Tesco's finance director, said competition and price deflation remained so intense that food retailers would be reluctant to increase pressure further with a price war.

His comments came as

Tesco reported a 10 per cent jump in annual pre-tax profits to £750m (£1.19bn).

"To start reducing margins in that environment would take a pretty brave move," he said. "Food retailers need to maintain margins this year, and I suspect they will. We are all looking at the same profit and loss accounts."

His comments helped reassure the market that Tesco would not start a price war in reaction to renewed competition from Kwik Save. The discount chain is

launching a cheaper own label range later this month.

However, analysts remained sceptical that

Tesco, which is the industry leader with about 14 per cent of the £34bn market, would not use its strength to fight back. "Tesco will do whatever the prevailing wind requires them to do," said one.

Food retailers have been one of the worst performing sectors since the beginning of the year, lagging the market by almost 9 per cent. The shares have been hit

by a profit warning from J Sainsbury and Safeway's announcement in February of a severe slowdown in price inflation.

While Tesco yesterday reiterated that price inflation in the food sector had slowed from 3.5 per cent to about 1 per cent, it was confident this would improve from the second half of this year. Petrol prices had stabilised after a price war last year which had cut 0.3 percentage points off the operating margin at a cost of about £35m.

The shares have been hit

Current like-for-like sales were about 6 per cent ahead, against an industry average of about 2.5 per cent. Mr Reid said Tesco had budgeted for full-year growth of about 4.5 per cent.

The company reported a 15 per cent increase in overall sales to £14.98bn for the year to February 22.

Mr Reid was confident the recent £840m acquisition from Associated British Foods of the three Irish supermarket chains Quinns, Crazy Prices and Stewarts would provide

returns of between 13 and 15 per cent over the next three to four years.

However, he emphasised that there remained substantial growth in the UK, with a further 26 stores to be opened this year, compared with 32 last year. Tesco planned to cut costs by about £10m in the supply chain over the next four years, by working more closely with manufacturers. Earnings rose 7.8 per cent to £23.5p.

Lex, Page 16

## LEX COMMENT

## Tarmac

Amid all the housing market euphoria, Tarmac looked to have drawn the short straw last year by swapping its housing assets for Wimpey's construction business. But yesterday's better than expected Tarmac results suggest such a conclusion may be premature. Pre-tax profits were depressed by a £65m restructuring charge, but with the cycle clearly running in Tarmac's favour the 12 per cent rise in profits from continuing businesses is the more indicative trend.

The key issue will be the performance of the UK building materials market. Solid volume growth looks set to continue, and should help Tarmac push through price increases. Last year prices rose even while volumes fell – evidence of the improved price environment following sector rationalisation. Trends in the first quarter suggest Tarmac has a good chance this year of getting the 5-8 per cent price increase it wants to stick. With a 1 per cent increase adding around £4m to pre-tax profits, the benefits could be enormous.

Given the travails of recent years, this is welcome news. But it is also the least that can be expected. Tarmac's return on capital of 9 per cent is still well below its weighted average cost of capital of 13.5 per cent. If this gap is to be closed, more restructuring will be necessary. The North American aggregates business deserves particular attention – £480m of net assets generating less than £30m in profit, close to the top of the cycle, is hardly the stuff of champions.

## Citizens in \$57m BNH buy

Citizens Financial, the US

retail banking subsidiary of Royal Bank of Scotland and Bank of Ireland, is to pay \$57m cash to acquire BNH Bancshares, a commercial bank in Connecticut, writes David Blackwell.

BNH is the parent of the Bank of New Haven, which has about \$350m of assets and operates from 11 branches. The price being paid by Citizens represents about 2.2 times the bank's book value.

The deal marks the 11th acquisition by Citizens in the last five years. It takes the group's interest in Connecticut to 41 branches and almost \$2bn of assets, and improves the commercial business mix.

Aggregates companies have announced price rises this spring of 5-8 per cent. Volume sales of concrete blocks, heavily used in housebuilding, have increased by 20-25 per cent compared with a depressed first quarter in 1995.

Margins on construction contracting also improved last year from 0.9 to 1.4 per cent. Construction profits rose to £15.9m (£12.3m), despite a £4.7m loss (£4m profit) in the professional services division.

The North American building materials business increased profits 27 per cent to £28.3m.

## Expanding Oasis advances 42%

By Christopher Price

Oasis Stores, the women's wear group, increased the size of its chain by almost a third last year with pre-tax profits rising 42 per cent to £15.6m (£24.5m).

The rise in outlets from 82 to 108 was matched by a similar increase in turnover, to £21.6m.

Like-for-like sales for the year to January 25 rose 12 per cent. During the first two months of the current year sales advanced 22 per cent, with like-for-like sales up 7 per cent.

Five new stores were opened in the UK during March. However, Mr Michael

Bennett, chairman, said the retail market had become "a little overheated" and he would not forecast how many other stores the company would open this year.

Sales from Oasis's five

Irish stores rose by a quarter to £5m. The 27 other overseas outlets, in Germany, Abu Dhabi, Saudi Arabia, Taiwan and Hong Kong, contributed £3.78m in sales. A store in Iceland has opened recently.

Capital expenditure was unchanged at £5.9m, with a similar amount earmarked for this year.

Net cash rose from £7.7m to £13.1m.

## Strength in expertise



Many roads to travel: Neville Simms said millennium projects were now beginning to flow

Tarmac's shares, which had already outperformed the building materials sector by 4 per cent since the swap was announced, rose a further 11p yesterday to 115p.

Wimpey, meanwhile, has underperformed the construction sector by 20 per

cent, as it has struggled to take full advantage of the housing market recovery.

Market conditions have been more difficult for Tarmac, which turned in a resilient performance – particularly as it has traditionally generated up to half its

building materials sales from road building and maintenance. This proportion has dropped to 35 per cent as public spending on roads has been cut.

UK building materials profits rose last year by almost 11 per cent to £23.4m,

NEW ISSUE

This announcement appears as a matter of record only

MARCH 1997

£150,000,000

## THE BOC GROUP

### The BOC Group plc

(Incorporated in England with limited liability under the Companies Acts 1862 to 1883 registered number 22096)

7½ per cent. Notes due 2002

HSBC Markets

Barclays de Zoete Wedd Limited

Credit Suisse First Boston

Deutsche Morgan Grenfell

Goldman Sachs International

J.P. Morgan Securities Ltd.

NatWest Markets



**Anglo American Platinum Corporation Limited** (Amplats)  
**Rustenburg Platinum Holdings Limited** (Rustenburg)  
**Potgietersrust Platinum Limited**  
 (PP Rust)  
 (All companies incorporated in the Republic of South Africa)

**RESULTS OF CAPITALISATION SHARES AWARDS AND RIGHTS OF ELECTION TO RECEIVE INSTEAD INTERIM CASH DIVIDENDS**

The rights of election to receive interim cash dividends instead of the awards of capitalisation shares were made to shareholders registered at the close of business on Friday, 28 February 1997. Details relating to each company are set out below. The new shares will be listed on the Johannesburg Stock Exchange from the commencement of business on Wednesday, 9 April 1997 and, where applicable, on the London Stock Exchange as soon as practicable. Share certificates for capitalisation shares and cheques in respect of the interim dividends and fractional payments will be posted to shareholders on Wednesday, 9 April 1997.

**Anglo American Platinum** Reg. No. 59 02518 06

Capitalisation shares were awarded on the basis of 1,409,632 shares for every 100 existing shares held. Elections were received for an interim cash dividend in respect of 47,359,008 shares. Accordingly, the interim cash dividend of 40 cents per share has been declared on those shares and 1,844,365 new shares have been allotted in terms of the capitalisation share award. Following the issue of the capitalisation shares the issued share capital of Amplats will consist of 180,042,837 ordinary shares of 5 cents each.

**Rustenburg Platinum** Reg. No. 05 22 152 06

Capitalisation shares were awarded on the basis of 0,739,628 shares for every 100 existing shares held. Elections were received for an interim cash dividend in respect of 16,576,482 shares. Accordingly, the interim cash dividend of 50 cents per share has been declared on those shares and 851,071 new shares have been allotted in terms of the capitalisation share award. Following the issue of the capitalisation shares the issued share capital of Rustenburg will consist of 132,294,974 ordinary shares of 10 cents each.

**Potgietersrust Platinum** Reg. No. 04 08353 06

Capitalisation shares were awarded on the basis of 1,091,034 shares for every 100 existing shares held. Elections were received for an interim cash dividend in respect of 20,758,684 shares. Accordingly, the interim cash dividend of 28 cents per share has been declared on those shares and 1,176,785 new shares have been allotted in terms of the capitalisation share award. Following the issue of the capitalisation shares the issued share capital of PP Rust will consist of 129,765,372 ordinary shares of 25 cents each.

Johannesburg  
 9 April 1997

**FIVE ARROWS GLOBAL FUND**  
 30, Boulevard Emmanuel Servais, L-2335 Luxembourg  
 R.C. Luxembourg B 40 619

**NOTICE TO THE SHAREHOLDERS**

Notice is hereby given that the Annual General Meeting of the shareholders of **FIVE ARROWS GLOBAL FUND** will be held at the Registered Office of the Company on 30 April 1997 at 10.00 am.

**AGENDA**

- Approval of the Report of the Board of Directors and the Auditor's Report.
- Approval of the financial statements for the fiscal year ending on 31 December 1996.
- Allocation of the net result.
- Resolution of the co-operation as Director of Mr. Christopher RIGG in replacement of Mr. Raymond HOOD, and the appointment of Mr. William RAMSAY as Director.
- Discharge of the outgoing Directors and the Auditor from their duties for the year ending on 31 December 1996.
- Appointment of the Directors and the Auditor of the Company:
  - Re-election of the outgoing Directors.
  - Appointment as Directors of Mr. Christopher RIGG and Mr. William RAMSAY.
  - Re-election of the Auditor.
- Any other business.

Resolutions on the above-mentioned Agenda will require no quorum and the resolutions will be passed by a simple majority of the shares present or represented at the meeting.

A shareholder may act at any meeting by proxy.

On behalf of the Company,  
**BANQUE DE GESTION EDMOND DE ROTHSCHILD**  
 LUXEMBOURG  
 Société Anonyme  
 20, boulevard Emmanuel Servais  
 L-2335 LUXEMBOURG

**SGA SOCIETE GENERALE ACCEPTANCE N.V.**  
 REVERSE FLOATING RATE NOTES DUE APRIL 2003  
 ISIN CODE : XS004192784

For the period April 07, 1997 to July 07, 1997  
 the new rate has been fixed  
 at 11.11282 % p.a.  
 Yield 7.07%  
 Coupon nr : 14  
 Amount : 1000000000  
 FRP 814.13 for the  
 denomination of FRF 10 000  
 FRF 814.13 for the  
 denomination of FRF 100 000  
 FRF 28 141.50 for the  
 denomination of FRF 1 000 000

**THE PRINCIPAL PAYING AGENT**  
 SOCIETE GENERALE BANK & TRUST S.A.  
 LUXEMBOURG

**Appointments**  
**Advertising**

appears in the UK edition every Monday, Wednesday & Thursday and in the International edition every Friday.

For further information please contact:  
 Toby Linden-Crofts  
 +44 0171 873 4027

**EAST RIDING**  
 OF YORKSHIRE COUNCIL

**Humberside Magistrates' Courts: Financial Adviser**

To be published under the Restricted procedure section for Services

- Awarding Authority: East Riding of Yorkshire Council, County Hall, Beverley, East Riding of Yorkshire HU17 9BA, Tel: 01482 884873, Fax: 01482 884003. Contact: Nigel Pearson, Director of Law and Administration.
- Category of service and description, CPC reference number  
 CPC: [74141000, 751112000]  
 Financial and Fiscal Services: CPC 91112
- The Awarding Authority wishes to appoint financial advisers to provide financial services to the Awarding Authority in connection with the procurement and operation of serviced courthouse accommodation suitable for use by the Magistrates' Court Committee under the UK Government's Private Finance Initiative. The Project is likely to include the provision of serviced accommodation and facilities management involving new and/or refurbished courthouses. The financial advisers must provide financial services at all stages and on all financial aspects of the Project from inception to the letting of the contract.
- Delivery to: As in 1.
- a) Reserved for a particular profession: Reserved for suitably experienced professional staff able to demonstrate relevant experience and expertise.
- Law, regulations or administrative provision: English Law.
- Division into lots: No.
- Number of Service Providers which will be invited to tender: Not predetermined.
- Variant not permitted.
- Duration of contract: Expected to be up to three years.
- Legal form in case of group bidders: Joint and several liability.
- a) N/A
- Final date for receipt of requests to participate: Applications in the form of a completed questionnaire must be returned by 19 May 1997.
- Address: See 1. Ask for Jayne Dale.
- Language: English.
- Final Date for Dispatch of Invitations to tender: Expected to be 9 June 1997.
- Deposits and guarantees: Professional indemnity insurance of £5m for any one incident or series of incidents extending over 10 years beyond the end of the contract.
- Qualifications: Tenders seeking inclusion on the select list will be required to complete a questionnaire designed to furnish the Awarding Authority with information and details necessary for an appraisal of the economic and financial standing, ability and technical capacity required of the financial adviser. Such information will include:
  - bank references
  - three years audited accounts
  - details of similar PFI work undertaken
- Award criteria: Economically most advantageous bid taking into account in descending order of importance quality, technical merit, price and service delivery.
- Other information: The Awarding Authority reserves the right not to proceed with the Project at any stage of the tender process. Separate advisers could be appointed for lead/project management, legal and technical services. The Project is subject to the UK Government's Private Finance Initiative and the financial adviser must ensure compliance with all legislative and other requirements.

**COMPANIES AND FINANCE: UK and Ireland**

Coal producer confident it can renew agreements with electricity generators

**RJB Mining at top of forecasts**

By Jane Martinson

RJB Mining, the UK's largest coal producer, said yesterday it was confident of replacing the bulk of its contracts with the UK's generating companies next year, as it announced annual pre-tax profits at the top end of expectations.

The company sells about 85 per cent of its output to electricity generators under long-term contracts which expire next year. Mr Richard

Budge, chief executive, said: "How in heaven's name can anybody import that amount of coal next year? The ports don't exist to take it."

Since the start of the "dash for gas" in 1990, coal's share of the power generation market has fallen from 80 per cent to just under 50 per cent.

RJB has indicated that it expects to sell about 25m tonnes of coal a year to the generators from next March - down from about 33m last

year - at prices 11 per cent lower at about 125p.

The shares rose 12p to 402.4p, after a strong rise on Monday, when National Power, RJB's largest customer, agreed to join a feasibility study into clean coal technology.

The deal underlined Mr Budge's confidence about the contracts in spite of the two sides stressing that there was no direct link. "You don't normally go to bed with somebody you're

not on good terms with, do you?" he said yesterday.

In spite of the upbeat tone of yesterday's results, SBC Warburg, the securities house, reduced its 1998 profits forecasts from £144.5m to a lower-than-consensus £122m after taking a less optimistic view of the contract terms.

Mr Gordon McPhie, RJB finance director, said that the group could invest about £200m in clean coal technology.

Margin improvements and lower interest payment helped the group report a 9 per cent increase in pre-tax profits to £168m (£150.6m).

Turnover fell 10.5 per cent to £1.46bn (£1.51bn) last year as coal sales fell 10 per cent to 37.5m tonnes.

The group said its share of the coal market had risen by almost 1 percentage point to 85 per cent, which had partly offset the impact of coal losing ground in an expanding power market.

**Takeover costs hit Highland**

By David Blackwell

Macallan-Glenlivet contributed £5m to first-half profits at Highland Distilleries, producer of Famous Grouse whisky.

Operating profits in the six months to February 28 rose 41 per cent to £19.4m (£30.8m) on sales of £110.1m (£101.8m). But the contribution from Macallan was almost entirely offset by the cost of financing last summer's £180m acquisition. It paid £2m interest in the period, compared with receiving £2.2m. Pre-tax profits were 12 per cent ahead at £24.9m. Robertson & Baxter, an associate, lifted its contribution to £7.1m (£5.8m).

Mr Brian Ivory, chief executive, said Macallan sales in the UK were not as strong as previously because of "mid-winter madness" in pricing

and promotional activities on single malts ahead of Christmas. The price of Macallan had been showing a premium of £3 a bottle, instead of being 50p to £1 above the market.

The US continued to be "a tremendous story", with 20 per cent growth in 12, 18, and 25-year-old whiskies. He believed the US whisky market had recovered the prestige and image lost in the discount wars of several years ago.

Volumes of Famous Grouse fell 3 per cent in the UK, against an overall market decline of 5 per cent. Exports of Famous Grouse were 5 per cent ahead. However, Mr Ivory said the struggle of EC countries to struggle through the Maastricht hoop had had a deflationary effect on consumer spending.



Divining spirit: Brian Ivory saw growth in the US markets

**Jefferson Smurfit tumbles**

By Jane Martinson

Jefferson Smurfit, the international paper and packaging group, yesterday warned that low prices would make this year "very difficult", as it reported a 52 per cent fall in annual pre-tax profits to £121.0m (£33.1m). The Dublin-based group blamed overcapacity in the market for a "precipitous" price decline across its markets. Prices for most paper grades fell 30-40 per cent last year.

The group renewed its plea to other companies, particularly in the US, not to expand capacity. It blamed US containerboard manufacturers for adding 5.9m tonnes of capacity to the

market in the past three years, twice the increase required by demand.

Mr Dermot Smurfit, joint deputy chairman, said: "We continue to believe that buying, rather than building, is the way this industry should go. We just wish people would listen to us."

Jefferson has a war chest for acquisitions of up to £1bn, but the group said it was "not a hostile buyer".

Non-cyclical businesses and the strong growth of the Irish economy mitigated the

Lex, Page 16

**RESULTS**

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends Corresponding dividend	Total for year	Total last year
Brands Hatch	Yr to Dec 31 *	14.3 (10.5)	2.11 (2.01)	10x (-)	0.5 July 9	-	0.5	-
Cassell	Yr to Dec 31	24.4 (22.2)	0.7124 (0.7369)	4.8 (5.8)	3 June 2	3.5	4.5	4.5
City Centre Refs.	Yr to Dec 31	132.8 (111.4)	16.8 (15.5)	6.58 (5.81)	2.05 June 2	1.78	2.5	2.24
Clarke (Horace)	Yr to Dec 31	33.4 (42)	3.9 (4.5)	10.8 (26.81)	2.5 July 2	1.75	4	3
Cooper (Frederick)	6 mths to Jan 31	45.5 (47.7)	0.7764 (1.744)	2.21 (0.8)	0.85 July 1	0.85	-	2.8
Development Secs	Yr to Dec 31	21 (21.6)	4.61 (2.24)	14.5 (7.1)	1.18 July 3	1.5	2.7	2.4
Deshrifit	53 wks to Jan 31	21.5 (27.8)	2.64 (22.3)	13.61 (11.51)	3.2 July 1	2.6	4.35	3.6
Diageo	Yr to Dec 31	60.2 (57.1)	3.494 (1.71)	4.2 (2.7)	1 June 30	1.8	2.26	-
Golden Vale	53 wks to Jan 31	56.1 (56.4)	6.36 (16.57)	3.21 (8.71)	1.6 June 4	3.25	-	8.25
Hedderstone (Annes)	6 mths to Dec 31	37.8 (38.1)	4.2 (4.95)	9.16 (10.88)	3.5 June 2	2.1	-	-
HIC	6 mths to Feb 28	110.1 (107.2)	2.66 (2.56)	12.8 (12.1)	2.1 May 30	2	-	8.3
Hillhead Dist	6 mths to Dec 31	120.3 (127.7)	13.7 (12.41)	12.8 (12.01)	5 May 31	5.5	6.5	6
Johnson Fry	Yr to Dec 31	22.3 (21.8)	2.44 (2.08)	15.87 (20.7)	2.5 June 20	2.5	5.5	5.5
Journeis (Thomas)	Yr to Dec 31	25.3 (22.3)	0.8514 (0.222)	3.7 (1.3)	0.75 July 4	1.5	1.25	-
Kynoch	Yr to Dec 31	14.4 (13)	0.523 (0.0114)	2 (0.2)	n/a	n/a	n/a	n/a
Mooregate	6 mths to June 30	- (-)	- (-)	- (-)	1.15 May 2	1	-	3.6
Oasis Stores	Yr to Jan 25	81.7 (81.1)	15.1 (15.7)	19.51 (11.54)	3.2 June 24	3.3	3.3	3.33
OS								

## INFORMATION TECHNOLOGY

Internet software · Louise Kehoe

# The pull of push

Is the new technology the answer to a Web user's prayers or a threat to the democracy of the Net?

**S**eldom has a new computer technology created such a cacophony of excitement and criticism as "push", which automatically delivers selected information, video and audio to personal computers linked to the Internet or a corporate intranet without the need for Web surfing. It is being heralded as either the saviour or the destroyer of the World Wide Web.

Just as most of the companies in this emerging field are launching products, push technology is at the centre of a growing controversy. Enthusiasts see it as the answer to a weary Web user's prayers. No more wading through irrelevant sites, no more dead-end searches; the Web would be conveniently broadcast to your PC.

Critics fear, however, that push is the beginning of the end of the standards that have enabled the Internet to link disparate computer systems around the world. Microsoft and Netscape, the two leading suppliers of Web browser programs, have yet to agree on a standard for push technology.

This new breed of software is also seen as a threat to the democracy of the Internet, which enables anybody to become a global publisher. Traditional mass media publishers and powerful commercial interests will hijack the Web using push technology, some Internet fans fear.

Yet the software at the centre of these controversies appears, at first, innocuous.

PointCast, the pioneer of push technology, has attracted more than 1m regular viewers to its Web news "channel" by automatically delivering newspapers, magazines and wire services at regular intervals, or on request by dial-up Internet users. It retrieves information from selected sources and presents it, with advertisements, headlines and stock prices, on a screen saver.

PointCast is easy and convenient and has become the model for push technology. But the service is limited in its selection of news sources and some users find the prominent advertisements annoying.

## Microsoft aims to cash in on banking

Microsoft has launched two initiatives to encourage banks to use its software as part of its drive to become a provider of the underpinnings of online banking rather than a direct competitor to established institutions.

It will waive the charges that banks pay for linking their online services to Microsoft Money, the personal finance program which allows consumers to analyse their income and spending.

The aim is to encourage banks to promote Microsoft Money to their customers rather than Quicken, the rival software product from Intuit.

Separately, it has unveiled Marble, a set of "building blocks" for financial institutions developing sites for online services such as bill paying and viewing of statements.

Marble, based on the Open Financial Exchange standard, provides tools that enable a website to exchange data with an institution's existing systems and to connect to third-party services, such as bill paying from CheckFree.

Microsoft, US: tel 408 986 1140; <http://www.microsoft.com/corpinfo/>

## How to navigate Web channels

Using the metaphor of television channels for the Internet, which many website developers believe can help consumers make sense of the Net, has won another convert.

Excite, the leading navigation service after Yahoo!, has announced it is creating an online environment which mimics that of traditional electronic media.

Initially, Excite plans to roll out 14 channels arranged around topics such as the arts and entertainment, sports and business, and investing. It is following AOL, the largest online service, which has a stake in Excite.

However, Excite's move comes as a concern grows over the push model for the

PointCast's success has, however, attracted the interest of several Internet software developers and at least half-a-dozen companies have started up over the past year to create various push technology tools. Each takes a slightly different approach.

The best known is Marimba, founded by four members of the team that developed Sun Microsystems' popular Java programming language. Marimba takes a similar approach to PointCast with Castanet.

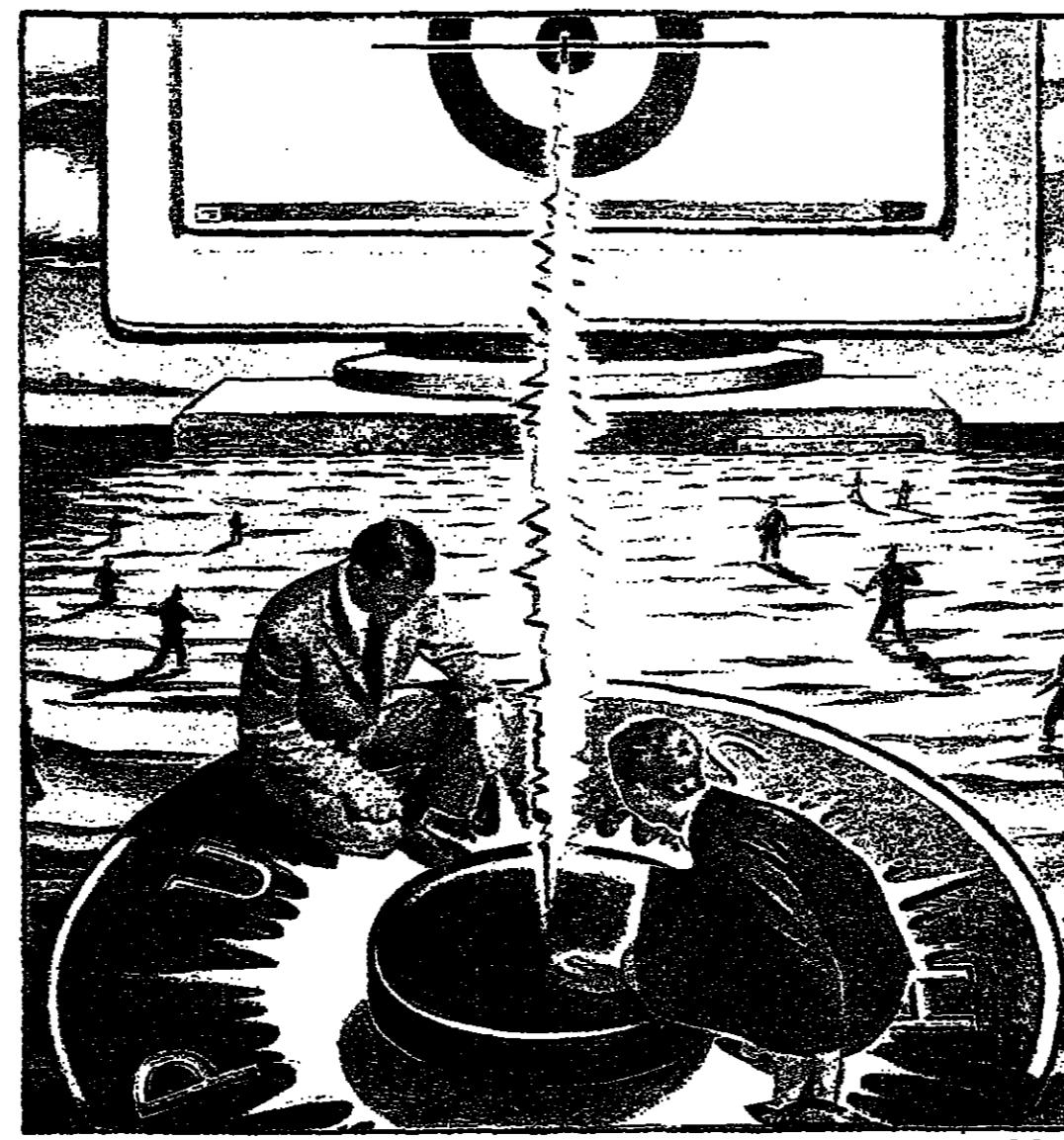
Users can download a Castanet "tuner" and select content "channels", much like switching channels on a television. A transmitter server sends information directly to PCs whenever it is connected to the Internet.

Marimba stands out from the pack by creating software that will deliver application programs as well as information content. Thus Castanet could become an important tool for users of network computers which rely upon software stored in a central server. It may also find a place in the management of corporate networks where it could be used to distribute software upgrades.

BackWeb, another push technology start-up company, delivers InfoPaks from Web sites chosen by the user in the pauses between activity on the Internet. If the user is reading a document or writing an e-mail, for example, the software uses this time to retrieve information. Flashes appear around the edges of the PC screen to notify users that new information has been delivered. They click on the flash to view it.

Incisa from Wayfarer Communications is aimed at business users. It pushes information taken from the Internet or a corporate intranet to employees' desktops, and can be customized to meet the needs of a particular business.

Even as these fledgling companies rush to bring their products to market, a standards battle is brewing between Microsoft, the software industry leader, and Netscape Communications, the Internet soft-



## Darwin's missing link

A UK company set up by the great-great grandson of Charles Darwin says it has solved the frustrating problem of keeping abreast of all your messages - in all formats - while you are on the road.

Robert Darwin, managing director of Digital Mail, claims to offer a unique and more comprehensive and reliable service than that pioneered by US rivals such as Faxaway and Jfax. "We offer many more features," sniffs Darwin.

Whereas Jfax gives its customers one phone number for voice messages and another for fax messages, "we provide a one-stop mailbox for all kinds of data - voice, fax, e-mail and even post. We are the 'missing link'."

Over the past two years the company has climbed the technical Everest of interlinking hitherto incompatible media by inventing and perfecting its own software - Distributed Object Language Interface.

The program is a Windows application which took more than a year to develop. It essentially allows users to view faxes and play voice-mail messages.

At Digital Mail's London headquarters, two 6ft-cabinets crammed with electronics form the heart of its business. Voice mail is converted into computer files and faxes are forwarded as picture files.

"First, we encrypt our customers' voice mail, and we can also notify you that a message is waiting by whatever medium you require - be it by phone, pager, cellphone text, or a fax," says Darwin.

"For just £1.40 a month we get messages to where you are, in the format you want," he says. Users access their digital mailboxes via a series of prompts. "If there's no answer after two rings, there are no messages -

"I'M AT AN IMPORTANT CONFERENCE - MAKE SURE I GET LOTS OF MESSAGES IN ALL TYPES OF FORMAT!"



and you haven't paid for the call," says Darwin.

Digital Mail also forwards post. "We were surprised by its popularity. No one else is doing it on this side of the Atlantic," says Darwin. Staff open your mail, scan it and put it on the Internet for users to access it whenever they want. Darwin says both Faxaway and Jfax are, in effect, simple gateway systems which have undertaken a lot of international expansion.

Digital Mail, he says, is much more sophisticated but does not yet have comparable sales and marketing muscle.

Unlike its rivals Digital Mail is not dependent on e-mail. "With Digital Mail you can access your messages via the telephone, and - very soon - via the World Wide Web."

Next will be text-to-speech facilities. Callers can have their e-mail read to them.

As Darwin puts it: "It is the combination of the coverage of all modes and the intermodal characteristics, plus the receive, store, forward and notify features that makes us unique . . . We build bridges and change people to cross."

Marcus Gibson

ware champion. Microsoft has proposed a set of standards for how information should be pushed over the Internet, which have been endorsed by several companies including PointCast and BackWeb, but not by Netscape.

Unless some compromise is reached, push channels that choose Microsoft's channel definition format will be compatible with the next version of Microsoft's Internet Explorer but not with Netscape's forthcoming Constellation Internet software package.

The broader issue for Internet users, however, is whether push technology will change the Web beyond recognition, and perhaps not for the better.

Although push technology could minimise the amount of surfing and searching the Web users need to do, it may also exacerbate the problems of information overload.

Many Internet users are already overwhelmed by the vast resources

of the Web. If they are faced with the automatic delivery of hundreds of Web channels to their PCs, will they be better off?

While some Web users see push technology as a filter that will make Web information more manageable, others see it as an intrusion that will force more and more information on their computers.

Another potential problem is network capacity. A study published this week by Optimal Networks, a developer of network management software, suggests that push technology gobble up network bandwidth, creating potential hassles on corporate intranets and the Internet.

Whatever its potential drawbacks, push technology is expected to be widely adopted. It is already attracting commercial Web publishers and advertisers who see it as a means of guaranteeing a large audience for their Web publications. Market researchers at the

Yankee Group predict that push technology will generate \$5.7bn (£3.88bn) in Internet revenues from content subscriptions, advertising and retail sales by 2000.

If push technology accelerates the commercialisation of the Internet, however, it could end a golden opportunity. Much of the appeal of the Web, many users believe, is as a medium for individual and small publishers who may be left behind.

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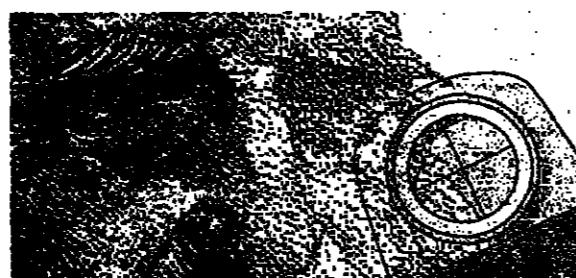
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Marcus Gibson

## Watching brief



*Lucent, US: <http://www.lucent.com>; tel 903 559 5149*

## Out of online Utopia and into business

**V**irtual communities, jettisoning their origins as amateurish bulletin boards and their dreams of online Utopia, have sold out.

The ultimate proof: Howard Rheingold, author of *The Virtual Community* and a pioneer of the concept, has joined the rush to put online interaction at the service of business.

Companies have latched on to chat and message boards as a means of bolstering the time Web users spend in their site and securing their return.

Rheingold, defender of the medium against business encroachments, now says he wants to bring "community" to the commercial world.

Electric Minds, a venture founded by Rheingold and backed financially by Softbank, is working on a forum for International Business Machines.

Electric Minds, US: <http://www.minds.com>; tel 415 512 8900

## Ethernet standards pick up speed

**G**igabit Ethernet is emerging more clearly as a hardware standard for extra-fast computer networks within organisations.

Joining the start-ups that have pioneered the technology, 3Com has announced a new switch for directing traffic over Gigabit Ethernet pipes and a card with which to hook up the server computers which then relay traffic to individual personal computers.

Gigabit Ethernet has at least 10 times the capacity of existing Ethernet networks.

3Com, US: <http://www.3com.com>; tel 408 761 5000

*Watching Brief is compiled by Nicholas Denton. E-mail: nick.denton@FT.com; fax UK 0171 573 3196*

*Hear this: better quality on Net calls from ordinary phones*

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## Court ruling hits Russian gold project

By Nikki Tait in Sydney and Christy Freeland in Moscow

Plans for the \$1bn development of Sukhoi Log, thought to be Russia's biggest gold deposit, have been thrown into confusion by a court ruling.

Russia's Supreme Arbitration Court maintained that the 1992 privatisation of the company working the deposit, Lenzoloto, was invalid.

The news was a surprise to Star Mining, the small Australian-listed mining company which has a 34.9 per cent stake in Sukhoi Log. Its shares were suspended on Monday after Star said the implications were still unclear.

Star had hoped to bring Sukhoi Log, which has resources of 31m troy ounces, into production with the help of JCI, the South African mining group.

The Australian group's association with the project began in 1992, and two years later the company announced that Lenzoloto's ownership of mining tenements, including the Sukhoi Log deposit, had been confirmed by prime ministerial decree.

However, Star said yesterday that the Supreme Arbitration Court's decision had resulted from an appeal by the procurator-general, and reversed an earlier decision made 14 months ago by the same court.

According to Russian newspaper reports, the court ruled to dissolve Lenzoloto because the manner in which the company was privatised violated Russian law.

The court said the biggest violation was the failure to give 51 per cent of the shares to the workers at privileged prices — standard procedure

during privatisation. The judges also ruled that Star acquired a significant stake in the company in an opaque manner which violated Russian rules. The stake should have been auctioned or sold through public tender, they said.

Star said that "strenuous efforts by the company's legal advisers" to clarify reasons for the court's change of heart had been unsuccessful. However, Mr Jon Kelly, an Australian-based director, said all developments were on hold and that the chairman of Lenzoloto had indicated the court's decision meant that the company's finances had been frozen.

Star recently announced plans to participate in a restructuring of Lenzoloto. This would have seen Lenzoloto move the mining licence for the Sukhoi Log deposit to a new company, Sukhoi Log Mining Company, in which it would have held a 51 per cent interest.

Star would tender for a 49 per cent interest, at a cost of US\$550m, and have responsibility for arranging finance for the project at least US\$700m.

The court's ruling could have broader implications for other privatised companies in Russia, particularly those in which foreign companies own significant equity. Few Russian privatisations followed the exact rules, which could make thousands of enterprises vulnerable to legal challenges.

The decision also leaves the State Property Fund, the agency responsible for privatisation, with the responsibility of compensating Star for its lost investment.

Government officials told reporters they did not know where they would be able to find the money to repay Star.

### COMMODITIES PRICES

#### BASE METALS

##### LONDON METAL EXCHANGE (Prices from Amalgamated Metal Trading)

##### ■ ALUMINUM, 99.7 PURITY (\$ per tonne)

Cash 3 mths

Close 1547.5-43.5 1582-93

Previous 1450-51 1595-6

High/low 1548 1588/1575

AM Official 1546-47 1579-79

Kerb close 1582.5-83.0

Open int. 272,671

Total daily turnover 68,329

##### ■ ALUMINUM ALLOY (\$ per tonne)

Cash 648.5-48.5 650.5-51.5

Previous 648.5-48.5 648.5-51

High/low 652.5-55.5 660.5-64.5

AM Official 651.5-52.0 653-54

Kerb close 653-54

Open int. 40,009

Total daily turnover 14,620

##### ■ LEAD (\$ per tonne)

Cash 7195-205 7310-15

Previous 7290-95 7290-95

High/low 7210 7350/7280

AM Official 7200-10 7309-10

Kerb close 7300-310

Open int. 5,798

Total daily turnover 1,890

##### ■ NICKEL (\$ per tonne)

Cash 7195-205 7310-15

Previous 7290-95 7290-95

High/low 7210 7350/7280

AM Official 7200-10 7309-10

Kerb close 7300-310

Open int. 88,355

Total daily turnover 22,410

##### ■ TIN (\$ per tonne)

Cash 5710-20 5745-50

Previous 5690-50 5730-51

High/low 5692-50.5 5693-54.5

AM Official 5631.5-32.0 5633-54

Kerb close 5633-54

Open int. 40,009

Total daily turnover 14,620

##### ■ ZINC, special high grade (\$ per tonne)

Cash 122.33 125.5-75.5

Previous 112.7-54.5 125.5-75

High/low 122.33 125.5-75.5

AM Official 122.33 125.5-75.5

Kerb close 123.5-75

Open int. 88,355

Total daily turnover 37,272

##### ■ COPPER, grade A (comex)

Cash 233.36 229.94

Previous 223.21 224.3-23.4

High/low 228.22 225.22/227.22

AM Official 229.22 226.8-23.4

Kerb close 229.22 226.8-23.4

Open int. 137,890

Total daily turnover 54,082

##### ■ LME COMEX (\$/troy oz)

Close 1.01-1.02 1.01-1.02

LME Comex \$/troy oz 1.01-1.02

Spot 1.02-3.3 1.02-3.3 1.02-3.3 1.02-3.3

##### ■ HIGH GRADE COPPER (COMEX)

Cash 345.00 344.00

Previous 346.00-34.00 344.00

High/low 345.00-34.00 344.00

AM Official 345.00-34.00 344.00

Kerb close 345.00-34.00 344.00

Open int. 137,890

Total daily turnover 54,082

##### ■ LME COMEX (\$/troy oz)

Close 1.01-1.02 1.01-1.02

LME Comex \$/troy oz 1.01-1.02

Spot 1.02-3.3 1.02-3.3 1.02-3.3 1.02-3.3

##### ■ PRECIOUS METALS

###### LONDON BULLION MARKET (Prices supplied by N M Rothschild)

###### Gold (\$/troy oz)

Close 346.00-34.00 345.00

Opening 346.00-34.00 345.00

Morning fix 345.10 216.294 515.795

AM Official 345.10 214.818 514.088

Day's High 345.50-34.00

Day's Low 347.00-34.00

Previous close 345.50-34.00

London Bullion Market Gold Lending Rates (Vs US\$)

1 month 4.58 6 months 4.55

2 months 4.58 12 months 4.55

3 months 4.57

Silver \$/oz

1.297.95 482.25

3 months 482.25

1 year 515.15 495.90

Gold \$/oz

345.50-34.00



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## OTHER OFFSHORE ITEMS





## LONDON STOCK EXCHANGE

## Interest rate threat overshadows shares

## MARKET REPORT

By Steve Thompson,  
UK Stock Market Editor

The recent burst of enthusiasm for UK stocks ran out of steam yesterday, with the big institutions moving back to the sidelines, seemingly content to wait for the May 1 general election.

Some dealers expressed their surprise at the market's initial reluctance to make further progress, given that Wall Street had continued its good run overnight, moving up 29 points on the Dow Jones Industrial Average, amid a flurry of excitement in the investment banking sector. US bonds

also nudged higher, sustained by the dollar's good performance.

But the US market's sluggish opening yesterday, when it fell over 30 points shortly after trading commenced, before edging off the lowest levels, seemed to confirm London's more cautious view of global market trends.

Worries about the pound's strength, particularly against the D-Mark, eased slightly after a general retreat that saw the Bank of England's sterling index slip 0.3 to 95.1.

The shift in sentiment in the currency took the edge off gains for much of the morning, removing one of the props from under the equity market. The sector re-

lied over the lunchtime period but eased again to close little changed on balance.

The FTSE 100 index closed the session a net 2.4 easier at 1,269.3, not far off the day's low, 4,259.8.

There was some comfort for investors in the second line stocks, where the FTSE 250, which had lagged the senior index during its two-day rise, spent a comfortable session, always in positive territory and finally 0.3 firmer at 4,518.7. The SmallCap index closed 2.1 up at 2,264.

Commenting on the day's events, the head dealer at one of the big European securities houses said London has suffered

from a general lack of enthusiasm, triggered mainly by the threat of more rises in US and UK interest rates in the short and medium-term. "No one in the market can claim to have been overworked today," he said.

The threat of a further increase in US rates - possibly after the next FOMC meeting, scheduled for May 20 - and in UK rates after the first post-election meeting between the new chancellor of the exchequer and the Governor of the Bank of England, will overshadow sentiment for some time, he said.

Turnover remained low, despite hints that a couple of programme trades had impacted on

the market shortly before the close. At the 6pm count turnover was 785m shares, split evenly between FTSE 100 and other stocks.

With the market locked in a tight range over the day it was left to company news items, such as Lasmo's drilling success in Pakistan, to provide excitement.

Goldman Sachs, the US investment bank, maintained its "underweight" stance on the UK equity market and its 12-month FTSE All Share target of 4,250. It says the UK has the highest risk of an increase in interest rates among European markets and the political risk is of a narrow Labour victory in the general election.

## US buyer in for Sedgwick

By Peter John, Joel Kibazo and Gary Mead

Sedgwick rose as the market spotted that an aggressive US investor has been quietly picking up stock and concluded that changes might be on the horizon.

Oakmark International, a "no-load mutual fund", has bought 800,000 shares in the insurance broker, nudging its non-beneficial interest to above 3.11 per cent. No load mutuals are funds for which investors do not face the usual up-front fee.

Chicago-based Oakmark is managed by Mr David Herro, the fund manager who led the shareholder revolt against Mr Maurice Saatchi, Saatchi & Saatchi's deposed chairman.

Mr Herro has been instrumental in promoting proactive investment and there is speculation that his growing profile on the shareholder register could signal pressure for corporate changes.

Analysts said that, like sector stablemate Willis Corroon, Sedgwick has been a takeover candidate for some time and, because of recent underperformance, the shares were unusually attractive.

There were also hints that Mr Herro could use the muscle provided by his stake to

prompt a management shake-out after board changes are announced at the annual meeting in three weeks time.

Finally, he might push for a return of shareholder value through a buy-back or special dividend. Sedgwick ended the day up 3% at 1246p on heavier than normal turnover of 2.7m shares.

British Steel was up 1/4 at 155p.

Tesco, locked in a long-running supermarket battle with J. Sainsbury, appeared to win a further round yesterday. Its shares gained 11/4 to 364p.

Tesco's numbers were in line with expectations. But one broker commented: "The really good news was the company's view that there's now a stabilised margin environment."

ABN Amro Hoare Govett upgraded the stock to "bold" from "sell" after Lasmo's

first four weeks up 10.3 per cent over last year. UBS, Tesco's house broker, increased its current-year forecast for the company from 750m to 850m.

Sainsbury lost 5 to 328p, with one German-owned broker said to be attempting to place a line of 3m shares for much of the day. There were also market rumours that Homebase, its DIY chain, may be losing market share to Kingfisher's B&Q.

But Safeway batted in the Tesco glow, gaining 4% to 369p. And Asda added 4% at 112p, on heavy trading of 27m shares.

Lasmo attracted support as at least one broker took a brighter view of the oil exploration and production group's prospects following news of a discovery.

ABN Amro Hoare Govett

upgraded the stock to "bold" from "sell" after Lasmo's

announcement of a new natural gas field.

Lasmo said possible reserves of more than 1,000,000 cubic feet of natural gas had been found in the Kirthar concession in southern Pakistan, which is being explored jointly with Shell Exploration and Pakistan's state-run Oil and Gas Development Corporation.

Hoare increased its net asset valuation on Lasmo to 195p, a share from 185p. The shares gained 11 to 234p.

Defence electronics giant GEC fell 8 to 379p, in trade of 9.6m, on fears in the market that a strategic review currently under way at the UK group is likely to be a disappointment.

The results of the review are set to be announced in July with the group's figures, but one analyst said: "I can't see that there will be much to report, given the recent Thomson situation and yesterday's news from Framatome."

Framatome said that a deal to merge the company with GEC Alsthom, the power engineering group jointly owned by GEC and Alcatel, the main share holder in Framatome, is unlikely.

Fashion retailer Oasis prompted a widespread upturn in the sector, gaining 12 to 3384p, thanks to a 42 per cent profit increase to £16.6m, exceeding expectations of £14m-14.5m.

French Connection - which reports its annual results for the year ending January 1997 on 10 April - rose 214 to 3424p.

Next was up 5% to 622p and Laura Ashley up 13 to 1444p.

Alfred Colloids, a specialty chemicals company, improved 5 to 129p after a buy recommendation from NatWest Securities.

The broker published a big

strategic assessment of the company yesterday. It believes that the company's "premium returns on capital, leading market position and above market earnings growth all argue for an above market rating".

Hard-hit P&O recovered 11% to 628p after the company said it had settled a US lawsuit against its Princess Cruises unit.

Two stocks came to the market yesterday. United Overseas Group, which buys and distributes remaindered branded goods, was floated at 50p a share and ended its first day at a 10p premium.

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French Connection - which reports its annual results for the year ending January 1997 on 10 April - rose 214 to 3424p.

Next was up 5% to 622p and Laura Ashley up 13 to 1444p.

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The broker published a big

strategic assessment of the company yesterday. It believes that the company's "premium returns on capital, leading market position and above market earnings growth all argue for an above market rating".

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## **NEW YORK STOCK EXCHANGE PRICES**

4 per close April 4

Symbol	Name	TM	W	Sales
High Low Stock	98% 5% E 100% 100%			
55 45-2 Ortel	1.88 17 16 3525 55% 45%			
65 33-4 Cisco	0.72 15 29 1710 44% 43%			
31-4 24-2 Country Cr	0.32 1.2 10 6405 24% 26%			
20-4 24-4 ComsatPr	1.24 4.5 19 91 27% 22%			
20-4 15-2 Comverse	77 1218 174 17%			
17% 14-3 Credit	2 45 55 17% 17%			
34-3 27-2 Comvex	0.50 1.5 16 1040 28% 33%			
16% 14-4 Comwest	0.44 29 18 11 15% 15%			
30-4 35-3 Comx	1.08 2.9 18 1991 36% 35%			
18-4 12-5 Comx	1.40 6.2 14 1385 15% 14%			
10-4 CR Liq Rx	0.04 2.1 3 10 10% 1%			
22-4 17-7 Compromat	1405 79 18% 18%			
50-4 51-1 ComtelCo	1.00 1.8 25 1200 54% 53%			
27-4 22-4 ComtelCo	57 10805 23% 23%			
20-4 33-3 ComtelCo	53 238 90% 90%			
55-4 44-4 Comtelco	1.10 2.2 12 1615 59% 49%			
11-2 10-4 Current Ls	0.80 7.4 12 21 11 10%			
55-4 49-2 Credit	1.00 1.9 17 5 5 5%			
14 11-5 Crk Rkt	1.16 10.1 9 22 11% 11%			
48 39 CWS	0.44 0.9 21 7603 45% 46%			
15-4 11-5 Cyclops	22 10728 14% 15%			
24-7 21-4 Cyplex	0.80 1.5 36 1495 23 22%			
42-4 25-4 Cyplex	18 14207 33% 32%			
- D -				
25-4 22-2 DFL High	1.36 5.7 13 594 23% 22%			
27-4 22-2 Dallas Sess	0.14 0.5 10 1538 27% 26%			
34-4 30-2 DallasSess	1.00 3.1 18 1034 32% 31%			
50-4 30-2 DallasCo	0.10 0.2 18 1173 41% 41%			
15-4 11-2 DallasCo	0.88 1.4 18 3322 23% 13%			
82-4 54-5 DallasCo	0.08 1.1 19 5155 7% 7%			
20-4 14-5 DallasCo	21 2316 17% 17%			
14-4 7-3 DallasCo	0 22 13 13 1%			
44-4 35-6 DallasCo	0.64 1.5 20 2855 40% 42%			
11-4 12-3 DallasCo	5 26 1 5% 1%			
11-4 5-5 DallasCoR	0.76 2.1 20 306 65% 35%			
32-4 31-1 Dallas Foods	0.58 1.5 13 6718 37% 35%			
44-4 32-4 DallasFds	0.80 7.4 31 311 5% 5%			
82-4 32-4 DallasFds	0.80 1.8 13 1161 45% 43%			
20-4 19-4 DallasFds	1.54 8.5 10 897 18% 18%			
91-2 49-4 DallasFds	0.20 0.2 50 4995 90% 90%			
8 54-5 Dallas Wind	2 5 2 5% 5%			
33-2 24-5 DallasWind	1.48 4.8 35 1034 31% 31%			
33-2 25-5 Dallas Wind	0.80 2.6 14 300 30% 29%			
32-4 25-2 Dallas Crp	0.88 3.1 14 585 30% 30%			
32-4 25-2 Dallas Prod	0.48 1.7 17 131 20% 20%			
72-4 55-5 DiamondDx	29 3387 65% 65%			
27-4 47-5 Diamond Corp	20 4% 4% 14%			
44-4 35-5 Diamond	0.50 1.3 27 300 30% 30%			
32-4 25-4 Digite	4948 26% 26%			
32-4 26-5 Digite	0.16 0.5 14 1314 20% 20%			
25-2 21-4 DigiteCo	0.50 2.8 18 572 21% 21%			
75-4 65-5 Disney	0.53 0.7 33 6265 75% 73%			
40-4 32-6 Disney	0.40 1.0 20 3551 30% 30%			
41-3 25-5 DisneyCo	2.58 7.4 13 2241 35% 35%			
9-2 7-3 Disney Inc	0.14 1.9 4 31 7% 7%			
37 30-2 DisneyInc	0.36 1.0 19 474 34% 34%			
37-1 25-5 Disney	0.76 2.3 458 33% 32%			
50-4 40-4 Disney	0.68 1.3 15 4235 54% 53%			
84-4 75-5 Dow Ch	3.00 3.8 10 6225 85% 79%			
45-4 33-2 DowCo	0.98 24 20 1746 41% 40%			
23-4 19-4 DowCo	0.32 1.5 25 354 20% 20%			
25-4 25-5 DowCo	1.36 4.7 12 3737 25% 26%			
14-4 10-4 DowCo	12 14 10 100% 100%			
36-4 29-4 DrawnCo	0.68 2.3 20 17733 30% 29%			
10-4 34-4 DrawnCo	0.68 0.8 22 10 9% 9%			
3-4 3-5 Drawn Co	0.50 2.3 15 22 20 9%			
32-4 25-5 DrawnCo	2.06 7.5 12 5553 27% 26%			
72-2 60-4 DrawnCo	4.50 6.4 2100 70% 70%			
25-4 18-3 DrawnCo	17 189 25 24%			
47-4 43-4 DrawnCo	2.12 4.9 12 6331 44% 43%			
42-4 37-4 DrawnCo	2.04 5.2 21 316 35% 34%			
27-2 23-4 DrawnCo	0.88 3.4 15 4776 25% 24%			
115-2 92-4 DuPont	2.28 2.2 16 15491 105% 104%			
31 27-2 Ductal 4.1	2.05 7.2 20 200 20% 20%			
20-2 25 DuctalCo 7.5	1.88 6.6 20 1280 20% 20%			
25-2 25 DuctalCo 8.0	2.00 7.0 20 1280 20% 20%			
31-4 28-4 Ductal 4.2	2.10 7.1 20 20 20% 20%			
13-2 10-2 DW	14 93 12 11% 11%			
39-2 25-2 Dynamics	0.20 0.5 14 54 160% 33% 4			
- E -				
8-4 4-2 ECG Inc	116 5% 5%			
24-2 10-2 ECG Inc	0.58 2.9 16 1513 18% 18%			
6 1-4 EA Ind	207 3% 3%			
55-4 43-4 Earthgen	0.20 0.4 24 317 55% 54%			
10-2 17-2 Earth Util	1.66 9.4 11 77 18% 17%			
36-3 30-2 E Stp	1.60 5.0 10 1257 33% 31%			
55-2 55-2 EarthCo	1.75 13 30 12722 20% 20%			
84-3 73-3 Eblast	1.76 2.3 25 6228 77% 76%			
74-4 67-4 Eblast	1.60 2.2 15 638 71% 70%			
35-4 29-4 Eblast	0.90 2.7 14 591 33% 32%			
40-2 36-4 EblastCo	0.64 1.6 23 2285 40% 39%			
2-4 11-1 EblastCo	412 1% 1%			
33-4 19-2 EblastCo	1.00 4.5 13 4078 21% 21%			
41-4 30-4 EblastCo	0.72 2.1 10 2184 35% 34%			
38-4 31-2 EblastCo	35 5% 5%			
38-4 31-2 EblastCo	2776 33% 32%			
20-4 24-4 Ebar Corp	0.28 1.1 20 314 25% 24%			
49-2 30-1 EbarCo	0.80 1.5 44 10454 40% 39%			
51-4 45-2 EbarCo	0.84 2.0 24 3407 47% 46%			
9-2 6 EbarCo	14 34 7% 7%			
41-2 31-3 EMC Corp	2514125 40% 38%			
8% 7% EMC Corp	0.02 0.2 78 82 3%			
45-4 45-5 EMC	1.08 23 20 3304 47% 45%			
74-4 65-4 EmplD475	0.47 8.7 28 7% 7%			
19-2 17-2 EmplD48	1.28 7.0 14 85 18% 18%			
14 14-2 Emprstca	0.10 0.5 19 485 16% 16%			
76-2 55-2 Endace AOR	1.11 1.7 13 186 64% 64%			
39-2 29-2 EngenCo	1.20 4.0 14 70 30 20%			
37 29-2 EngenCo	562 32% 32%			
63-4 47-5 Energysys	12 18 50% 50%			
15-4 15-5 Engle	0.36 1.8 19 715 20% 19%			
11-4 10-4 EngleCo	0.62 5.7 11 335 11 10% 10%			
22 21-2 EngleCo	1.56 7.1 11 1386 22% 21%			
45-4 37-5 EngleCo	0.90 2.4 16 4798 37% 37%			
27 18-5 EngleCo	0.12 0.7 20 4970 18% 18%			
58 40-2 EngleCo Int	3.3 24 2109 51% 51%			
24-4 18-5 EngleCo	0.20 1.0 933 20% 20%			
19-2 23-5 EngleCo	1.90 7.7 12 7176 24 22%			
15-2 1-2 EngleCo	20 1% 1% 1%			
33-2 25-5 EngleCo	0.33 1.2 22 1340 28 27%			
32-2 25-5 EngleCo	0.20 0.7 30 586 28 27%			
32-4 27-4 EngleCo	1.18 4.0 17 471 30% 29%			
32-4 44-7 Eland	0.34 0.7 36 2032 45% 47%			
10-2 23-2 Eastic	11 12 628% 62%			
17-2 14-2 Eastic	0.50 5.5 11 616 5% 5%			
16 15-2 Eastic	0.16 1.0 1 15% 15%			
15-2 15-2 Eastic	1.52 9.8 40 15% 15%			
45-3 30-2 Eastic	1.28 3.0 9 222 42% 42%			
111-4 98-5 Eason	3.16 3.0 1716112 104% 103%			
- F -				
11-2 10 FM Inter	2 10% 10% 10%			
14-2 14-1 FT Dension	1.12 7.9 84 14-2 104% 14%			
10-2 14-5 FutureCure	14 235 15% 15%			
33-4 36-2 FutureCo	0.84 2.2 15 32228 38% 37%			
7-2 6-1 FutureCo	13 61 5% 5%			
7-2 7-2 FutureCo Inc	18 16 102% 104%			
10-2 8-1 FutureCo	0.50 5.5 11 616 5% 5%			
17-2 14-2 FutureCo	0.16 1.0 1 15% 15%			
16 15-2 FutureCo	1.52 9.8 40 15% 15%			
45-3 30-2 FutureCo	1.28 3.0 9 222 42% 42%			
111-4 98-5 Eason	3.16 3.0 1716112 104% 103%			
15-2 15-2 FutureCo	0.33 1.2 15 257 25% 25%			
21-2 21-2 FutureCo	0.48 1.5 28 254 25% 25%			
20-2 20-2 FutureCo	271081 35% 34%			
28-2 26-2 FutureCo	0.02 2.1 15 27 30% 30%			
27-2 15-2 FutureCo	530 15% 15%			
24-2 15-2 FutureCo	0.20 0.4 11 2180 52% 49%			
25-2 11-2 FutureCo	1.62 1.6 12 253 13% 13%			
49-2 57-2 First Am Bx	1.08 3.0 15 725 54% 54%			
44-2 57-2 FirstAm Bx	1.86 2.5 13 3840 74% 73%			
24-2 10 FirstAm Bx	32 26 12182 12% 12%			
28-2 23-2 First Am Bx	0.32 1.3 15 257 25% 25%			
54-2 51-2 FirstAm Bx	1.60 2.5 12 12122 54% 53%			
55-2 52-2 First Am Bx	0.08 0.2 24 7652 53% 53%			
14-2 14-1 First Am Bx	0.21 1.4 323 14% 14%			
16-2 16-1 First Am Bx	1.50 10.2 22 252 15 15%			
22-2 22-2 First Am Bx	2.22 2.5 15 4784 84% 84%			
34-2 34-2 FirstAm Bx	0.44 3.2 64 855 13% 13%			
55-2 54-2 FirstAm Bx	0.24 0.5 22 21105 48% 48%			
55-2 48-2 FirstAm Bx	1.50 2.5 17 15028 28% 28%			
55-2 55-2 FirstAm Bx	1.80 3.0 14 4059 50% 50%			
72-2 74-2 FirstAm Bx	0.84 2.2 15 20000 47% 46%			

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# Dow slightly ahead Bourses mixed as reaction sets in in heavy volume

## AMERICAS

US shares were flat at midsession as good news from two semiconductor companies failed to cheer the broader market, writes *Liza Brantner in New York*.

At 1pm, the Dow Jones Industrial Average was up 11.33 at 6,567.24 and the more broadly traded Standard & Poor's 500 climbed 0.28 at 762.41. Volume on the NYSE was heavy at 240m shares.

Technology shares were also flat in spite of a jump in Advanced Micro Devices, the semiconductor company, which reported much stronger than expected earnings after the close on Monday. At midday, the technology-rich Nasdaq composite was just 0.83 stronger at 1,252.18 and the Pacific Stock Exchange technology index was 0.3 per cent stronger.

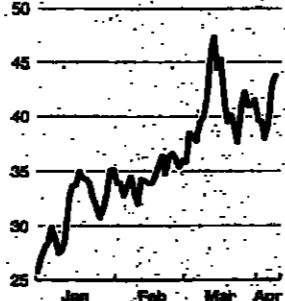
Shares in AMD jumped \$22 or 6 per cent to \$436 after the company reported a first quarter profit of 8 cents per share. Analysts had expected the chip company to report a loss of 2 cents per share.

Meanwhile, shares in

Motorola, the semiconductor and mobile telephone company, slipped \$4 at \$596 although it also reported first quarter earnings that were ahead of expectations. Motorola said first quarter

### Advanced Micro Devices

Share price (\$)



earnings were 53 cents a diluted share, 8 cents ahead of estimates.

The strong news did help lift shares in other semiconductor companies and computer manufacturers. Among chip companies, Micron Technology added \$14 at \$433 and Texas

Instruments added \$14 at \$374.

As for computer makers, IBM, which is a component of the Dow, added \$34 at \$1354. Compaq Computer \$22 at \$764, Dell Computer \$14 at \$756 and Gateway 2000 \$14 at \$200.

The dollar stayed over DM1.71 but the Dow had come off its highs on Monday afternoon, and bond markets had weakened. German equities were mixed in carmakers, the lead sector a day earlier, BMW put on DM46.70 or 3.6 per cent to DM1.346.60 but Daimler lost DM1.85 at DM128.10 and Volkswagen DM7 at DM128.10.

On BMW, whose share price this year has suggested the occasional strong seller, Mr Chris Will of Lehman Brothers waxed bullish at the end of March when the company committed itself to a move to the IAS accounting system when the rules suit German companies.

Mr Will lifted his end-1997 BMW target price to DM1.600. On VW, with analyst and press conferences due tomorrow, his recommendation yesterday was to buy on setbacks, ahead of a sharp increase in profits next year.

PARIS traded narrowly in thin volume but it was not short of special features,

notably Michelin and Havas, where dealers noted some fairly aggressive buying.

The tyre leader, underpinned by a Goldman Sachs upgrade, was the day's best performer, rising FF14.60 or 3.3 per cent to FF134.1.

Havas, which puts out results tomorrow, was close behind.

Havas had had a volatile run this year, with the shares swinging from one rumour to the next, and the pattern was maintained yesterday. A French press report suggested that CLT, a holding company controlled by Mr Albert Frere, the Belgian businessman, was poised to take a stake in the media giant. The shares rose FF10.50 to FF111.90.

Rumours also swirled around Renault, which added FF2.90 to FF141.90.

Meanwhile, shares in

## Sao Paulo weakens on profit-taking

Latin American markets traded nervously in a morning marked by low volumes in most centres.

SÃO PAULO ran into profit-taking after two strong sessions for the telecoms sector following news of tariff rises. Up almost 6 per cent in two days, the Bovespa index drifted lower yesterday, easing 71 to 3,765 at midsession. Telebras, the

telecoms leader, came off 1.71 reals to 117.99 reals.

BUENOS AIRES also moved lower, not helped by Salomon Brothers' move to underweight on Argentine stocks. The US securities house appeared to have turned cautions on the market following its 10 per cent improvement this year. At midsession, the IPC index stood at 3,771.06, a decline of 21.77.

## Industrials push Johannesburg lower

Profit-taking plus some downside influence from the futures pits pushed Johannesburg lower, sending the all-share index down by 30.6 to 7,044.1.

Industrials led the way

down, overshadowing another solid day for golds which continued to respond warmly to the firming bullion price. The industrial index shed 40.9 to 8,244.7.

Industrial drifted lower throughout the session, ending just above the day's lows.

South African Breweries came off R150 to R136. The golds index gained 9.8 to 1,327.8.

Dealers said the market was ripe for a technical rebound. Randong, the big property developer, gained 18 cents to R5.90.

TOKYO boosted blue-chip electricals and carmakers as the dollar strengthened to Y163, writes *Gwen Robinson*.

The Nikkei 225 average jumped 306.03 or 1.7 per cent to 18,021.70 after moving between 17,626.26 and 18,035.10. The dollar's further rise reinforced the recent market polarisation between exporters and weaker, domestically oriented sectors such as brokers, banks and construction stocks.

The Topix index of all first-section stocks rose 10.22 to 1,365.05 and the capital-weighted Nikkei 300 was up 2.83 at 265.70. Declines, however, outnumbered advances by 646 to 497 with 99 unchanged. Volume increased from 410m shares to an estimated 477m.

Nippon Credit Bank, the day's most active stock, halted its recent slide and rose Y9 to Y170 following the first detailed announcement of its restructuring plans.

Other banks were mixed, some recouping earlier losses on short-covering.

Bank of Tokyo-Mitsubishi added Y10 to Y1,900, but

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the Topix index of all first-section stocks rose 10.22 to 1,365.05 and the capital-weighted Nikkei 300 was up 2.83 at 265.70. Declines, however, outnumbered advances by 646 to 497 with 99 unchanged. Volume increased from 410m shares to an estimated 477m.

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